Minutes of Meeting of
the Executive Committee of the
Trustees of the
University of Pennsylvania

May 2, 1997

A meeting of the Executive Committee of the Trustees of the University of Pennsylvania was convened at 2:15 p.m., Friday, May 2, 1997 in the Club Room of the Faculty Club. Trustees present were Susan Catherwood, Gloria Twine Chisum, Elsie Sterling Howard, Natalie I. Koether, Paul Miller (ex officio), James Riepe (via proxy), Judith Rodin (ex officio), Alvin Shoemaker, Myles Tanenbaum, and P. Roy Vagelos (chair). Others attending included Jennifer Baldino, Stanley Chodorow, John A. Fry, Constance C. Goodman, Shelley Z. Green, Jason E. Horger, William N. Kelley, Barbara R. Stevens, and Duncan Van Dusen.

I. Call to Order - Dr. Vagelos

A. The minutes of the meetings of March 14, 1997 and April 18, 1997 were approved as distributed.

II. President's Report - Dr. Rodin

A. Comments

President Rodin reported that Penn was actively involved in the Presidents' Summit for America's Future earlier in the week; the University's involvement throughout the planning stages of the Summit and at present is representative of Penn's dedication to community service. The president commented that Penn is working to implement new ways to contribute even more to the community, adding to the 17,500 Penn students, faculty, and staff who commit some 75,000 hours to voluntary community service every year.

The president also reported that the University has been progressing through the NCAA recertification review, and she noted that the NCAA visiting committee's first visit in early April was very successful. As a member of the Ivy League, Penn's standards in the realm of athletics are very high—higher, in fact, than those of the NCAA. The laudatory NCAA visiting committee report served as confirmation that Penn strikes the proper balance between athletic programming and academic excellence. President Rodin expressed her gratitude to the members of the University community who served on the review committee; in particular, she thanked Vice President for Finance Steve Golding who chaired the committee expertly and marshaled the review.

The president announced that the campus master plan has been progressing well. Recently, the Biddison-Hier and Brownlee reports on residential living were received, and the president commented
that the administration will be examining these reports over the summer and working with the Trustees to best understand the residential needs of the campus and to develop a plan for residential improvement. The retail program is moving forward vigorously with a new restaurant opening scheduled for the fall, as well as progress on Sansom Common with a vote that will be brought to the Budget & Finance Committee at the June Trustees' meeting.

Finally, President Rodin remarked that the University is in the midst of what is the most rewarding and hectic part of the academic year. As Commencement approaches, Penn is looking forward to an exciting program including the venerable French political leader, Madame Simone Veil, as the Baccalaureate speaker, and Bill Cosby, a long-time friend of the Penn Relays and of the University, as the Commencement speaker. The president hoped that everyone would have the opportunity to attend these exciting events and the events of the preceding alumni weekend.

Action........B. A Resolution on the Naming of the Kelly Writers House was approved as follows:

Intention:

Through the vision and beneficence of Penn alumnus Paul K. Kelly, Writer's House will become a physical presence worthy of its lofty ideals and purpose—a place where students and faculty come together as writers to share and improve their work. To support and advance this student-developed enterprise, Mr. Kelly has made a gift to restore, modernize and refurbish 3805 Locust Walk and equip it with the newest electronic equipment for composing and publishing. The Gothic Revival building, already a haven for the literary community and a site for seminars, workshops, readings, and discussions, will become a permanent resource and training ground for emerging writers of the 21st Century. Such blending of the practical and the inspirational, of students and mentors, of academic and social life, of ages, disciplines and designs, represents the best of Penn.

Paul Kelly, C'62, WG'64, represents the best of alumni, serving his alma mater as an SAS Overseer, as co-chair of the Agenda for Excellence Council, as a visiting lecturer in finance for the Wharton MBA program, as a member of the Board of Directors of the International Studies and Business program, and as treasurer of The Penn Club in New York.

RESOLVED, that the renovated structure at 3805 Locust Walk be named Kelly Writers House, in honor of Rita P. Kelly and the late Thomas J. Kelly Jr., the parents of Paul Kelly, in recognition of their son's extraordinary dedication and generosity to the University of Pennsylvania.

Action........C. A Resolution on the Establishment of the Department of Neurosurgery in the School of Medicine was approved as follows:
Intention:

The School of Medicine proposes the establishment of a Department of Neurosurgery to provide an academic base and the necessary infrastructure for teaching, research, and patient care in the discipline of Neurosurgery.

