A meeting of the Executive Board of the Trustees of the University of Pennsylvania was held in the Board Room of The First Pennsylvania Banking and Trust Company at 3:00 p.m., Friday, June 13, 1969.

Present were: Mr. William L. Day (Chairman), Mr. Howard Butcher III, Mr. Paul J. Cupp, Robert Dechert, Esq., Mr. James M. Skinner, Jr., Dr. David R. Goddard, Dr. Gaylord P. Harnwell, Mr. John C. Hetherston, Dr. John N. Hobstetter, Mr. Harold E. Manley, Mr. E. Craig Sweeten, Dr. Luther L. Terry, Mr. John A. Russell, Jr., Mr. Francis M. Betts, III, and Mr. William G. Owen (Secretary). David W. Maxey, Esq. attended as Counsel.

Messages of absence were received from Mr. Henry M. Chance, II, Bernard G. Segal, Esq., and Robert L. Trescher, Esq.

The minutes of the meeting of April 11, 1969 were approved.

The Chairman referred to recent problems arising in the West Philadelphia community and reported upon a discussion with the Chairman of the Senate, who had expressed general concern about the University's growing involvement with community problems possibly to the detriment of basic purposes. A letter written by Professor Louis Schwartz of the Law School was read in which a strong stand is taken against the dissipation of University energies and resources toward these ends. In the ensuing discussion, the point was made that there is some discrepancy between the remarks made concerning community problems by the Chairman of the
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Senate at the recent Senate meeting and the position taken in his discussion with Mr. Day, it was suggested that a Senate resolution calling upon the Trustees to clarify the position of the University to interested groups in the external community and in government and to assess the educational needs of the children living in the West Philadelphia community reflects the Senate's desire to share its concern with the Trustees. The Chairman distributed to members of the Board for comment copies of a draft statement which is intended to be responsive to the Senate resolution.

The Secretary read a letter received from Walter H. Annenberg expressing his appreciation to the Trustees for the warm and generous resolution adopted at the April meeting of the Executive Board. Attention was directed also to a statement on discriminatory policies and practices adopted in May by the Board of Directors of the General Alumni Society. Upon presentation the following resolutions were adopted:

**RESOLVED, That the following persons be elected to three-year terms on the Board of Engineering Education and as Associate Trustees, effective July 1, 1969:**

- Dr. Richard Bogash
- Mr. Robert E. Beroy
- Dr. J. Presper Eckert
- Mr. Adolph O. Schaefer

**RESOLVED, That the following persons be reappointed to three year terms on the Board of Law and re-elected as Associate Trustees, effective July 1, 1969:**

- Arlin M. Adams, Esq.
- Philip W. Amram, Esq.
- Raymond K. Demworth, Jr., Esq.
- William F. Hyland, Esq.
- Victor Roberts, Esq.
RESOLVED, That the following persons be reappointed to three year terms on the Advisory Board of the School of Social Work and re-elected as Associate Trustees, effective July 1, 1969:

Mr. Robert Callaghan
Miss Elizabeth Madeira
Mrs. Howard A. Wolf

The President reported upon the following matters:

1. In correspondence relating to the use of the $3.5 million gift from the estate of C. Mahlon Kline, among other things it is proposed by Dr. Francis C. Wood that $1 million from the estate fund be advanced to the Trustees of the University with the understanding that the advance will not be subject to interest and that it will be repaid to the fund within five years. It was noted by the administration that the use of this money will be applied to such medical projects as animal quarters, renovations in anatomy, and a transformer vault. There was concurrence by the Trustees with the proposals advanced in this correspondence.

2. At the request of Dr. Harnwell, Mr. Betts presented a progress report on planning for the relocation of the Walnut Street Center, in which he indicated that occupancy in the new quarters is scheduled to take place next November. It was noted that planning costs will likely exceed somewhat the initial allocation of $8,000, and there was concurrence that the necessary additional funds could be expended.

3. At its meeting last week, the Senate adopted a resolution calling for the appointment of a subcommittee to examine the problems of secondary education in the Philadelphia community, with reference to finding appropriate ways in which the faculty might assist in the determination of University policy with respect to those problems in general and to West Philadelphia High School in particular. The members of this subcommittee will be the faculty members of the University Council Committee on Education in University City, which has been working most of the year and has submitted an interim report to the Council.

