A stated meeting of the Executive Board of the Trustees of the University of Pennsylvania was held on Thursday, 30 November 1978. Those attending included: Paul F. Miller, Jr. (chairman); Samuel H. Ballam, Jr.; Henry M. Chance, Jr.; Charles D. Dickey, Jr.; Robert G. Dunlop; Carl Kaysen; Robert L. Trescher; Martin Meyerson (president); Janis I. Somerville (secretary); Marilyn Ackerman; Curtis L. Barnes, Jr.; Stephen B. Burbank; Stuart H. Carroll; Diane Cole; Steven H. Dubow; James O. Freedman; Vartan Gregorian; J. Jerrold Jackson; Thomas W. Langfitt; Edwin M. Ledwell, Jr.; Ruth Leventhal; Robert G. Lordeale; Harold E. Manley; Philip G. Mechanick; William G. Owen; Eliot Stellar; Jon C. Strauss; E. Craig Sweeten; Barbara B. Wiesel.

I. Call to Order

A. Approval of Minutes of the meetings of 21 September and 13 October 1978

Action: The minutes of the meetings of 21 September and of 13 October 1978 were approved as distributed.

II. Report of the Chairman

A. Trustee Committees

Mr. Miller announced that several of the committee chairmen have been identified and that the remaining appointments will be made in the coming weeks. The appointments to date include:

- Committee on Academic Policy—Carl Kaysen
- Committee on Student Life—Robert Trescher
- Committee on Budget and Finance—Ralph Saul (effective Sept. 1. Mr. Chance has agreed to remain as chairman until that time.)
- Committee on Audit—Henry Chance (effective July 1. Mr. Mayer will remain as chairman until that time)
- Investment Board—Wesley Stanger
- Trustee Board of the Hospital of the University of Pennsylvania—Samuel Ballam.

B. Resolution on Appointments to the Trustee Board of the Hospital of the University of Pennsylvania

Action: The Executive Board approved the resolution on appointments to the Trustee Board of the Hospital of the University of Pennsylvania as follows:

RESOLVED, that Samuel H. Ballam, Jr., be appointed as chairman; and Julian S. Bress, G. Morris Dorrance, Jr., Margaret R. Mainwaring, F. Stanton Moyer, and Frank K. Tarbox be appointed to the Trustee Board of the Hospital of the University of Pennsylvania for a one-year term effective December 1, 1978. Appointments are subject to renewal in accordance with the bylaws for the Hospital Board to be established upon recommendation by the Trustee Board of the Hospital and approved by the Trustees.

RESOLVED, that Mrs. Stuart Andrews be appointed a member of the Trustee Board of the Hospital of the University of Pennsylvania, and an associate trustee effective December 1, 1978. Her appointment is for a term equal to the duration of her appointment as Chairman of the Board of Women Visitors of the Hospital of the University of Pennsylvania.

RESOLVED, that W.W. Keen Butcher be appointed as a member of the Trustee Board of the Hospital of the University of Pennsylvania and as an associate trustee for a one-year term effective December 1, 1978. His appointment is subject to renewal in

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accordance with the bylaws for the Hospital Board to be established upon recommendation by the Trustee Board of the Hospital and approved by the Trustees.

Mrs. Andrews has been chairman of the Board of Women Visitors of the Hospital of the University of Pennsylvania since 1976 and she has also served as co-chairman of the Hospital Antique Show.

Mr. Butcher has served on the Health Affairs Committee since 1972.

III. Report of the President

A. President

1. Comments

Mr. Meyerson noted briefly three areas in which he will be reporting in the future: in the area of Commonwealth relations, the University officers will be working closely with the new administration on the matter of appropriations; full documentation is not available yet for the interpretation of federal wage and price guidelines; under Mr. Ballam's direction, the progress of Wharton Econometric Forecasting Associates is being watched closely and reports will be available in the coming months.

2. Resolution on designation of Samuel S. Fels Walk

Mr. Meyerson noted that 1979 will mark forty (40) years of ties between the University and the Fels Fund. Mr. and Mrs. Fels and the fund have been supporting study in state and local policy throughout this period and they are deeding to the University property on the corner of 39th and Walnut Streets in Philadelphia. A special symposium and consecration will occur in mid-spring and is being planned by the School of Public and Urban Policy.

Actions: The Executive Board approved the resolution as follows:

RESOLVED that from this date forward the walkway on the campus of the University of Pennsylvania commencing at Walnut Street over what was formerly 39th Street, running north to south and through to Spruce Street a distance of approximately 700 feet, shall be known as SAMUEL S. FELS WALK.

BE IT FURTHER RESOLVED that upon the completion of construction, suitable signs and a plaque shall be installed to identify the SAMUEL S. FELS WALK in memory of the interest and support of the University given by Mr. Fels during his lifetime and continued thereafter by the Samuel S. Fels Fund.

3. Report on Budget Developments FY 80

Dr. Strauss reported that the budget for FY 79 planned for a modest surplus. The Comptroller's report indicates that the budget is very much on track with that projection.

For FY 80, Dr. Strauss stated that the budget process includes two cycles. The first round last spring focused upon faculty and staff position planning in the centers and in accord with guidelines developed with the budget committee. At that early stage, the projection was a $4.0 million operating deficit.