Establishment of a Department of Neurosurgery will increase the academic opportunities available to Neurosurgery here at Penn and elevate its status among other academic disciplines. Creation of a separate department also reflects long-standing national trends -- over the last several decades, there has been a virtual separation in residency training programs. As specialization in the clinical field of neurosurgery has evolved, this organizational separation has seemed quite logical at many universities such that Neurosurgery is a department in 66 United States schools of medicine and a division of surgery in only 37. At Penn, for at least 40 years, the Division of Neurosurgery has been virtually autonomous from the Department of Surgery with a separate practice plan and independent financial relationships. For several decades, Neurosurgery has actually been listed as a separate department in the Hospital.

This proposal has been endorsed by the key academic and administrative bodies of the School of Medicine and Medical Center, including the Chair of the Department of Surgery, the Faculty of the Department of Surgery, the Health System Implementation Group, the Chairs of the Clinical Departments, the Steering Committee of Department Chairs, the Standing Committee of Department Chairs and Directors of Centers and Institutes, the Chief Executive Officer of the University of Pennsylvania Medical Center and Health System/Dean of the School of Medicine, and the Health System Trustee Board Executive Committee.

RESOLVED, that the proposal to establish a Department of Neurosurgery in the University of Pennsylvania School of Medicine is hereby approved.

D. Academic Report - Dr. Chodorow

1. Comments

Provost Chodorow reported on the various honors and awards received recently by Penn's faculty. Dr. Ralph Brinster, a professor in the School of Veterinary Medicine, was presented with the Bower Award, a very prestigious award from the Franklin Institute; Professor Brinster is an extraordinary scientist, and the provost noted that Penn is honored to have him as a member of the faculty. Dr. David DeLong, professor of architecture in the Graduate School of Fine Arts, received a Guggenheim Award; he will spend one year working on "20th Century Alterations to Significant American Buildings." Three faculty members recently received Fulbright Awards: Dr. Margaret Cotroneo, associate professor of psychiatric mental health nursing; Dr. Tracy McIntosh, professor of neurosurgery and director of PennMed's Head Injury Center; and Dr. Nader Engheta, professor of electrical engineering. Also, the provost noted that the American Philosophical Society's Thomas Jefferson Medal for Distinguished Achievement in the Humanities was recently presented to Dr. Roland
Mushat Frye, the Emeritus Schelling Professor of English Literature; the Jefferson Medal is the Society's highest award of achievement in the humanities.

The provost announced the April appointment of Dr. James J. O'Donnell, professor of classical studies, as permanent Vice Provost for Information Systems and Computing. A nationally recognized leader in the innovative use of information technology in teaching and research, Dr. O'Donnell initiated the first "virtual classroom" at Penn with a graduate-level seminar which spanned nine time zones.

Action......... 2. A Resolution to Establish a Master's Degree in Bioethics in the School of Arts and Sciences was approved as follows:

Intention:

The Faculty of the School of Arts and Sciences has approved a proposal to establish an interdisciplinary Master's in Bioethics degree program that will be administered through the College of General Studies in cooperation with the Center for Bioethics in the School of Medicine. The new degree program has been endorsed by the University’s Academic Planning and Budget Committee and by the Provost.

The Master's in Bioethics program is designed to give medical professionals--physicians, nurses, public health specialists, and HMO administrators--professionals in related fields such as law and social work, and doctoral students in Sociology, Philosophy, and History and Sociology of Science and other graduate programs the tools and training they need to grapple with the ethical questions created by the practice of medicine.

Unlike the M.A. or the M.S. degree, the Master's in Bioethics is a school-based master degree. It is not intended as a first professional degree, although post-baccalaureate students may undertake it as a stepping stone to a degree in law or medicine or as a subject worth study in its own right.

RESOLVED, that there shall be established within the School of Arts and Sciences a new interdisciplinary degree program, the Master’s in Bioethics, that will be administered through the College of General Studies in cooperation with the Center for Bioethics in the School of Medicine.

FURTHER RESOLVED, that the School of Arts and Sciences will undertake a review of the new Master’s in Bioethics degree program after a period of four years.

Action......... 3. A Resolution to Establish a Master's Degree in Environmental Studies in the School of Arts and Sciences was approved as follows:

Intention:
The Faculty of the School of Arts and Sciences has approved a proposal to establish a new Master's in Environmental Studies degree program that will be administered through the College of General Studies in cooperation with the Institute for Environmental Studies. The new degree program has been endorsed by the University’s Academic Planning and Budget Committee and the Provost.

