May 1, 1970

The Annual Meeting of The Trustees of the University of Pennsylvania was held at 2:00 p.m., Friday, May 1, 1970, in the Council Room of the Furness Building.

Present were: Mr. William L. Day (Chairman), Gustave G. Amsterdam, Esq., Mr. Julian S. Bers, Dr. Detlev W. Bronk, Mr. Henry B. Bryans, Mr. Howard Butcher, III, Mr. Henry M. Chance, II, Dr. George A. Coleman, Windsor F. Cousins, Esq., Mr. Paul J. Cupp, Milton T. Daus, Esq., Robert Dechert, Esq., Mr. Charles D. Dickey, Jr., Mr. Robert G. Dunlop, Mr. John W. Eckman, Mr. Marcus A. Foster, Mr. Thomas S. Gates, Mr. James W. Gray, Jr., Mr. Reginald W. Jones, Dr. Carl Kaysen, Mr. John A. Mayer, Mr. C. B. McCoy, Mr. Paul F. Miller, Jr., Dr. Franklin D. Murphy, Mr. William D. Patterson, Dr. D. Sergeant Pepper, Mr. James A. Salinger, Ernest Scott, Esq., Mr. James M. Skinner, Jr., Mr. Sarkes Tarzian, Robert L. Trescher, Esq., The Honorable John H. Ware, 3rd, Morton H. Wilner, Esq., Mr. Charles S. Wolf, President Harnwell, President-elect Meyerson, Provost Goddard, Vice Presidents Angell, Chambers, Hetherston, Manley, Sweeten, and Terry, Vice Provosts Hobstetter and Russell, Mr. Farrell, Chaplain Johnson, Mr. Sheehan, (Assistant Secretary) Sherman, (Associate Secretary) Lorndale, and (Secretary) Owen. John Ames Ballard represented Counsel.

The Chairman called the meeting to order and asked Chaplain Johnson to offer a prayer, following which he extended a welcome to President-elect Meyerson and to Charles Dickey, who were attending their first Trustees' meeting.

The minutes of the meeting held on January 16, 1970, were approved.

On behalf of the Chairman of the Nominating Committee, Mr. Day presented a series of recommendations, and the following resolutions were adopted:

RESOLVED, That John H. Ware 3rd be re-elected as a Term Trustee for five years effective May 14, 1970.

President-elect Meyerson and Charles Dickey
Minutes approved

John H. Ware 3rd

SECRETARY
RESOLVED, That Morton H. Wilner be elected a Term Trustee for five years, effective July 1, 1970.

RESOLVED, That Donald T. Regan be elected a Term Trustee for five years effective May 1, 1970.

The Secretary reported upon the reconstitution of the Advisory Board of the Graduate School of Education and the following resolution was adopted:

RESOLVED, That the following persons be elected as members of the Advisory Board of the Graduate School of Education:

Clifford Brenner
Peter Binzen
Marcus Foster
Philip Klein
Wilmot E. Fleming
John Nyquist
Mark Shadd

Attention was directed by the Secretary to a statement of annual appraisals of the following trusts:

Clark Research Professorship of Assyriology Fund
The George L. Harrison Foundation for the Encouragement of Liberal Studies and the Advancement of Knowledge
William Pepper Hall Endowment Fund
Wharton School Fund

Mr. Eckman, a member of the Task Force on University Governance, reported briefly upon the status of the reports of the four subcommittees and the procedure which was being followed of open campus forums at which the individual reports had been discussed by the University community-at-large. He noted that the reports are now in the process of being considered by the Task Force for the last time; it is hoped that an over-all final report will be formulated by the end of June. Thereafter the reports will be considered explicitly by the University Senate and University Council before specific recommendations are directed by the President to the Trustees.