4. At the April meeting of the Executive Board, the President discussed the question of possible centralization of the University's varied efforts in community relations, and there was general agreement that there appeared to be no good reason why present arrangements through individual offices should be altered. During the past month or so the demands made relating to Black admissions and classroom space and other requests strongly point to the need for a new position which will have an over-view of all community-related programs.

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In response to questions, the point was made that the proposed office would serve as a coordinating mechanism for the many activities underway and not fulfill a planning function, and the analogy was made to the creation of the Office of Coordinated Planning. It was further noted that the position is envisioned as falling most appropriately within the supporting staff of the President rather than of the Provost. The following resolution was adopted:

RESOLVED, That authorization be given to the President to establish a new position at the vice-presidential level which will serve to coordinate community-related programs in the University, with the understanding that the President will consult with the Chairman of the Finance Committee about financial arrangements associated with the position and its supporting services.

In relation to the preceding discussion, the President gave a brief description of a proposal which has been formulated by the Dean of the Graduate School of Education for presentation to the Ford Foundation which sets forth a new mission for the University in responding to the crises in the relationships between urban universities and their communities, in which service to the community is established as one of the University's top priority institutional objectives during the next decade.

5. Discussions have been going on between the administration and representatives of the Philadelphia Board of Education and the community concerning extreme conditions of overcrowding in West Philadelphia High School and the possibility of involving the diverse resources of organizations in University City in some response to the pressing needs of West Philadelphia High School; the Trustees agreed to look with favor upon continuing discussions between the administration and the Board of Education which look toward the development of a cooperative plan with other educational, health, research, cultural, civic, business, industrial, and community organizations in University City. It was understood that the administration will consult further with the Executive Board before a final plan of participation has been agreed upon.

The Provost reported upon the following matters:

1. The following appointments in the Law School:

   Professor John O. Honnold to the William A. Schnader Chair of Commercial Law;

   Paul W. Bruton as the Algernon Sidney Biddle Professor of Law;

   Covey T. Oliver as Ferdinand Wakeman Hubbell Professor of Law.
RESOLVED, That the recommendations for academic appointments and promotions for the period from April 30, 1969 through June 10, 1969 be approved (Appendix A).

The academic and personal background of Robert J. Rutman was reviewed, following which the following resolution was adopted:

RESOLVED, That Dr. Robert J. Rutman be promoted to Professor of Biochemistry, Department of Animal Biology, effective July 1, 1969 (full affiliation).

The Director of Libraries and the Director of the University Press have submitted their resignations.

The University Council has created an ad hoc Committee on Afro-American Studies which will study the majority and minority reports of the committee which had earlier been appointed by the Provost.

Mr. Hetherston reported upon the following matters:

1. At the April meeting of the Executive Board, in a review of the rights and responsibilities with respect to the development of the Eye Institute Facility between Presbyterian-University of Pennsylvania Medical Center and the University of Pennsylvania, it was understood that the University proposed to assist Dr. Harold Scheie and the Medical Center in the raising of funds, but not to assume any direct financial responsibility for the project. The specific question is now raised by the Hospital Survey Committee as to the extent of the University's commitment. There was agreement with the view expressed that the University would make every reasonable effort to raise the balance of the funds required and that this would involve utilizing all of the regular resources of the Development Office up to the point where the interests of the University and the Eye Institute in particular individuals or organizations are equal, at which point the interest of the University shall prevail.

2. The Quadripartite Commission has officially requested the President and the Trustees to examine a resolution of the Commission which expressed an unequivocal desire for a temporary setting aside of all present plans for institutional expansion in Redevelopment Unit 3 on lands presently not irrevocably contracted with a view toward stopping any further action regarding certain named parcels of land; the Commission has also recommended that the maximum amount of land be retained and not committed for any purpose until RHI and other interested parties can formulate plans preferably in collaboration with presently designated developers in Area 3, and finally the Commission has recommended that a committee of the Commission be created to meet regularly with the President or his designates. Upon presentation by Mr. Hetherston, as a response to this statement of the Commission, the following resolution was adopted:

(resolution found on following page)
WHEREAS by resolution adopted February 21, 1969, the Executive Board established the Commission on University-Community Development as having the same relationship to the Trustees as does the University Council; and

WHEREAS University Council acts as a senior advisory body to the President of the University who in turn serves as liaison between the Council and the Trustees; and

WHEREAS the President has the opportunity to be fully informed of the activities and actions of the Council as a result of his service as a member of the Council's Steering Committee and as Chairman of the Council; and

WHEREAS a similar relationship between the President and the Commission would provide increased opportunities for the effective functioning of the Commission within the structure of the University: Therefore be it

RESOLVED, That the Trustees welcome the suggestion of the Commission that the Commission appoint a subcommittee composed of its Chairman, Vice Chairman, and the Chairman of the three standing committees, the function of the subcommittee being to serve as a regular and constant channel of communication between the Commission and the President of the University.