The University of Pennsylvania has offered an undergraduate major in Environmental Studies since 1971 and includes in its twelve schools a critical mass of faculty who address aspects of environmental analysis and management from many perspectives. The growth of the Institute for Environmental Studies during the last three years has drawn many of these individuals into a focused intellectual community that forms the academic base for a graduate program in Environmental Studies.

The new Master of Environmental Studies will expose students to a range of disciplines that must be considered in addressing critical environmental problems, while ensuring that each student develops expertise at the level of a responsible professional practitioner. The degree is intended to appeal to Penn submatriculants and recent college graduates who wish to acquire the credentials that will allow them to accept responsible entry-level positions in the environmental field; to established environmental practitioners who seek further specialized instruction in some aspect of environmental studies; and to degree candidates in professional schools at Penn or other area universities who would like to combine their professional skills with a degree in Environmental Studies.

RESOLVED, that there shall be established within the School of Arts and Sciences a new professional degree, the Master's in Environmental Studies, that will be administered through the College of General Studies in cooperation with the Institute for Environmental Studies.

FURTHER RESOLVED, that the School of Arts and Sciences will undertake a review of the Master's in Environmental Studies degree program after a period of three years.

**Action**........ 4. A Resolution to Establish a Joint Master's Degree in Biotechnology in the School of Engineering and Applied Science and the School of Arts and Sciences was approved as follows:

**Intention:**

The School of Engineering and Applied Science and the School of Arts and Sciences have approved a proposal to establish a joint Master’s in Biotechnology degree program. This proposal has been endorsed by the University’s Academic Planning and Budget Committee and by the Provost.
Previously, the field of biotechnology focused largely on the use of transgenic organisms as new sources for pharmaceutical products. In recent years, however, the field has blossomed to include the genetic modification of crop plants, the fabrication of composites and of man-made and cell-synthesized materials, computational biology, a renewed interest in screening for valuable mutant organisms, and the development of new clinical diagnostic and therapeutic procedures.

Biotechnology has matured to the point where education at the Master’s level can be formalized into a new cross-disciplinary program and substantially improved. Such a degree can provide individuals with a set of skills and range of knowledge better tailored for positions in the biotechnology industry. Penn is exceptionally well-positioned to become one of the leaders in this effort, both in terms of its scientific resources and its location and external ties. The degree program it has developed is geared to Penn undergraduates, through submatriculation; recent B.A. degree holders who are interested in advanced training for employment in the biotechnology industry; and experienced technicians and laboratory workers interested in specific advanced training in biotechnology to enhance their career paths.

Faculty in the program will come from Biology, Chemistry, Engineering, and Medicine, while the day-to-day management of the program will be handled by an Executive Committee consisting of faculty and administrators from SEAS and SAS. Students in the program will generally complete requirements in one of three parallel tracks: basic biotechnology, engineering biotechnology, or computational biology/bioinformatics.

RESOLVED, that there shall be established jointly by the School of Engineering and Applied Science and the School of Arts and Sciences a new interdisciplinary degree program, the Master’s in Biotechnology.

Action........ 5. A Resolution to Establish a Master of Philosophy Degree in the School of Arts and Sciences was approved as follows:

Intention:

The Faculty of the School of Arts and Sciences has approved a proposal to establish a Master of Philosophy Degree (M. Phil) that may be offered by its individual graduate groups.

The new degree is intended to respond to the growing interest and demand among professionals from a wide range of fields for graduate-level education in the arts and sciences not aimed at research careers. These may include professionals whose advancement requires a greater expertise in the humanities or social and natural sciences or those who already have earned a M.A. or M.S. degree and are seeking to continue their studies, but have no need or desire to pursue dissertation research and writing.
The M.Phil will apply to all graduate programs in the School of Arts and Sciences, although faculty members of specific SAS graduate groups may vote not to have the M.Phil as part of their offerings. The M.Phil degree is intended as a distinct degree and cannot be awarded to Ph.D. students who fail to complete their dissertation.

RESOLVED, that there shall be established within the School of Arts and Sciences a Master of Philosophy Degree (M.Phil) that may be offered by individual SAS graduate groups.

Action........ 6. A Resolution on Faculty Appointments and Promotions printed at pp. 7-30 of the meeting book was approved.

