Executive Board, September 12, 1969

EXECUTIVE BOARD
OF THE
TRUSTEES OF THE UNIVERSITY OF PENNSYLVANIA
September 12, 1969

A meeting of the Executive Board of the Trustees of the University of Pennsylvania was held in the Board Room of the First Pennsylvania Banking and Trust Company at 3:00 p.m., Friday, September 12, 1969.

Present were: Mr. William L. Day (Chairman), Mr. Howard Butcher III, Mr. Henry M. Chance, II, Robert Dechert, Esq., Mr. John W. Eckman, Mr. James M. Skinner, Jr., Robert L. Trescher, Esq., President Harnwell, Provost Goddard, Vice Presidents Angell, Hetherston, Sweeten and Terry and Vice Provost Russell and Mr. William G. Owen (Secretary). Mr. Francis M. Betts, III, Dr. Aase Ericksen, Mr. Charles P. Farrell and Dr. Alfred Gellhorn attended as guests and John Ames Ballard, Esq. as Counsel.

Messages of absence were received from: Mr. Paul J. Cupp, Mr. Robert G. Dunlop, Ernest Scott, Esq., and Bernard G. Segal, Esq.

The minutes of the meeting held on June 13 were corrected so that the resolution relating to the Kade Center Fund will indicate the address as being 3905 Spruce Street.

The minutes of the meeting held on July 11 were supplemented so that the discussion concerning the University's possible involvement in a Board of Education program in West Philadelphia contains the following guidelines:

1. It is clearly understood that the headquarters for the Parkway School will not be at the University.

2. That at least five other institutions join us in the effort.

3. That the initiative for the whole project must be undertaken by the School Board and that the responsibility for the operation and the program should be clearly a responsibility of the School Board.
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Upon presentation by the Secretary, the following resolutions were adopted:

Associated Universities, Inc.

RESOLVED, That Carl C. Chambers be designated for a three-year term as Trustee on the Board of Associated Universities, Inc.

Presbyterian-University of Pennsylvania Medical Center

RESOLVED, That the following persons be nominated for election to three-year terms, effective January 1970, to the Board of Trustees of the Presbyterian-University of Pennsylvania Medical Center:

- K. Robert Conrad, Esq.
- Dr. Alfred Gellhorn
- Mr. I. Maximilian Martin
- Mr. William G. Owen

The Dr. Leiser Foundation

WHEREAS the School of Medicine of the University of Pennsylvania is a beneficiary of the Dr. Leiser Foundation, under the will of the late Dr. William Leiser, III; and

WHEREAS Section 4 of the Bylaws of the Dr. Leiser Foundation provides as follows:

"The Board of directors of the Foundation shall consist of seven members. The original Board shall consist of Mrs. Martha L. Leiser, who shall be a member for life; two members appointed by Bucknell University, one for a term of one year and one for a term of two years; two members appointed by the University of Pennsylvania Medical School, one for a term of one year and one for a term of two years; and two members appointed by the Union National Bank of Lewistown, Pa., one for a term of one year and one for a term of two years. After the term of each original director has ended, each institution above named shall yearly thereafter appoint one member to the Board of directors for a term of two years." and

WHEREAS the term of office of William Richard Gordon as a Director expired on December 9, 1967; Therefore be it

RESOLVED, That William Richard Gordon be appointed to the Board of Directors of the Dr. Leiser Foundation, to succeed himself, for a term of two years commencing on December 9, 1967 and expiring on December 9, 1969, or until his successor shall have been appointed retroactive to December 9, 1967 and his actions as the University's director, since that date are confirmed and ratified; and

WHEREAS the term of office of Dr. William B. Kennedy as a Director expired on December 9, 1966; Therefore be it

RESOLVED, That Dr. William B. Kennedy be appointed to the Board of Directors of the Dr. Leiser Foundation, to succeed himself, for a term of two years commencing on December 9, 1967; Therefore be it

(resolution continued on following page)
(resolution continued from preceding page)

WHEREAS Dr. Leon Levy has made numerous generous contributions over the years to the achievement of the University's educational goals, and

WHEREAS Dr. Levy has shown particular concern for the future of the School of Dental Medicine and maintenance of its high standards in instruction and research, now therefore be it

RESOLVED, That in recognition of his thoughtful contributions and generous planning in behalf of the University, the new teaching and research building of the School of Dental Medicine be named the Leon Levy Oral Health Sciences Building; and be it further

RESOLVED, That the Trustees hereby extend their grateful appreciation to Dr. Levy.

