EXECUTIVE BOARD
OF THE
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA
November 9, 1973

A meeting of the Executive Board of the Trustees of the University of Pennsylvania was held on Friday, November 9, 1973 in the Board Room of the First Pennsylvania Banking and Trust Company.

Present were: Mr. William L. Day (Chairman), Mr. Samuel H. Hallam, Jr., Mr. Howard Butcher III, Mr. John W. Eckman, Dr. Carl Kaysen, Mr. James M. Skinner, Jr., Mr. Wesley A. Stanger, Jr., Robert L. Trescher, Esq., President Martin Meyerson, Provost Eliot Stellar, Mr. John C. Hetherston, Dr. John N. Hobstetter, Mr. Harold R. Manley, Mr. Curtis R. Reitz, Mr. F. Craig Sweeten, Dr. Jesse Denton (guest), and Mr. William G. Owen (Secretary). Joseph Bright, Esq., attended as Counsel.

The Chairman asked for a moment of silence in memory of Dr. Robert D. Dripps and Dr. Marcus Foster.

The minutes of the September 14, 1973 meeting were approved.

President Meyerson reviewed the organization in Health Affairs and recommended that Dr. Thomas W. Langfitt be designated as Acting Vice President for Health Affairs and that Dr. Edward J. Stemmler be named as Acting Dean of the School of Medicine, both interim appointments to become effective immediately. These recommendations were approved.

In response to a question raised by Dr. Kaysen concerning the continuing need for a Vice President for Health Affairs, the President observed that Dr. Dripps had seen such a change in organization as a possibility and that in due course there may be good reason to effectuate this change.

Upon presentation by Mr. Skinner, on behalf of the Finance Committee, the following resolutions were adopted:

WHEREAS, the Finance Committee has delegated to its Chairman the authority to grant committee approval for expenditures up to $5,000 and to open bank accounts in the name of the University; and

WHEREAS, the said Committee has requested that there be delegated to it final authority to approve expenditures which do not exceed $50,000; be it therefore
RESOLVED, that the Executive Board hereby ratifies, confirms and approves the delegation by the Finance Committee to its Chairman of the authority to grant Finance Committee approval of expenditures not exceeding (with respect to any single expenditure) $5,000 and of the opening, modification or closing of University bank accounts and the designation of signatories thereon; and be it

RESOLVED, that there be and there hereby is delegated to the Finance Committee the authority to approve, without prior action or subsequent ratification by this Board, expenditures not exceeding (with respect to any single expenditure) $50,000; and be it

RESOLVED further that the Chairman of the Finance Committee will report to the Executive Board all actions taken pursuant to the foregoing delegation of authority.

WHEREAS, in the day-to-day operations of the University it may become necessary to secure Finance Committee approval for (a) the expenditure of funds which are not substantial in amount, i.e. $5,000 or less, and (b) the opening, modification or closing of University bank accounts; and

WHEREAS, it is not considered either necessary or advisable that such routine matters be raised at Finance Committee meetings for approval or ratification; be it therefore

RESOLVED, that there be and hereby is delegated to the Chairman of the Finance Committee in the office from time to time the authority to approve in the name of the Committee (1) expenditures not exceeding (with respect to any single expenditure) $5,000 and (ii) the opening, modification or closing of University bank accounts and the designation of signatories thereon; and be it

RESOLVED, further that the Secretary of the Committee or of the Corporation be authorized and directed to certify to, and furnish to interested third parties appropriate resolutions reflecting the delegation of authority effected in the foregoing resolution and such action as may hereafter be taken by the Chairman hereunder; and be it

RESOLVED, further that the Chairman will report at subsequent meetings of the Finance Committee all actions taken pursuant to the foregoing delegation of authority.