In the fall, the guidelines were reviewed, particularly those involving tuition and salary/wage matters. The revised projections which include $2.4 million deficit remaining to be resolved, are now being
distributed to the schools.

4. Policy on Funding of Athletics

Dr. Stellar reported that the review of the policy for funding athletics was brought about, in part, by the need to begin a search for a new athletic director, following the resignation of Andy Geiger. At the same time, the Budget Committee and the Educational Planning Committee had determined to study the subvention policy for the resource centers (Annenberg Center, University Museum, Libraries, and DRIA). The Recreation and Athletics Committee of the University Council, also, was invited to comment and the undergraduate assembly appointed a student committee. The committees have reported to the University Council and the Budget and EPC Committees have made a funding recommendation.

Dr. Langfitt noted his appreciation as chairman of the Budget Committee for the excellent work of the committees within the constraints of a short period of time. Dr. Langfitt reported that the administration had established remaining in the Ivy group as a given in the studies. With that understanding, the committees agreed that to participate at all in the League, Pennsylvania should invest enough to be competitive. The divergence in opinion comes when considering what level of financial support is sufficient. (The current level of program subvention is approximately $2.6 million). He also noted that there is the desire to establish a time period (one to three years) during which the level of funding is assured. The objective is to balance providing sufficient stability to attract an athletic director, without placing undue constraints in a period of inflation.

Mr. Meyerson stated that the matter of determining the final policy is now in the hands of the administration and that he hopes to have a policy statement ready for trustee review in December.

5. WXPN Status Report

Mr. Burbank recalled that in October the University's application for renewal of the WXPN license was denied by the F.C.C. At that time, the Trustees delegated to Mr. Wilner, President Meyerson, and legal counsel, the authority to do what they found appropriate to pursue the matter further. On November 9th, the Steering Committee of University Council approved the recommendation to petition for reconsideration of the F.C.C. decision and, if necessary, to seek a waiver from the ban on reapplying for one year after license denial. At the same time, the president was authorized to appoint a group chaired by Curtis Reitz to study further the alternatives and to report in thirty (30) days.

6. Fundraising for Minority Activities

Mr. Meyerson noted that in recent weeks the United Minority Council sponsored a reception which was attended by many faculty, students, and administrators. He expressed his appreciation for the initiative taken by the UMC. In response to questions the students raised, Mr. Meyerson called upon Mr. Owen to comment upon the success of the campaign to date in fundraising for minority activities.

Mr. Owen reported that about six months ago a case statement was completed for minority affairs in cooperation with the Provost. The case statement includes objectives in several areas, including research and faculty support. In addition, an advisory group has been named to plan in this area of the campaign. Mr. Owen hastened to add that although about $700,000 to date in campaign receipts is
being used in the black presence area, there is no natural 
constituency (as there is for a school) in this area. Fund raising is, 
therefore, all the more difficult.

B. Provost

Dr. Stellar announced that Dr. Robert Austrian recently received 
The Lasker award. This is the most prestigious award in medicine in the 
United States.

1. Resolution on Appointments and Promotions

Action: The appointments and promotions were approved as printed in the 
grey book.

2. Resolution on Designation of Chairs in the School of Medicine

Action: The Resolution on Designation of Chairs was approved as follows:

RESOLVED, that DR. CLYDE F. BARKER be designated as J. William 
White Professor of Surgical Research, School of Medicine, effective 
July 1, 1978; that DR. JOHN M. EISENBERG be designated as Solomon 
Katz Assistant Professor of General Medicine, effective September 1, 
1978; that DR. JOHN H. GLICK be designated as Ann B. Young 
Assistant Professor in Cancer Research, School of Medicine, effective 
September 1, 1974; and that DR. LEONARD D. MILLER be designated 
as John Rhea Barton Professor of Surgery, School of Medicine, 
effective July 1, 1978.

3. Report on Status of Searches

Dr. Stellar announced the formation of the Search Committee 
for Dean of the Faculty of Arts and Sciences.

Action: The resolution on Appointment of an Acting Dean was 
approved as follows:

RESOLVED, that Robert H. Dyson, Jr. be appointed Acting Dean 
of the Faculty of Arts and Sciences effective January 1, 1979.

IV. Report of Trustee Committees

A. Development Operating Committee

1. Campaign Progress Report

Mr. Trescher, reporting in Mr. Eckman’s absence, stated that the total 
raised to date is over $159 million. This is up more than $3 million since 
the meeting of the Trustees in October.

Major gifts have been received during this period: $300,000 to the 
Veterinary School from the will of George D. Widener; $300,000 to the 
Faculty of Arts and Sciences from the Rockefeller Foundation; the gift 
of proceeds from sale of an apartment house in Washington, D.C., given 
by Marilyn Brachman Hoffman; $100,000 from the Ford Foundation for 
the Higher Education Resources Services Program (HERS); $125,000 
from the Lee Foundation for Dietrich Hall renovation; and $138,000 
Trust from Sarah Kaemmeking.

Mr. Trescher also reported that the Major Gifts Committee in 
New York recently met with Mr. Donald Kegan for a very productive 
session on planning for the solicitation of major prospects in the 
New York City area.

Adjourned.

Respectfully submitted,

Janis I. Somerville

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