President Harnwell reported upon the following matters:

1. It is understood that there may be some delay in the consummation of the gift of property from Thomas B. McCabe through the Federal Government.

2. Lloyd Herrick has moved from the position of Assistant Secretary to Assistant to the Dean of the Law School for Alumni Affairs and Development. He has been succeeded by Richard M. Sherman, who has had business experience with Smith, Kline and French and who expects to receive the Ph.D. degree in history at Pennsylvania in December. Robert Lorndale, Assistant Secretary of the Corporation since 1962, has been designated Associate Secretary.

Francis M. Betts, III will be designated Assistant to the President for External Affairs to oversee many of the details associated with cooperating with groups outside of the University.

Arthur Freedman, presently Project Director of the Student Housing Program, will become Director of Planning and Design.

The following resolutions were adopted:

RESOLVED, That Richard M. Sherman be elected Assistant Secretary of the Corporation effective September 1, 1969.
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Francis M. Betts

RESOLVED, That Francis M. Betts, III, in his capacity as Assistant to the President for External Affairs, be designated as an administrative representative to replace John C. Hetherston on the Commission on University-Community Development.

Tuition in School of Dental Medicine

3. RESOLVED, That the tuition rate in the School of Dental Medicine for the new summer clinical session, effective in 1970, be set at one-quarter of the full year’s tuition; and be it further RESOLVED, That students in this session be charged the Summer Facilities Fee in order to receive Student Health privileges.

Department of Fixed Prosthodontics

RESOLVED, That the name of the Department of Crown and Bridge in the School of Dental Medicine be changed to the Department of Fixed Prosthodontics.

Advisory Council

4. The Advisory Council has had a special committee study the intramural and physical education programs, and its report will be formally approved by the Council next week. The salient recommendations include:

a. Substitution of a recreational program in place of the present compulsory physical education for freshmen.

b. Appointment of an Associate Director of Recreation who will be responsible for intramural sports, community activities, individual recreation, instructional classes, clubs, and women's intercollegiate athletics. This person will report to the Director of Recreation and Athletics (Fred Shabel).

c. Appropriate funding to assure implementation of the other recommendations, especially those which pertain to the new emphasis on recreation.

The study committee was comprised of faculty, students, alumni, and members of the Physical Education and Intercollegiate Athletics Departments. A search committee to recommend persons for the position of Associate Director of Recreation is now being constituted. It is foreseen that the position of Assistant to the President for Athletic Affairs will be eliminated.

Provost Goddard read a letter from Ernest Scott in support of the proposed reorganization.

Conflict of Interest

5. Attention is being given to potential conflict of interest problems within the major constituencies of the University, and it is intended that a central file of existing arrangements and practices by members of the faculty, administration, and Trustees will be prepared in cooperation with University Council.
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6. Mr. Betts was asked to report upon educational developments in West Philadelphia, and he noted that plans for relocation of the Walnut Street Center are proceeding satisfactorily. He also reported on the administration's informal collaboration with the Board of Education for the establishment of a West Philadelphia Community Free School, a program of ungraded education for students in West Philadelphia High School. Plans call for the University's participation in accordance with the guidelines suggested by the Executive Board at its meeting on July 11, including endorsement by the faculty and student body-at-large, participation by at least five other organizations in the community, and primary responsibility for the program to rest with the Board of Education. The Chairman reflected that this program appeared to be an effective response to a community need and he expressed appreciation to the administration for its efforts in resolving the matter in this way.

The Provost reflected his enthusiasm for the new venture and indicated that the Chairman of the Senate and the Chairman of the Council Committee on Education in University City were in agreement with the plans. In essence, this represents an entirely different program from that which was discussed with the Trustees several months ago. Mr. Day suggested that question of a possible advance of funds by the University for the initiation of the program, pending the results of a fund-raising program, be directed to the Finance Committee for consideration.