E. Financial Report - Mr. Fry

Mr. Fry noted that the financial report highlights the University's financial performance for the nine months ending March 31, 1997 in accordance with generally accepted accounting principles and projects the results of operations for the fiscal year under Penn's responsibility center management system. The financial report contained in the meeting book also presents results through February 28, 1997 for the Health System-Health Services Component. The University had an increase in unrestricted net assets of $83.7 million from operating activities for the first nine months of the fiscal year, and when combined with non-operating revenue--primarily the net gain on investments of $171 million--the University had an overall increase in unrestricted net assets of $263 million for the nine month period. After adjusting actuals to the principles of responsibility center management for those nine months, the University's unrestricted performance was a net surplus of $22.3 million. Mr. Fry explained that the adjustments were made to eliminate non-operating activities and to account for the differences in accounting between GAAP and responsibility center management, primarily the treatment of capital and other unrestricted funds. Mr. Fry announced that at this time, he expects unrestricted operations to be in balance for the fiscal year after a net transfer of $2.7 million to designated funds. All schools, with the exception of SAS with a $2.1 million deficit and the Annenberg Center with a $75,000 deficit, are projected to be in balance after transfers to or from designated funds.

Regarding the Health System-Health Services Component for the eight months ending February 28, 1997, the Health Services Component had a loss from operations of $10.5 million, $3.3 million greater than the budgeted loss of $7.2 million. After taking into account non-operating revenue, the Health Services Component had an overall excess of revenue over expenses of $28.1 million, $842,000 favorable to budget.

F. Health System Report - Dr. Kelley

Dr. Kelley announced two important administrative appointments. Mr. Michael Agar has joined the Health System to head the Managed Care Program under Ms. Marsha Marsh; Mr. Agar received his undergraduate degree from Georgetown University, and he earned an MBA from Harvard University. Most recently, Mr. Agar served as president of Health Plans of Pennsylvania, Inc. Dr. Kelley was also pleased to welcome Mr. Allen Johnson, who will head the Network Development
Programs in Delaware; Mr. Johnson was previously the president and CEO of the Medical Center of Delaware. Dr. Kelley expressed his pleasure at the approval of the Department of Neurosurgery and noted the request for approval of funds for the renovation of Blockley Hall for the Center for Clinical Epidemiology and Biostatistics.

III. Trustee Committee Reports

A. Budget and Finance - Mrs. Catherwood

Action....... 1. A Resolution on the Renovation of Blockley Hall for the Center for Clinical Epidemiology and Biostatistics for the School of Medicine was approved as follows:

Intention:

The School of Medicine proposes to renovate one and one-half floors of Blockley Hall to provide modern research computing offices for the Center for Clinical Epidemiology and Biostatistics. The project is estimated to cost $3,354,800, based on bids, and will be funded by the School of Medicine.

RESOLVED, that the renovation of Blockley Hall for the Center for Clinical Epidemiology and Biostatistics, estimated to cost $3,354,800, be and the same hereby is approved and that the Executive Vice President or other appropriate officers of the University be and they hereby are authorized to take such actions, execute such contracts, and incur such expenses and obligations -- not, however, in excess of 110% of the estimated cost as presented to the Budget and Finance Committee -- as may in their judgment be necessary or desirable to accomplish the purposes of this resolution.

Action....... 2. A Resolution on Design Fees and Related Expenses for a New Academic Facility at 38th and Walnut Streets for the Wharton School was approved as follows:

Intention:

The Wharton School intends to construct an academic facility on the site of the current Penn Bookstore at 38th and Walnut Streets. This site will become available when the Bookstore moves to Sansom Commons. The building will contain approximately 300,000 gross square feet and will permit an expansion and upgrading of the School's research and instructional programs. The University is ready to start designing the project. Design fees and related expenses are estimated to cost $8,400,000 and will be funded by a University loan to be repaid by the Wharton School through fund raising.
RESOLVED, that design fees and related expenses for a new academic facility for the Wharton School, estimated to cost $8,400,000, be and the same hereby are approved and that the Executive Vice President or other appropriate officers of the University be and they hereby are authorized to take such actions, execute such contracts, and incur such expenses and obligations -- not, however, in excess of 110% of the estimated cost as presented to the Budget and Finance Committee -- as may in their judgment be necessary or desirable to accomplish the purposes of this resolution.

Action........ 3. A Resolution on the Renovation of 3805 Locust Walk for the Kelly Writers House was approved as follows:

Intention:

The University proposes to renovate the interior of the former Chaplain’s residence at 3805 Locust Walk for the Kelly Writers House. This facility will provide a supportive and accessible environment where writers can share their works and ideas and enhance their writing skills. The Writers House will contain a wide array of electronic equipment for writing and publishing. It will be configured into small meeting and work spaces and areas for holding public readings. The scope of work includes the installation of new electrical wiring, mechanical systems, new finishes and minor interior repairs and modifications. The renovations are estimated to cost $1,100,000, based on bids, and will be funded by a gift from Paul Kelly.

