THE EXECUTIVE BOARD
OF THE
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA
September 30, 1976

DISCUSSION SESSION

A meeting of the Executive Board of the Trustees of the University of Pennsylvania for the purpose of discussion was held at the Faculty Club on September 30, 1976 from 10:00 a.m. to 11:00 a.m. and a luncheon from 12:30 p.m. to 2:00 p.m.

Present at the 10:00 a.m. session were Mr. Donald T. Regan, Chairman, presiding; Mr. Henry M. Chance, Mr. Charles D. Dickey, Jr., Mr. John W. Eckman, Robert L. Trescher, Esq., President Martin Meyerson, Stephen Burbank, Esq., Mr. Paul O. Gaddis, Dr. John N. Hobstetter, Mr. J. Jerrold Jackson, Dr. D. Bruce Johnstone, Dr. Thomas W. Lanefitt, Mr. Mark S. Levitan, Mr. Harold R. Manley, Dr. Robert R. Marshak, Mr. William G. Owen, Mr. Curtis R. Reitz, Dr. Eliot Stellar, Dr. Jon C. Strauss, Mr. E. Craig Sweeten, and Mr. Donald T. Sheehan (Secretary).

President Meyerson, in his opening remarks, noted that the University's 1976-77 academic year was underway with "fewer problems, a great deal of promise, and satisfaction." He called upon Mr. Dickey for a status report on the ad hoc committee he is heading concerned with a revision of the Statutes of the Corporation. At this time, Mr. Dickey said, there were only two revisions which his committee would recommend to the Trustees at their October 29 meeting, as follows:

Increase the number of Term Trustees to not more than 25 persons and the members of the Corporation (other than members ex-officio) to not more than 47 persons.

It is believed, he stated, that this expansion will enhance the capacity of the Trustees to forge more durable links with public and private constituencies which support the institution.

Such an increase, he added, would not interfere with the executive functions of the board and would broaden the base of participation and the involvement of important publics.

The other amendment would provide that the Chairman and Vice
Chairman of the Trustees also serve as Chairman and Vice Chairman of the Executive Board. The position of Chairman of the Executive Board would therefore be abolished.

Other possible revisions of the Statutes will be recommended at the January 1977 meeting.

Mr. Burbank then brought the Board up to date on the FCC hearings in the WXPN case. A hearing was held in Philadelphia on September 20-21, 1976. A future hearing will be held in Washington, D.C. on October 7-8, 1976.

Mr. Regan inquired as to what assurances might be given the Trustees that proper supervision will be evident in the future in connection with the management and operation of the station.

Mr. Reitz outlined the governance system now in place for this purpose which includes the appointment of a professional station manager and a direct administrative link to the Vice Provost for Undergraduate Studies and University Life. He noted, however, that no absolute guarantee can be given inasmuch as WXPN is a "student-run" station. The FCC, he added, also seeks assurance of appropriate supervision.

Mr. Eckman recommended the adoption of guidelines against which performances could be measured.

Mr. Reitz pointed out that there is a "clear mandate" to keep out of the so called "grey areas" of broadcasting and that there have been no violations so far.

If the license is renewed, Mr. Trescher suggested not only guidelines but periodic review and documentation of performances be instituted.

President Meyerson requested that the recommendations concerning such guidelines and the provision for a quarterly review be incorporated in Mr. Regan's testimony before the FCC in October.

The status of the School of Allied Medical Professions was then discussed by Dr. Stellar and Dr. Langfitt.

Dr. Stellar summarized the decision-making process which has been operative in this case. He recalled the respective roles of the Health Affairs Division staff group which studied the situation;
the Steering Committee of University Council, and the Academic Planning Committee. He also noted that full accounts of their deliberations and recommendations are reported in the September 21, 1976 issue of Almanac, the faculty-staff publication.

Briefly, Steering Committee proposed two options:

1. Allocate more resources to SAMP with a view to developing a research base and stronger graduate studies in the field.

2. Transfer of the school to Thomas Jefferson University and possibly develop a joint program.

Both options, Dr. Stellar said, are being pursued.