7. Dean Gellhorn was asked to comment upon the purposes and objectives of the University of Pennsylvania Medical Center. He pointed to the variety of concerns which the American public now has with American medicine, including the mal-distribution of physicians and the inadequate organization for the delivery of health services in the urban ghettos and rural poverty areas; dissatisfaction with the status quo raises a central question as to whether there is a concept to give medical education a new impetus. The University is uniquely qualified to be in the forefront in developing a leadership role and consequently the Medical Center must be concerned not only with illnesses of organ systems and disordered mental health, but with the social and environmental factors which are involved in producing disease and in curing it. He suggested that there is a very real need for a statement of policy at this time. It would make it possible to evaluate the tremendous variety of activities in the Medical Center with regard to their contribution to the stated purposes and objectives thus facilitating the assignment of priorities. The Trustees will receive more specific information about the organizational structures and functions of the Medical Center during their meetings in October. Specific developments will relate to the Graduate Hospital, a building program for the Medical Center, Medical School expansion, management planning activities, and relationships with other hospitals, research institutions, and the surrounding community.
Provost Goddard reported upon the following matters:

1. A new formal agreement has been reached between the University and the Fels Fund regarding the financing and educational purposes of the Fels Institute. In essence, the fund will give to the Institute the amount of $250,000 per year for five years, and thereafter the University will be notified of the amount to be granted during a subsequent five-year period. The fund will consider supplementary requests from the Institute for specific activities or general support.

2. RESOLVED, That the action of the Provost in appointing Fred D. Wieck as Director of the University of Pennsylvania Press, effective September 15, 1969, be confirmed.

3. RESOLVED, That the recommendations for academic appointments and promotions for the period from June 11, 1969 through September 9, 1969 be approved (Appendix A).

4. A search committee has been established to find a new Director of Libraries. Attention will soon be given to reconstitution of the Board of Libraries, which has been inactive for some time.

5. The Steering Committee of University Council is in the process of reconstituting an ad hoc Committee on Black Studies. The original committee found that it could not do its work because of the refusal of black student members to cooperate.

Mr. Russell reported upon the establishment of a center for black students which has been modeled after the facilities on the campus for the members of religious groups. A nonprofit corporation has been created to provide an intellectual and cultural center to promote the meaningful exchange of ideas, philosophies and skills relevant to Afro-Americans and Africans. Students are raising funds from private sources to support the activities of the corporation, which will rent a building now owned by the University on Locust Street. The Center was not established through direct University channels because of the provisions in the Civil Rights Act of 1964 and other Federal and State legislation under which direct institutional support for a Center devoted solely to concerns of black people may jeopardize University eligibility for government funds.

Mr. Eckman reported upon a recent press conference relating to the work of the "Quadripartite Commission," in which certain members of the Commission focused attention.
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upon what they consider to be the failure of the Trustees to establish the $10 million community development fund mentioned in the agreement reached with the Community of Demonstrators. He suggested that an attempt should be made to design a proposal for foundations and other agencies which would seek to assist in the raising of this fund. At the same time, a well-documented statement should be prepared which interprets the position of the administration and Trustees in relation to this fund.

Upon presentation by Mr. Skinner, the following resolutions of the Finance Committee were adopted:

RESOLVED, That the action of the Chairman of the Trustees' Finance Committee in approving the allocation of $475,000 from C.C.F. - Unrestricted to the Humanities Building Project be confirmed; and be it further

RESOLVED, That the following actions of the Vice-Chairman of the Trustees' Finance Committee be confirmed:

1. Approval for signing of the contract for construction of the New Bolton Center Research Building, and the advance of $187,000 from current funds toward the project budget of $1,497,000 with the understanding that this amount will be repaid when the Dean of the School of Veterinary Medicine raises the necessary additional funds for this project.

2. Approval of the appropriation of $6,525 from C.C.F. - Unrestricted to the S.A.M.P. Microbiology Project.

RESOLVED, That the following capital projects be authorized to proceed to the design or construction phase indicated:

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<tr>
<th>Project</th>
<th>Approved Stage</th>
<th>Authorization to proceed</th>
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<tr>
<td>Chemistry Building</td>
<td>Bid</td>
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<tr>
<td>Animal Quarters Renovation</td>
<td>Bid and construct</td>
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<tr>
<td>Pathology Renovations</td>
<td>Bid</td>
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RESOLVED, That the sum of $570,500 be appropriated from the C. Mahlon Kline Medical School Fund toward the cost of renovation of Animal Quarters in the Medical School with the understanding that this sum will be repaid to the Kline Fund within five years in accordance with the terms of the agreement between the Trustees of the University of Pennsylvania and the Trustees of the Kline Estate.