RESOLVED, that the renovation of 3805 Locust Walk for the Kelly Writers House, estimated to cost $1,100,000, be and the same hereby is approved and that the Executive Vice President or other appropriate officers of the University be and they hereby are authorized to take such actions, execute such contracts, and incur such expenses and obligations -- not, however, in excess of 110% of the estimated cost as presented to the Budget and Finance Committee -- as may in their judgment be necessary or desirable to accomplish the purposes of this resolution.

Action........ 4. A Resolution on Implementation of the Campus Lighting Program, Phase I was approved as follows:

Intention:

The University proposes to implement a program for upgrading the quality of campus lighting. This effort will address issues of security on campus walkways and will highlight historic and architecturally significant buildings. The program will be implemented in phases. The initial phase will install new lighting fixtures along Locust Walk and 39th Street, and on 40th Street between Walnut and Spruce Streets. The initial group of buildings to be illuminated includes the Evans Building, the former Christian Science church at 4012 Walnut Street (acquired by the University in 1995), 4015 Walnut Street, the Old Vet Quad, Bennett Hall, Franklin Field,
Weightman Hall, White Training House, University Museum, and Lewis Hall. The pedestrian bridge across 38th Street at Locust Walk will be illuminated as well. Phase I is estimated to cost $1,014,000, based on bids, and will be paid for with General University funds.

RESOLVED, that Phase I of the Campus Lighting Program, estimated to cost $1,014,000, be and the same hereby is approved and that the Executive Vice President or other appropriate officers of the University be and they hereby are authorized to take such actions, execute such contracts, and incur such expenses and obligations -- not, however, in excess of 110% of the estimated cost as presented to the Budget and Finance Committee -- as may in their judgment be necessary or desirable to accomplish the purposes of this resolution.

Action........  5. A Resolution on Sale of Property in Cranbury Township, New Jersey was approved as follows:

Intention:

In 1986, the University received a 25% interest in a 134.7 acre parcel of real property (the "Property") in Cranbury Township, New Jersey as a beneficiary under the will of Raymond L. Simmons. As the result of a prior transaction (see Trustees resolution dated March 17, 1995), the Property is subject to an easement that restricts its use to agricultural purposes. The owners of the Property have now received an offer to purchase a portion of the Property comprising 56.26 acres for $145,000. The offer would also grant to the purchaser an option to acquire the remaining 78.47 acres of the Property for $242,550. The University's share of the proceeds from the purchase of the 56.26 acre parcel will be approximately $35,000. If the purchaser exercises its option to purchase the 78.47 acre parcel, the University's share of the proceeds from that transaction will be approximately $60,000. Proceeds of this transaction will benefit The Wharton School.

RESOLVED, that the Executive Vice President or other appropriate officers of the University be and they hereby are authorized to proceed with the sale and conveyance of the 56.26 acre parcel of the Property and the granting of an option to acquire the 78.47 acre parcel of the Property, all on the terms described above and to proceed with the execution and delivery of a Deed and all necessary affidavits and other documents required in connection with such sale, conveyance and option and that any actions heretofore taken by such officers in furtherance of the purposes of this resolution are hereby ratified and affirmed.

Action........  6. A Resolution on the Sale of Bleile Farm, Windsor Township, Berks County, Pennsylvania was approved as follows:

Intention:
In 1993, the University received a gift of property known as Bleile Farm, located in Windsor Township, Berks County, Pennsylvania (the "Property") from Madeline Palladino. The Property consists of a 200+ acre farm. The University has received an offer to purchase the Property for $420,000. The proceeds from the sale of the Property are unrestricted.

RESOLVED, that the Executive Vice President or other appropriate officers of the University be and they hereby are authorized to proceed with the sale and conveyance of the Property for a sale price of $420,000, and to proceed with the execution and delivery of a Deed and all necessary affidavits, and any other documents required in connection with such sale and conveyance and that any actions heretofore taken by such officers in furtherance of the purposes of this resolution are hereby ratified and affirmed.