Future steps in the formulation of a SAMP decision include:

- a meeting with the Council of Academic Deans;
- a meeting with the SAMP faculty and Messrs. Meyerson and Stellar;
- a meeting of the Health Education Subcommittee of the Trustees' Health Advisory Committee;

Dr. Langfitt then reiterated his stance on this controversial matter; that of exploring both options and not trying to influence the President and Provost in the ultimate decision. He referred to his letter of April 29, 1976 in which he recommended phasing out of the School and transfer of its function to Jefferson. He stated that he was continuing to pursue the matter with the Jefferson officials.

President Meyerson observed that the School could have a good future within the University of Pennsylvania if a substantial financial base could be developed. Any Commonwealth support which might be forthcoming, he said, would undoubtedly be earmarked in support of current programs at the School; not for advanced research and graduate studies.

Mr. Regan recalled that the Development Commission Report and our commitment to the "One University" concept stressed "selective excellence" which, he termed, a "two-edged sword." Supporters of the University, he pointed out, can charge lack of faith in the "selective excellence" commitment if the Trustees do not make a clear-cut decision in this case; when they consider the administration's recommendation.

Provost Stellar reported on the selection of Dr. Claire N. Fagin as the new Dean for the School of Nursing. She was,
he said, the unanimous choice of the search committee.

In connection with her appointment, a major commitment to
the School of Nursing has been made, Provost Stellar pointed out.
Dr. Langfitt amplified the nature of this commitment observation
on the future of nursing. The profession, he said, was in the
process of change. Many of the health services, now performed by
physicians will, in the future, be offered by nurses in new and
expanded roles. Pennsylvania is ideal, he added, for the development
of a doctoral program in nursing. Dean Fagin, it was stated,
would have the same relationship to the Hospital of the University
of Pennsylvania as the Dean of the School of Medicine.

Both the search committee for a new Director of the
University Museum and the Museum's Board of Managers have
recommended the appointment of Martin Biddle, noted British
archaeologist, as Director, effective October 1, 1977. Provost
Stellar told the Board that negotiations are underway with Mr.
Biddle and that he hoped to be able to present his name to the
Trustees at the October 29 meeting for appointment to the position.

The Museum Board also recommended that Professor James B.
Pritchard be appointed Director of the Museum to serve from
October 1, 1976 to September 30, 1977. His name will be
submitted to the Executive Board for action later today, Dr.
Stellar said.

Reporting on the Small Animal Hospital construction program
at the School of Veterinary Medicine, Dr. Langfitt distributed
a status report (attached) to the Board. He also distributed
a confidential analysis of funding potentialities for the program.

Discussion then followed on plans for proceeding with
construction. In this connection, Mr. Eckman stated that, with
the anticipated favorable responses from prospects and the
sufficient identification of funds, he recommended "going ahead."

Mr. Regan observed that the project appeared "risky" but a
good risk.

President Meyerson expressed his desire to have 51% of the
$5,300,000 in University funds before breaking ground.

Mr. Gaddis noted that the cash flow projection for the
program did not presently comply with the approved "Policies and Procedures for Managing Proceeds of the Program for the Eighties". He added, however, that the prospects for later complaisance appear good.

Mr. Sweeten remarked that donors have a right to know whether the University is going ahead with construction. He did not see any cash flow problem.

President Meyerson repeated that there must be real assurance that we have the money in sight. Assurance that the University is going ahead with the project had already been given; the question now is one of timing, he said. He strongly urged that "we devote ourselves to getting the funds in hand."

Mr. Regan concluded that it was the "sense of the group" that a definitive update on the project was indicated for the December 7 Executive Board meeting and asked that such a report be prepared and presented at that time.

Dean Marshak outlined new developments involving outside groups and their interest in the program, including recent communications from the accrediting board.

President Meyerson authorized going ahead with the architectural work on the project and said that the reimbursement agreement would be signed.

Dr. Langfitt gave a brief report (attached) on the FY77 operating budget for the Veterinary School. The budget is being monitored on a monthly basis, he said. Funds held against future budget contingencies amount to $280,000 with its availability being subject to quarterly review.

Mr. Trescher reported on the status of the various Ad Hoc Committees of which he is chairman.

Mr. Regan called for an expanded public relations effort in behalf of the Program for the Eighties and for crisis management situations.

Following the Open Session, the Board then continued discussion at lunch on proposed campus orientation and indoctrination programs for alumni and friends.

At the request of the Chairman, a brief executive session of
the Board was held before adjournment.

Adjourned.

Donald T. Sheehan
Secretary