Discussion ensued about a second resolution proposed as an additional response to the statement of the Commission relating to the appointment of a subcommittee of the Trustees to meet with City officials and representatives of the designated re-developers of the land parcels specified by the Commission. The point was made that inasmuch as this statement represents the first official communication from the Commission to the administration and Trustees, it is important that some response be made even though little substantial action may result therefrom. The following resolution was adopted:

WHEREAS the President of the University has transmitted to the Trustees a resolution adopted on June 9, 1969, by the Commission on University-Community Development which resolution called attention to the need to provide land for the construction of housing for low income families; Therefore be it

RESOLVED: That the Trustees concur with the expression of the Commission regarding the urgent need to provide housing for low income families; and be it further

(resolution continued on following page)
RESOLVED: That the Trustees appoint a subcommittee to meet with appropriate City officials and with representatives of the designated redevelopers of the land parcels specified by the Commission to determine whether, subject to existing obligations, it may be possible to accommodate additional housing in these areas, it being recognized that the opportunities to effect a meaningful solution to the housing problem will be greatly enhanced by including for consideration presently available parcels of land in addition to those specified.

The Chairman indicated that the following Trustees would be asked to serve on the new subcommittee: Messrs. Chance, Cupp, Eckman and Trescher.

Committee Reports

Finance Committee - Mr. Skinner

Upon presentation the following resolutions were adopted:

RESOLVED, That the sale to the Redevelopment Authority of the City of Philadelphia of a portion of the premises located at 3800 Walnut Street, Philadelphia, Pennsylvania, which portion measures approximately 44 feet x 175 feet, for the sum of $48,000, be and it hereby is, authorized and approved; and be it further

RESOLVED, That the proper officers of the University be and they hereby are, authorized and directed to execute and deliver a deed to the Redevelopment Authority with respect to such land and take such other action as may be required to effect this transfer.

RESOLVED, That the sum of $260,378 be appropriated from C.C.F. - Unrestricted for the following projects:

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<tr>
<th>Project</th>
<th>Appropriation</th>
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<tr>
<td>Medical School Transformer Vault</td>
<td>$116,500</td>
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<tr>
<td>Animal Quarters Renovation</td>
<td>$37,870</td>
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<tr>
<td>Biology Expansion - Phase I</td>
<td>$42,370</td>
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<tr>
<td>Biology Expansion - Phase I-a</td>
<td>$32,638</td>
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<tr>
<td>Anatomy Renovations - Phase I-a</td>
<td>$14,000</td>
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<tr>
<td>Walnut Street Bridge and Plaza</td>
<td>$17,000</td>
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<td><strong>$260,378</strong></td>
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RESOLVED, That the sum of $216,000 be appropriated from the Wharton Graduate Division Building Fund for land acquisition for the project.

RESOLVED, That the sum of $30,000 be appropriated from the Kade Center Fund for the construction and furnishing of the Kade Center at 3905 Locust Streets.

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RESOLVED, That the following capital projects be authorized to proceed to the design or construction phase as indicated:

<table>
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<tr>
<th>Authorization regarding capital projects</th>
<th>Project</th>
<th>Approved Stage</th>
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<tr>
<td></td>
<td>Graduate Center</td>
<td>Bid</td>
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<td></td>
<td>Houston Hall Renovations - Phase I</td>
<td>Final Plans</td>
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<td></td>
<td>Wharton Graduate (Vance Hall)</td>
<td>Bid</td>
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<td></td>
<td>Walnut Street Bridge and Plaza</td>
<td>Final Plans</td>
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<td></td>
<td>Animal Quarters</td>
<td>Final Plans</td>
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<tr>
<td></td>
<td>Medical School Transformer Vault</td>
<td>Bid &amp; Construct</td>
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RESOLVED, That, upon the recommendation of the Vice-President for Medical Affairs and the Dean of the School of Medicine, a sum not to exceed $400,000 be advanced from current funds cash to the Ravdin Courtyard Building Project for construction space for the Department of Obstetrics and Gynecology with the understanding that the advance will be repaid from future gifts or other receipts with interest at the prime rate and with the further understanding that the minimum annual payment will be $50,000.

