EXECUTIVE BOARD
OF THE
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA
February 9, 1973

A meeting of the Executive Board of the Trustees of the University of Pennsylvania was held on Friday, February 9, 1973 at 2:00 p.m., in the Board Room of the First Pennsylvania Banking and Trust Company.

Present were: Mr. William L. Day (Chairman), Mr. Howard Dutcher III, Mr. Paul J. Cupp, Mr. John W. Eckman, Mr. Paul F. Miller, Jr., Mr. James M. Skinner, Jr., President Martin Meyerson; Provost Eliot Stellar; Vice-Presidents Robert D. Dripps, Paul O. Gaddis, Harold E. Manley and E. Craig Sweeten; Dean Alice Emerson, Mr. Donald T. Sheehan and William G. Owen (Secretary). John Ames Ballard, Esq. attended as Counsel.

The minutes of the December 15, 1972 meeting were approved.

The Secretary read a letter from Mrs. Jeannette P. Nichols, in which she expressed appreciation for the quality of personal helpfulness which emerged within the University family following the passing of her husband, Professor Roy F. Nichols.

In his report, President Meyerson commented upon the following matters:

1. At a recent dinner in London, an opportunity was afforded to pay tribute to the Chairman of the British Selection Committee for the Thouron-University of Pennsylvania Fund for British-American Student Exchange. At the request of the President, the following resolution was adopted:

SIR JAMES HUTCHISON

WHEREAS the kinship between the peoples of the United Kingdom and the United States is being renewed and strengthened by the yearly transfusions of gifted young scholars sponsored by the Thouron-University of Pennsylvania Fund for British-American Student Exchange; and

WHEREAS Sir James Hutchison has been Chairman of the British Selection Committee for this program since its inception in 1960 and in this capacity has presided over the choosing of more than one hundred fifty British Thouron Scholars for study at the University of Pennsylvania; and

WHEREAS through his personal dignity, integrity and respected judgment and through the exceptional qualities of the young Britons he has sent to us at Pennsylvania, Sir James has been responsible in great

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Sir James Hutchison

WHEREAS Sir James has now elected to step down from the leadership of the British Selection Committee after having seen its work through this formative period; therefore, be it

RESOLVED, that the Trustees of the University of Pennsylvania convey to Sir James Hutchison their abiding gratitude and admiration for his high contribution to the life of this University and to the larger cause of British-American friendship.

2. A Bicentennial Coordinating Committee has been constituted with Mr. Faddis and Professor Gregorian serving as Chairman and Vice-Chairman respectively. The Committee, comprised of more than 30 distinguished faculty members, will both initiate and review proposals relating to the University’s participation in the Bicentennial celebration.

In response to a question raised by Mr. Day concerning possible inclusion of the University Museum in the newly-formed Greater Philadelphia Cultural Alliance, Mr. Meyerson said that he is planning to discuss this with Dr. Rainey.

3. Mr. Sweeten observed that, although the provision for the University in the Governor’s budget for fiscal 1974 does not accord with our askings, there is some reason to believe that the University’s case will receive serious consideration by key members of the Legislature.

4. The Middle States Association of Colleges and Secondary Schools will undertake an accreditation visit next fall; it is hoped that this occasion can be utilized wisely by asking the Association to concentrate its attention upon the quality of undergraduate education or certain graduate fields of study at the University.

5. Recent talks have been held with officials of the State of New Jersey concerning the possibility of a cooperative arrangement involving the School of Veterinary Medicine, in which a high level of financial support would be provided in exchange for the education of a fixed number of students from New Jersey. These discussions are still in the formative stage and the School’s relationship to the Commonwealth of Pennsylvania first has to be determined.

Dean Allam retires from Deanship

Dean Allam has indicated his desire to retire from that position and continue his development activities on the staff of Vice-President Dripps. The consultative process for filling the Deanship will be initiated in the near future.

6. WHEREAS the Faculties of the Schools of Engineering having been reorganized into a single Faculty of Engineering and Applied Science, headed by a Dean of Engineering and Applied Science, be it therefore

RESOLVED that the Trustees of the University of Pennsylvania approve the formation of a College of Engineering and Applied Science for purposes of administrating academic and research programs plus the various operational budgets of that Faculty, and be it further

RESOLVED that the Trustees approve the organization of the College into Departments; initially there shall be eight designated as
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Chemical and Biochemical Engineering  
Metallurgy and Materials Science  
Civil and Urban Engineering  
Mechanical Engineering and Applied Mechanics  
Bioengineering  
Systems Engineering  
Electrical Engineering and Science  
Computer and Information Sciences,

and each Department to be headed by a Chairman; and with the understanding that this reorganizational change does not replace or change the relationship of the Moore School of Electrical Engineering with the University. Rather, it is proposed that appropriate departments operate within the legal and financial terms of the Moore School Agreement.