RESOLVED, That the University's share in the support of a part-time staff assistant for the Ivy Group Colleges, in the amount of $1,200 for the current year, be authorized from the President's Contingency Fund.

(resolution continued on following page)

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(resolution continued from preceding page)

RESOLVED, That the sum of $35,000 plus settlement costs be appropriated from University General Fund for the purchase of the property located at 3611 Locust Street.

RESOLVED, That the sum of $113,255 plus settlement costs be appropriated from University General Fund for the purchase of the property located at 225 South 39th Street.

RESOLVED, That the appropriate officers of the University be authorized to take such action as may be necessary to the end that title to the Pi Delta Epsilon fraternity-dormitory, 4052 Spruce Street, be reconveyed to the fraternity under the terms of the contractual provisions which apply between the University and the fraternity.

WHEREAS, John S. Rossiter has been succeeded by Richard L. Corrigan as Business Manager of the Department of Intercollegiate Athletics, effective July 1, 1969; and

WHEREAS, the latter is not presently authorized to sign checks manually on the Department of Intercollegiate Athletics Special Account: Therefore be it

RESOLVED, That the name of John S. Rossiter be deleted from and the name of Richard L. Corrigan be added to those persons presently authorized to sign on a/c The Trustees of the University of Pennsylvania, Department of Intercollegiate Athletics Special Account No. 921-167-3.

Following a review of the final Budget Survey 1968-69, in which the administration was commended for the fiscal results, and Budget Survey for 1969-70, Mr. Sweeten described developments in Harrisburg, and suggested that all appropriate contacts with legislators and friends of the University should be made. It was agreed that Messrs. Day, Harnwell and Sweeten would determine upon the minimum State Appropriation which the University can accept in terms of the Budget Survey.

After Mr. Butcher reported on investment transactions between May 27 and August 28, 1969, a resolution was adopted, Mr. Dutcher not voting.

RESOLVED, That the investment transactions taken during the period May 27, 1969 to August 28, 1969 be approved (Appendix B).

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It was explained by Mr. Hetherston that the Redevelopment Contract between the Science Center and the Redevelopment Authority is to be amended to make official certain technical changes in the physical plan of the Science Center. The Contract must be approved by HUD. Since the execution of the original contract HUD has developed certain new requirements which the Redevelopment Authority would like to include in amended contract in the hope that it will expedite approval. One of the new requirements affects the University in that any stockholder of 10% or more of the stock of the Redeveloper Corporation must agree not to sell its holdings without the permission of the Redevelopment Authority until such time as the improvements contemplated by the contract are completed.

After discussion, the following resolution was referred to the Chairman, University Counsel, and Mr. Hetherston with power to act:

RESOLVED, That the appropriate officers of the University be authorized to commit the University to the Science Center that the University will not divest itself of its stock holdings in the Center without the prior approval of the Redevelopment Authority until the improvements contemplated by the contract are completed.

Mr. Ballard presented a proposed contract for the furnishing of investment advice to the University by investment banking firms, reviewed the facts relating to the handling of the University's investments, and explained the intent and operation of the proposed agreement. The following resolution was adopted, with Mr. Butcher abstaining:

RESOLVED, That the appropriate officers of the University be authorized to execute an investment contract as prepared by Counsel in substantially the form presented at this meeting. (A final draft of the investment contract appears as Appendix C)

On behalf of the Nominating Committee, Mr. Day presented certain recommendations. He asked that the Nominating Committee be authorized to fill up to two Term Trustee vacancies from
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among persons whose names have been submitted to the Committee from various sources. The Nominating Committee was so authorized and the following resolutions were adopted:

Robert Dechert and Richard S. Reynolds, Jr. nominated as Emeritus Trustees
Robert L. Trescher and Paul J. Cupp nominated as Life Trustees


RESOLVED, That Robert L. Trescher and Paul J. Cupp be nominated as Life Trustees, effective October 10, 1969.

Adjourned.

William G. Owen
Secretary