WHEREAS, the total sum of $89,000 has been appropriated from University General Fund for the demolition of Potter Hall and certain properties in the 3900 block of Walnut Street; and

WHEREAS, an additional property at 3923 Walnut Street, which has recently been acquired by the University, has also been demolished: Therefore be it

RESOLVED, That the additional sum of $7,000 be appropriated from University General Fund to complete the demolition of the properties in the 3900 block of Walnut Street.

WHEREAS, the Executive Board on March 9, 1973 authorized the appropriate officers of the University to take bids on the first phase of the Graduate Hospital Renovation Project, which will be partially funded by a grant and a guaranteed loan with interest subsidy through the Hill-Burton program; and
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WHEREAS, the Executive Board at the same meeting authorized the securing of proposals for a mortgage commitment in the amount of $2,040,000; Therefore be it

RESOLVED, That the appropriate officers of the University be authorized to sign construction contracts and proceed with the first phase of the Graduate Hospital Renovation Program; and be it further

RESOLVED, That the appropriate officers be authorized to sign documents and take necessary actions to accept the proposed mortgage commitment from the Philadelphia Saving Fund Society and the Germantown Savings Bank in the amount of $2,040,000 at approximately 8 1/2% interest for 25 years, such mortgage to be guaranteed by the Federal Government with an interest subsidy of 3%.

President Meyerson reported upon the following matters:

1. Negotiations between the Blue Cross of Philadelphia and the Delaware Valley Hospital Council are at an impasse primarily over the question of whether or not Blue Cross will pay a proportionate share of the operating costs of the hospitals including free care provided to indigent patients. Presently neither the Commonwealth, which makes partial payments, nor Blue Cross will accept the responsibility of this free care.

2. There has recently been talk by students and local community groups, led primarily by the Rector of St. Mary's Episcopal Church, about creating a new Hamilton Village in the "Superblock" area of the campus. The suggestion has been made that possibly the University should designate this area as "Hamilton Square." The President expressed his desire to postpone the matter in order to explore fully the possibility of securing a gift in return for naming the area after a donor. Mr. Sweeten concurred in this recommendation as did the Board.

3. In response to the suggestion that the Secretary of Education and the Commissioner for Higher Education in the Commonwealth should be invited to attend meetings of the Trustees, there was agreement that the President could appropriately indicate to them that although substitutes for the Trustees are generally not acceptable at meetings, the presence of these officials would be welcomed from time to time and capably when there are matters to be discussed which are of direct interest to them.

4. There was agreement to the proposal that a presently open faculty position in the Law School be designated as the Jefferson Fordham Professorship of Law, with the understanding that such designation would obtain for the duration of the incumbent faculty member's tenure at the University and that attempts will be made to secure a permanent endowment for the Professorship.

5. The following resolution was adopted with the understanding that the matter will not be finalized until after a discussion with Mrs. Boyer by Messrs. Meyerson, Day and Peterson:

WHEREAS, Marian Angell Boyer has had a long and devoted interest in the University Museum, elected in 1941 as its Secretary, carrying on these duties through the war years until 1945 when she became its Acting Director; and

WHEREAS, her great imagination produced such special exhibitions as "Smoking and Substitutes," "The Root of All Evil," an exhibit on money over the world, and

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"The American Indian and His Wealth"; and

WHEREAS, during her directorship the Museum's research program grew and her personal interest in the Americas (she had participated in expeditions to Central America in the 1930's) led to her lasting dedication to the excavation of Tikal in Guatemala, an interest shared by her late husband, Francis Boyer; be it therefore,

RESOLVED, that The Marian Angell Boyer Curatorship, The Archaeology of the Americas, be established in the Museum and that its first holder be William Robertson Coe, 2nd.

6. The Director of Intercollegiate Athletics has formulated a proposal for the erection of advertising-type scoreboards on Franklin Field and in the Palestra and Ice Rink. Various points of view concerning the proposal were expressed; discretion was granted to the Chairman and the President to make a final decision.

At the request of President Meyerson, Mr. Hetherston outlined various steps which the University has been considering in relation to economizing in the use of energy. He indicated that the University Facilities Committee will be consulted and that any eventual program will be fully communicated throughout the University.