President Harnwell conveyed to the Trustees a sense of his appreciation for the tributes which had been conveyed to him during these last Trustees' meetings in his present capacity, and he commented upon the enjoyable experience which
he has derived during the past seventeen years. He noted that
the transition in administrations is proceeding and that a consu-
lative committee to advise in the selection of a new Provost is
at work and has issued a general invitation for the submission of
the names of prospective candidates. He went on to indicate that
a further change in administration will be effectuated with the
retirement of Donald K. Angell from his present position at the
end of June, noting that Mr. Angell will be available thereafter
for consultation. Upon motion duly made and seconded, the follow-
ing resolution was adopted:

WHEREAS Donald K. Angell has performed pro-
digious service in a variety of capacities for
the University, his alma mater, during the past
33 years, including positions of administrative
leadership in University development activities,
as Director and Business Manager of Houston Hall,
as Secretary of the Corporation, and for the past
14 years as Vice-President-Assistant to the
President; and

WHEREAS in the latter capacity he has served
the President unstintingly as confidante and
advisor, has been an effective University
representative to civic and governmental
agencies, and has developed significant sources
of support for the University; and

WHEREAS in all of these endeavors he has be-
come known to a large number of University
alumni and friends and has performed many
services for the Trustees, both corporately
and individually; Therefore be it

RESOLVED, That the Trustees convey to Donald
K. Angell upon his imminent retirement from
University service, this expression of their
affection and gratitude for his loyalty to a
high purpose, which spanned the administrations
of four University Presidents and which con-
tributed importantly to the acknowledged dis-
tinction of the Harnwell administration.

Provost Goddard reported upon the following matters, with
action being taken as indicated:

1. WHEREAS, Fred Carr has contributed $433,881 to
the Law School's Center for the Study of Finan-
cial Institutions to be applied for the opera-
tion of the School;

WHEREAS, $100,000 of this money was set aside for
an endowed professorship with the understanding
that Mr. Carr will contribute an additional amount
which will fully fund the chair after the Center
has expended $300,000 of the original gift for
operations;

(resolution continued on next page)
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Fred Carr Chair

WHEREAS, the Center, on the reasonable expectation that the funding of the chair will be accomplished within a span of five years, will contribute $20,000 a year during that period to help cover a major part of the salary of the incumbent of the chair; be it therefore

RESOLVED, That the Fred Carr Chair in Financial Institutions be established for a period of five years and thereafter permanently only if by that time the chair is fully funded.

Moore School of Electrical Engineering

2. RESOLVED, That Harvey L. Garner be appointed Director of the Moore School of Electrical Engineering, effective September 1, 1970, for a period of seven years or at the pleasure of the President.

Dr. Harnwell appointed University Professor of Physics

3. RESOLVED, That Gaylord P. Harnwell be appointed University Professor of Physics, effective July 1, 1970.

Academic appointments and promotions

4. RESOLVED, That the recommendations for academic appointments and promotions for the period April 8, 1970, through April 28, 1970, be approved. (Appendix A)

Fellow of the National Academy of Sciences

5. Dr. Ruth Patrick, Lecturer in the Biology Department and member of the Limnology Department in the Academy of Natural Sciences, has been named a Fellow of the National Academic of Sciences.

American Philosophical Society

Dr. Lawrence Klein, Benjamin Franklin Professor of Economics, has been elected to membership in the American Philosophical Society.

National Academy of Engineering

Dr. Carl C. Chambers, Vice President for Engineering Affairs, has been elected a member of the National Academy of Engineering.

Black students

6. There is reason to believe that the Vice Provost for Student Affairs will soon resolve certain questions which have arisen concerning an advising program for Black students. At the same time, a decision has been made to employ a Black administrator who will relate to the problems of Black students; representatives of the community have agreed to the establishment of a search committee composed of faculty and students.

University finances

Mr. Manley provided the commentary for a visual presentation on University finances, in which an indication was given of trends during recent years in operational income and expenditures, operating fund, and bank borrowings. Mr. Manley responded to particular questions which arose.
Committee Reports

Finance Committee - Mr. Dunlop

Attention was directed initially to the Budget Survey 1969-70 and to the efforts which the Administration has exerted to reduce expenditures during the past few months. The Finance Committee has determined to carry the anticipated deficit forward into the next fiscal year.