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Action......... 7. A Resolution on the Sale of 709 Oak Hill Drive, The Cottages at Buck Hill Falls, Barrett Township, Monroe County, Pennsylvania was approved as follows:

Intention:

In December 1996, the University received a gift of property known as 709 Oak Hill Drive, Buck Hill Falls, Barrett Township, Monroe County, Pennsylvania (the "Property"), from Walter B. and Mary Jane Gallagher. The Property consists of a two-bedroom condominium unit. The University has received an offer to purchase the Property for $83,500. Proceeds from the sale of the Property will be deposited in the Class of 1937, 60th Reunion Fund.

RESOLVED, that the Executive Vice President or other appropriate officers of the University be and they hereby are authorized to proceed with the sale and conveyance of the Property for a sale price of $83,500, and to proceed with the execution and delivery of a Deed and all necessary affidavits, and any other documents required in connection with such sale and conveyance and that any actions heretofore taken by such officers in furtherance of the purposes of this resolution are hereby ratified and affirmed.

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B. Investment Report - Mr. Miller

Mr. Miller, reporting on behalf of Mr. Neff, noted that the market value of the Associated Investments Fund dipped just below $1.7 billion on March 31, 1997 in the midst of a 7% decline in the popular stock averages; the value has since rebounded. He remarked that the only notable change in the asset allocation was in the emerging market securities which increased from 4% to 7% since
December 31, 1996; Mr. Miller commented that the decision to increase the AIF allocation in emerging market securities has been a successful decision as it has been a "hot place to be." Mr. Miller pointed out that the Comparative Summary for the endowment now includes a composite index which, instead of simply comparing Penn's results to a stock index and a bond index, reflects the allocation of the University's assets to the international markets, to high yield markets, and to emerging markets--Penn's relevant benchmarks. Mr. Miller observed that when one includes international and emerging markets for the period since June 30, 1996, the Equity Fund composite has actually lagged behind the S&P 500. Penn's new managers are doing well, and in particular the larger managers--such as Bernstein, for example--have performed quite well for the University. The smaller managers have had a tougher time, likely a result of the complete market domination of the large capitalization companies and the complete "carnage" of the smaller technology companies in the OTC market which are down anywhere from 50-80%.

IV. Overseer and Other Boards

Action........A. A Resolution on the Appointment of Peter C. Doherty to the Board of Managers of the Wistar Institute was approved as follows:

RESOLVED, that Peter C. Doherty be appointed to the Board of Managers of the Wistar Institute on an interim basis, effective May 2, 1997, until such time as the full Board of the Wistar Institute for 1998 is elected.

Action........B. A Resolution on the Appointment of Leonard A. Shapiro to the Board of Overseers of the Graduate School of Education was approved as follows:

RESOLVED, that Leonard A. Shapiro be appointed to the Board of Overseers of the Graduate School of Education for a three-year term, effective May 2, 1997.

Action........C. A Resolution on the Appointment of David W. Sweet to the Board of Overseers of the School of Nursing was approved as follows:

RESOLVED, that David W. Sweet be appointed to the Board of Overseers of the School of Nursing for a three-year term, effective May 2, 1997.

Action........D. A Resolution on the Appointment of Elsie Sterling Howard to the Board of Overseers of the Graduate School of Fine Arts was approved as follows:
RESOLVED, that Elsie Sterling Howard be appointed to the Board of Overseers of the Graduate School of Fine Arts for a three-year term, effective May 2, 1997.

Action.........E.  A Resolution on the Appointment of Thomas F. Lang, Sr. to the Board of Overseers of the University Libraries was approved as follows:

RESOLVED, that Thomas F. Lang, Sr. be appointed to the Board of Overseers of the University Libraries for a three-year term, effective May 2, 1997.

Action.........F.  A Resolution on the Appointments of John J. Clair, Jr., Saul Fox, Arthur Makadon, and Helen Pudlin to the Board of Overseers of the School of Law was approved as follows:

RESOLVED, that John J. Clair, Jr., Saul Fox, Arthur Makadon, and Helen Pudlin be appointed to the Board of Overseers of the Law School for three-year terms, effective May 2, 1997.

Action.........G.  A Resolution on the Appointments of Lynne Honickman, Rilice Lefton, Peter Shaw, and Morris Thompson to the Board of Advisors of the Institute of Contemporary Art was approved as follows:

RESOLVED, that Lynne Honickman, Rilice Lefton, Peter Shaw, and Morris Thompson be appointed to the Advisory Board of the Institute for Contemporary Art for three-year terms, effective May 2, 1997.

There being no further business to come before the meeting, it was adjourned at 2:35 p.m.

Respectfully submitted,

Barbara R. Stevens
Vice President and Secretary of the University