Professor Jesse Denton, Director of the National Center for Energy Management and Power, commented upon the following alternatives which might be considered: alterations of operating procedures, the correct use of thermostats, the sealing of windows and doors, control of illumination, and measures associated with new buildings and renovation of existing buildings.

Provost Stellar commented briefly upon undergraduate admissions and said that a complete statistical report and evaluation thereof will be presented to the Trustees' Educational Policy Committee for examination and eventual referral to the Executive Board.

The following resolution was adopted:

RESOLVED, That the academic appointments and promotions for the period from October 11, 1973 to November 9, 1973 be approved.

On behalf of the University Development Committee, Mr. Eckman reported that the year-to-date total of gifts and bequests is $6,700,000, which compares with $4,200,000 on the same date last year. He noted that the Annual Giving Program will be initiated officially on November 24.

For the Investment Committee, Mr. Stanger referred to continuing problems experienced in the stock market. He indicated that the
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Committee is pursuing the long-range theory of looking affirmatively upon the future of the American economy; is continuing to appraise the judgment of the investment counsellors; and is continuing to give attention to the critical question of the use of principal for operational needs of the institution.

Upon presentation by the Secretary, the following resolutions were adopted:

RESOLVED, That the following persons be elected to The Wharton School Board of Overseers and as Associate Trustees as indicated:

- Mr. Reginald H. Jones
- Mr. John A. Mayer
- Mr. Donald T. Regan
- Mr. William J. Zellerbach

Associate Trustee

- Mr. Marshall S. Armstrong
- Dr. Andrew F. Brimmer
- Mr. August A. Busch, III
- Mr. Leonard G. Davis
- Mr. Robert R. Nathan
- Mr. Louis M. Ream, Jr.

RESOLVED, That the Advisory Board of the School of Veterinary Medicine be designated as "The Board of Overseers of the School of Veterinary Medicine" in accordance with the expressed wishes of that Board.

RESOLVED, That Harold J. Caster be elected as a member of the Board of Overseers of the School of Social Work. (The home of the School of Social Work, the Caster Building, is named in appreciation of a generous gift of Mr. Caster, a 1921 graduate of The Wharton School, and his sister.)

WHEREAS the University Museum of the University of Pennsylvania was founded in 1889, as the Department of Archaeology, and in 1899 occupied the first section and in 1915 the second section of what has become its permanent home, to which have been added other important facilities in recent years; and

WHEREAS the University Museum has made important contributions to education and culture in the University, the City of Philadelphia, the Commonwealth of Pennsylvania, and indeed the world; and

WHEREAS the University Museum is governed by a Board of Managers, who serve also as Associate Trustees of the University, whose powers and duties fall within the authority of the Trustees of the University; be it therefore...

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RESOLVED that the Trustees hereby confirm that the University Museum is regarded as an integral component of the University and that the Museum shall continue to be maintained and supported as a permanent part of the University of Pennsylvania to the extent permitted by the University's financial resources.

WHEREAS, the Class of 1922 for more than five decades has been working in many ways to advance the highest interests of the University, and during that period contributed $338,888 to Pennsylvania; and

WHEREAS, in observance of their 50th Anniversary in 1972 the members of this Class presented the University with an additional sum of $234,649, the largest 50th Reunion Gift on record, of which more than $104,000 was designated to create the Class of 1922 Scholarship Fund which will continue to be nourished in the future and the remaining $130,000 was given for the University's unrestricted current use. Therefore be it

RESOLVED, That the Trustees declare their gratitude to the Class of 1922 for its having contributed so significantly to the University's substance and reputation, and be it further

RESOLVED, That in lasting acknowledgement of this record of service, the roof-top lounge of Harnwell House, one of the University's new high-rise student residence halls, be named the Class of 1922 Lounge.

Adjourned.

William G. Owen
Secretary