The University-supported Budget Survey for 1970-71 reflects certain reductions effectuated by the Administration since the initial presentation of the budget at the April meeting of the Finance Committee; Mr. Dunlop commended these efforts by the Administration and noted that the most recent announcement from the Governor's Office suggests that immediate action must be taken at least to maintain the level of State appropriation upon which the University budget is predicated. He urged all Trustees to assist in this effort as appropriate. Upon presentation, the following resolution was adopted:

RESOLVED, That the proposed Budget for 1970-71 as presented to the Finance Committee by the Administration be approved, with the understanding that the Finance Committee will maintain close scrutiny and care of the Budget on a continuing basis.

In response to a particular question, Mr. Dunlop said that the Administration and the Academic Planning Committee have been requested to examine the relative financial effect and advisability of various academic and policy changes suggested as necessary to permit operation on a budget for the fiscal year ending June 30, 1972, with a diminished deficit and a substantially balanced budget for the fiscal year ending June 30, 1973.

It was noted by Dr. Murphy that it would be well for the Ivy Group institutions to consider together the real possibility of converting scholarship dollars into loan funds as one means of responding to the financial stringencies which all institutions are facing.

RESOLVED, That the action of the Chairman of the Trustees' Finance Committee in approving the awarding of bids for the Multi-disciplinary Laboratories in the School of Veterinary Medicine and in authorizing the transfer of $358,600 from the Men's Dormitories Renovation Program to this project be confirmed.

WHEREAS on June 13, 1969, the Executive Board of the Trustees authorized the taking of bids for Vance Hall; and

WHEREAS the architectural documentation has now been completed; and

WHEREAS the Finance Committee has reviewed a proposed plan for funding the total project cost which is estimated at $6,424,025; Therefore be it

RESOLVED, That the funding plan be accepted, that bids be taken for the project, and that the appropriate Administrative Officers be authorized to (resolution continued on next page)
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Vance Hall

award a construction contract if the bids received are within the established project budget, with the understanding that if the bids received exceed the budget the matter be referred to the Finance Committee with power to act.

RESOLVED, That, upon the recommendation of the Capital Priorities Subcommittee of the University Budget Committee, the sum of $78,500 be transferred from the Men's Dormitories Renovation Project to the following capital projects:

- College Hall - enclosing stairwell $20,000
- Leidy Laboratory - fire stairs 25,000
- 3905 Spruce Street - wiring 33,500
- 78,500

Honorary Degrees Committee - Dr. Keyser

RESOLVED, That the action of the Committee recommending that honorary degrees be awarded to the candidates named be confirmed and that the Committee be authorized to act upon nominations for degrees to be awarded at any Convocations scheduled during the balance of the year 1970, with the understanding that the actions of the Committee will be confirmed.

Task Force on HUP Physical Planning - Mr. Chance

WHEREAS the University of Pennsylvania has made a commitment to the Children's Hospital and to the Hospital Survey Committee to develop functionally shared service facilities; and

WHEREAS the concept of an independent administration of these joint facilities responsible to a Board representative of the Board of Directors of the Children's Hospital and the Board of Managers of the University Hospital is accepted in principle by the Board of Trustees of the University; and

WHEREAS the size of the JIM facility planned in the Revised Centennial Plan exceeds the current needs and those of the immediately foreseeable future; and

WHEREAS a Medical Center Task Force on the joint service facilities and its administration with broad representation of the professional staff, the administration of the University Hospital and Children's Hospital, consultants from both institutions, and architects have proposed a plan for the creation of a JIM facility which meets the needs of the Children's Hospital and the University Hospital at an estimated substantial saving in construction costs and a projected operational economy: Therefore be it

RESOLVED, That the provisional plan of the Medical Center Task Force on the Joint Services Facility be approved in principle; and be it (resolution continued on next page)
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FURTHER RESOLVED, That the Task Force be encouraged to proceed with all deliberate speed to develop final design and plans to implement the objectives; and be it

FURTHER RESOLVED, That not more than $5,000,000 over previous appropriations be established as the maximum project budget of the University's commitment to proceed with the relocation of facilities in Hamilton Walk, demolish the Nursing Education Building, undertake the necessary excavations and construction of the junction between the Children's Hospital and the Ravdin Institute, renovate the areas of the University Hospital necessary to the Joint Facilities and contract for the purchase of needed equipment.