Ravdin Courtyard

RESOLVED, That the installation of lighting in Franklin Field be approved with the understanding that the net cost be amortized over a period not to exceed ten years from funds currently budgeted.

Lighting in Franklin Field

WHEREAS, the Trustees at their meeting on May 2, 1969, authorized the University to enter into an agreement with the Science Center concerning the erection of a building on land which will be owned by the Science Center, the building to be known as "The Monell Chemical Senses Center" and

WHEREAS, that authorization was given subject to the condition that the University's total commitment would not exceed the sum of $1,350,000; and

WHEREAS, on the basis of the lowest bid submitted to the Science Center, it is now necessary to increase the University's commitment to the maximum figure of $1,397,000; Therefore be it

RESOLVED, That the University be, and it hereby is, authorized and directed to proceed with this project and the execution of the appropriate agreement with the Science Center in accordance with the resolutions adopted at the meeting of the Trustees on May 2, 1969, except that the University is hereby authorized to increase its commitment for said project to a maximum of $1,397,000.

The Monell Chemical Senses Center
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It was noted by Mr. Skinner that the University can expect an increase in its insurance premium primarily because of recent experience with fires, malpractice suits, and a general increase in the size of facilities. It was noted also that the women's sororities had requested that they not be required to install sprinkler systems in their houses, but this request has been turned down.

Investment Committee - Mr. Butcher

Mr. Butcher, reporting for the Investment Committee, presented the following resolution which was adopted:

RESOLVED, That the investment transactions taken during the period April 25, 1969 to May 26, 1969 be approved (Appendix B).

Medical and Hospital Affairs - Dr. Terry

WHEREAS the planning for the future of the Graduate Hospital requires at this time a clear statement as to whether or not it will be continued both as a physical facility and an integral part of the University's educational programs in medicine, and

WHEREAS new programs which could be fruitfully carried out at the Graduate Hospital are being developed within the Medical Division, and

WHEREAS efforts to effectively merge the Graduate Hospital programs and personnel with the Presbyterian-University of Pennsylvania Medical Center have not proved to be productive, and

WHEREAS representatives of the Board of the University and the Presbyterian-University of Pennsylvania Medical Center have discussed the matter with the Hospital Survey Committee, now therefore be it

RESOLVED, That as a basis for planning, the continued existence of the Graduate Hospital for the foreseeable future be contemplated with the understanding that a meaningful affiliation be developed between the Presbyterian-University of Pennsylvania Medical Center and the Medical Division of the University broadly.

Upon presentation by Mr. Maxey, speaking on behalf of University Counsel, the following resolution was adopted:

RESOLVED, That the formation of Wharton EFA, Inc., a Delaware non-profit corporation qualified to do business in Pennsylvania, with The Trustees of the University of Pennsylvania as the sole member thereof, is hereby ratified and approved, and be it further

(resolution continued on following page)
(resolution continued from preceding page)

RESOLVED, That the following individuals are elected and confirmed, pursuant to the By-Laws of Wharton EFA, Inc., as members of the Board of Trustees of Wharton EFA, Inc:

Wharton EFA, Inc.

- The Dean of the Wharton School of Finance and Commerce at the University of Pennsylvania, ex officio
- The Chairman of the Department of Economics of the University of Pennsylvania, ex officio
- Paul F. Miller, as representative of the Board of Trustees of the University of Pennsylvania
- Lawrence R. Klein
- Michael K. Evans
- Michael D. McCarthy
- F. Gerard Adams
- Paul Taubman
- Richard J. Kruizenga
  (Chief Economist and Manager, Corporate and Environmental Economics, Standard Oil Co. of New Jersey).

and be it further

RESOLVED, That the University be and hereby is authorized to provide up to $250,000 of University funds to Wharton EFA, Inc. for initial financing, subject to such terms and conditions as the appropriate officers of the University shall approve, and be it further

RESOLVED, That the appropriate officers of the University be and they hereby are authorized and directed to take all necessary action to carry out the foregoing resolution.

It was reported by Mr. Maxey that Mr. Ballard's authority to represent University interests in discussions relating to a gift of securities to the University has been questioned. Messrs. Butcher and Dunlop were authorized to give direction to Counsel in the resolution of this matter.

It was suggested by Mr. Skinner that the administration give some thought to the present academic calendar, taking into account the needs of the Department of Intercollegiate Athletics.

Adjourned.

William G. Owen
Secretary