7. It is important that the momentum created by issuance of the Development Commission Report be maintained and that the recommendations not be permitted to become lost in a maze of committee reviews. It is the intention of the President and Provost to establish clear deadlines for reviews by existing committees. As an initial step in the follow-up process, a document is being prepared by the staff which will clearly indicate the status of each Commission recommendation in terms of implementation which is already underway and contemplated disposition by the Administration. It is the hope that, with the exception of a few complex matters, all of the Commission recommendations will have been examined and the disposition of them determined by the time of the May meeting of the Trustees; furthermore, hopefully it will be possible to reflect by that time the clear progress already made toward the concept of "One University."

Mr. Day responded that the points made by the President were welcome news indeed, and he expressed the hope that standing committees of the Trustees would be utilized effectively during the weeks immediately ahead and that the Resources Evaluation Committee would have an opportunity to receive a substantive report prior to the May meeting. He suggested the possible need for a small follow-up committee which would oversee implementation of the various recommendations.

Provost Stellar reported as follows:

1. The search process for a Dean of the School of Social Work is at a point where it may become necessary to constitute a new consultative committee.

2. The search for a Vice-Provost for Graduate Studies and Research is at a point where the consultative committee may be asked to formulate a new list of candidates.

3. RESOLVED, That the academic appointments and promotions for the period from January 13, 1973 through February 7, 1973 be approved.

Vice-President Gaddis reported upon these matters:

1. In view of advice received from an outside management consultant firm and the report of the Development Commission, it now appears that the low level of productivity in the University Dining Service can be corrected only by effectuating a further curtailment in staff and modest reductions in service. The point was made that personnel affected will be absorbed in other areas of the University and that every effort will be
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made to avoid labor difficulties.

2. An official communication has been sent to the Blue Cross of Philadelphia concerning the University's intention of proceeding to arbitration for amounts due for services rendered in the past at Graduate Hospital. He noted that Mr. Sheehan is having certain draft statements prepared which will serve to present the University's case to the public; he said that an early meeting is planned with the Commonwealth's Commissioner of Insurance.

Mr. Ballard commented upon the following:

1. As the result of a thorough examination of all of the legal and technical implications of the Technitrol patents, it has been concluded by Counsel that the University should not enter into prosecution for the relatively small amount of money involved.

2. In light of the experience gained from review of the Technitrol patent, Counsel is undertaking to examine all of the implications associated with a particular patent of the Monell Chemical Senses Center in order that a clear assertion of University ownership may be established at the outset if it appears to be warranted by the facts. He said that the conflicting claims of ownership between the University and the Veterans' Administration may be decided in the near future on a discretionary basis by the Commissioner of Patents.

President Meyerson observed that the Monell Chemical Senses Center is a University asset and that steps should be taken to make the Monell personnel feel more closely integrated into the University.

3. A question about the taxability of University residence halls by the City of Philadelphia is once again being raised. He said that Counsel believes the University has a strong case to resist paying real estate taxes, but that such a case must be prepared with great care. The matter could be in litigation within the next sixty days.

Vice-President Dripps commented briefly upon financial difficulties presented in the School of Medicine as the result of announced reductions in the support of Federal research programs; a recent visit to the Johnson Foundation; and inquiries made by members of the governor's staff concerning the possibility of establishing an addiction center, with Commonwealth support, at the University.

Attention was directed by Mr. Manley to the Budget Survey and University Operating Funds for 1972-73. The following resolution was adopted, with the understanding that the arrangements provided for will have no effect upon the operating deficit of the University and that any losses sustained by the Health Evaluation Center under the new arrangement will be guaranteed by the School of Medicine:
WHEREAS, the University of Pennsylvania Health Evaluation Center (formerly the University of Pennsylvania Diagnostic Clinic) was formed as an unincorporated association; and

WHEREAS, the Board of Directors of the Health Evaluation Center have recommended that the Center's separate status should terminate and its operations should continue as an integral part of the University; and

WHEREAS, the above decision has been approved by the Trustees' Health Affairs Committee and by a majority of the members of the Health Evaluation Center; be it, therefore,

RESOLVED, That the Health Evaluation Center shall become an integral part of the University of Pennsylvania, effective March 1, 1973, with the understanding that the Center shall transfer all of its assets to the University; and the University shall assume all of the liabilities and obligations of the Center.

Mr. Eckman indicated that subscriptions, gifts, bequests and receipts are continuing to be received at a rate which is ahead of that of one year ago.

The meeting was adjourned for a joint meeting with the Trustees' Investment Committee.

William G. Owen
Secretary