WHEREAS the Medical Center Task Force on a Tri-Institutional Emergency and Ambulatory Health Services has examined the professional feasibility of such a common facility and has provisionally approved it; and

WHEREAS this facility would potentially be of value to the entire Philadelphia community through increased efficiency and effectiveness of Emergency Care; and

WHEREAS this innovative model of interinstitutional and public collaboration could provide educational and research benefits as well as attracting federal financial support: Therefore be it

RESOLVED, That the Medical Center Task Force on Tri-Institutional Emergency and Ambulatory Services be encouraged to continue their exploration and planning with the Philadelphia General and Children's Hospitals with particular emphasis on the mechanisms of administration, professional staffing and operational funding.

WHEREAS the needs for improvement of University Hospital facilities have not diminished in the past years; and

WHEREAS the resolutions of the Board of Managers and of the Medical Board have reaffirmed and re-emphasized the importance of rapid realization of thoroughly modernized in-patient facilities appropriate to the teaching, patient care, and research obligations of the University Medical Center which will be consonant with contemporary developments in health care funding and the delivery of health services; and

WHEREAS there has been established a group of Medical Center Task Forces, in addition to those previously mentioned, to evaluate the functions and needs of the Medical Center in the next decade: Therefore be it

(resolution continued on next page)

SECRETARY
RESOLVED, That the Medical Center planning under the administrative direction of the Director of the Medical Center with the Coordinated Planning Office service in a staff capacity be continued as expeditiously as possible under the over-all control and authority of a Trustee committee selected from among the Trustees and the HUP and Graduate Hospital Boards of Managers, with the objective of developing a flexible program with attention to functions of the Medical Center, sources of funding for facilities construction and for operating costs; and be it

FURTHER RESOLVED, That the Medical Center Task Forces, reinforced by Trustee and Board of Managers members, supplemented by additional Task Forces as indicated, consider the possibilities and potentialities of Parking Lot 8 for University parking and other facilities in conjunction with the Office of Coordinated Planning; and be it

FURTHER RESOLVED, That the Board of Trustees approve an appropriation for necessary staff to aid in the expeditious completion of the functional program planning for the Medical Center, the source of funds and the amount to be referred to the Finance Committee with power. It will be the responsibility of the Trustee committee referred to above to make recommendations to the Finance Committee of the amounts needed and the purposes of the proposed expenditures.

RESOLVED, That the University Planning Office take the following actions with respect to design and construction of the JIM and HUP facilities:

1. The architectural design effort on the HUP expansion be terminated pending a re-evaluation of Medical Center goals and program.

2. Design and construction or relocation of utilities necessary for a modified JIM configuration be continued and implemented when authorized by the proper University officials within the funds previously appropriated.

3. Current architectural design effort of the JIM facility be redirected and the services of the consultant and architect be utilized in developing a definitive plan for a revised JIM facility.

Government Relations Committee - Mr. Wolf

It was recalled that in January resolutions were approved endorsing the Administration's efforts to seek a formula as the basis for Commonwealth support of the University. Subsequently a committee of administration and faculty explored a number of alternative approaches from the viewpoints of financial productivity and likely acceptability by the Commonwealth. These approaches included doctoral grants, contractual arrangements, grants on the basis of degrees awarded,
scholarships supplemented by cost of education grants, and a cost per credit hour formula. The recommendation of this committee, which was approved in principle by the Government Relations Committee, was that the adoption of the cost per credit hour formula would be most promising, and that for certain of the University's schools the merits of the contract approach should be more thoroughly explored. On the basis of the University's operations in fiscal 1968-69, the credit hour approach would produce an appropriation of $14,650,681. Attention was also given by the Committee to the impact of Governor Shafer's budget message, in which he recommended that appropriations to State-aided colleges and universities be cut by 50% this year and eventually phased out. The following resolution was adopted:

**RESOLVED:** That the Trustees encourage the officers of the University to continue their efforts to devise and gain acceptance of a formula that will provide adequate support for the University by the Commonwealth, taking into consideration the recommendations of the Administration's Ad Hoc Committee on Commonwealth Support Formulas, and further that those Trustees in a position to be particularly helpful in advancing this enterprise commit themselves to give of their personal talents and energies toward the successful resolution of the problem, and further that the Trustees issue a public statement expressing strongly their concern as to the effect of the Governor's budget recommendations upon the University and upon the future of higher education in the Commonwealth.

Attention was directed by Mr. Wolf to a proposed public statement on the Governor's Budget message. Various suggestions for change were made and the Administration was encouraged to consider carefully the wording of any such statement before public release.

Upon presentation by Mr. Bryans, the following resolution was adopted:

**WHEREAS** Edwin B. Williams served the University with distinction for fifty years beginning in 1912 successively as a student, an Instructor, a Professor of Romantic Languages, Chairman of the Romance Languages Department, Dean of the Graduate School of Arts and Sciences, and then as Provost; and

**WHEREAS** in the intervening years since his retirement in 1962 he has continued to add to the scholarly reputation of the University by his internationally recognized publications in the field of lexicography; and

**WHEREAS** the structure now being erected at the northeast corner of 36th and Spruce Streets will house the Romance Languages Department as well as certain other departments in the Humanities; Therefore be it

(resolution continued on next page)
RESOLVED, That the Trustees of the University of Pennsylvania with pleasure designate the new building as the Edwin B. and Leonore R. Williams Humanities and Language Hall in recognition of the significant contributions Dr. Williams has made over the years to the educational excellence of the University and in tribute to his wife.

Alumni Affairs and University Development Committee - Mr. Skinner

Alumni Affairs and University Development

It is hoped that something on the order of $20 million in gifts will be received this year; Alumni Annual Giving is continuing to be somewhat ahead of last year's total.

Investment Committee - Mr. Butcher

Investment Transactions

RESOLVED, That the investment transactions taken during the period February 20 to March 30, 1970, be approved (Appendix B).

Mr. Foster raised a question about the disposition of documents which were distributed at the end of the Finance Committee meeting containing a proposal for an urban workshop in the Graduate School of Fine Arts. Provost Goddard responded by indicating that the documents were received by the Administration only today and that once they have been evaluated, some response will be forthcoming to the sponsors following consultation with the Finance Committee.

Attention was directed to the dates for the next meetings of the Trustees:

Thursday and Friday, October 8, and 9, 1970
Thursday and Friday, January 14, and 15, 1971
Thursday and Friday, May 6, and 7, 1971

Speaking on behalf of all of the Trustees, Mr. Dechert moved and subsequent action was taken by acclamation, that the following citation be spread upon the minutes; he presented to President Harnwell a silver-framed citation reflecting this action on the part of the Trustees:

GAYLORD P. HARNWELL

To Gaylord P. Harnwell, scientist, educator and humanitarian, The Trustees of the University of Pennsylvania express their abiding appreciation of his prodigious leadership of this institution as its President from 1953 to 1970.

Through his rare powers of vision, persistence, and persuasion he has lifted Pennsylvania to a whole new order of excellence, recognized across the land and throughout the world.

(continued on next page)
We look forward to his continuing inspiration through his services to the Trustees and to the University community as President Emeritus and as University Professor of Physics.

Chairman - William L. Day
Vice Chairman - Ernest Scott
Secretary - William G. Owen

The regular meeting was adjourned and the Trustees then met in Executive Session.

William G. Owen
Secretary