A Stated Meeting of the Trustees of the University of Pennsylvania was convened at 11:31 a.m. on June 15, 2012 in Bodek Lounge, Houston Hall.


The complete texts of all resolutions passed in the course of the meeting are appended to this document and are to be considered part of the official record of this meeting.

Chair David L. Cohen called the meeting to order, and acknowledged that Dr. Amy Gutmann had agreed to renew her contract as President of the University of Pennsylvania until June 30, 2019. Chair Cohen noted many of Dr. Gutmann’s achievements during her tenure at the University, highlighting her commitment to greater diversity in all of Penn’s constituencies, the introduction of no-loan financial aid, growing and improving research and clinical care, developing interdisciplinary teaching and scholarship, and strengthening the local, national, and global engagement of the University.

After the invocation, Chair Cohen called for a motion to approve the minutes of the meeting on February 17, 2012 and the Executive Committee meeting on May 10, 2012. The minutes were approved as distributed. Mr. Cohen delivered the Chair’s report.

Chair’s Report
Chair Cohen discussed the resolution to authorize the deregistration of the University’s Abu Dhabi Branch office. The license for this office is set to expire, and Mr. Cohen explained that the University will instead pursue a memorandum of understanding that will grant a non-degree executive education program with terms that are acceptable to the University.

The following resolution was presented and approved (full resolution text is appended):
Following his report he called upon George Weiss to deliver the Vice-Chair’s report.

Vice-Chair’s Report

Mr. Weiss presented one resolution, which was to re-elect David L. Cohen as the Chair of the trustees of the University of Pennsylvania for another year.

The following resolution was presented and approved (full resolution text is appended):

- Resolution to Reelect David L. Cohen as Chair of the Board of Trustees

Following Mr. Weiss’s remarks, Chair Cohen presented three resolutions: the first to re-elect David M. Silfen and George A. Weiss as Vice Chairs of the Board of Trustees, the second to elect the Executive Committee for the year, and the third to elect the Investment Board. All three resolutions were approved. Mr. Cohen then presented a resolution to re-elect Jon M. Huntsman, Jr. as Term Trustee. The resolution was approved, and Mr. Cohen called upon Dr. Amy Gutmann to deliver the President’s report.

The following resolutions were presented and approved (full resolution text is appended):

- Resolution to Reelect David M. Silfen and George A. Weiss as Vice Chairs of the Board of Trustees
- Resolution to Elect the Executive Committee
- Resolution to Elect the Investment Board
- Resolution to Elect Jon M. Huntsman Jr., as Term Trustee

President's Report

Speaking about her contract extension, President Amy Gutmann stated that she was deeply moved and immensely grateful for Mr. Cohen’s support, as well as the support of the entire Board of Trustees. Dr. Gutmann then spoke briefly about the incoming class of 2016, which she referred to as the most diverse and academically talented class ever. From among more than 31,000 applicants, only 2,400 were selected for the Class of 2016. Dr. Gutmann then went on to discuss the appointment of Dorothy Roberts as the 14th Penn Integrates Knowledge professor. She noted that Dr. Roberts will bring important perspectives on race, civil rights, gender, law, and public policy to both Penn Law and to the School of Arts and Sciences. Dr. Roberts will be the George A. Weiss University Professor of Law and Sociology at the School of Arts and Sciences, and at Penn Law she will serve as the inaugural Raymond Pace and Sadie Tanner Mossell Alexander Professor of Civil Rights.

Dr. Gutmann stated that Penn’s landmark Action Plan for Faculty Diversity and Excellence continues to enrich and strengthen our campus community. She noted an important milestone in the appointment of Dr. Benjamin Garcia as the first Presidential Term Professor. Dr. Garcia will serve in the Perelman School of Medicine as Presidential Associate Professor of Biochemistry and Biophysics, with secondary appointments in bioengineering at the School of Engineering and Applied Science, and chemistry in the School of Arts and Sciences. Dr. Gutmann referred to this appointment as a strong example of Penn’s interdisciplinary strength, and intraschool collaborations.
Dr. Gutmann highlighted awards given to three Penn faculty: Nancy Bonini, in the School of Arts and Sciences and Beatrice Hahn and Gideon Dreyfuss in the Perelman School of Medicine, who were all recently inducted into the National Academy of Science. Dr. Gutmann noted this was the first time that three Penn faculty members were named to the Academy in one year. The National Academy of Science represents the highest level of honor bestowed on faculty by their peers. In addition, Penn Vet Professor Ralph Brinster was awarded the National Medal of Science, the nation’s highest honor for scientists and engineers. He is the first veterinarian in the nation’s history to receive this award. Dr. Gutmann mentioned additional faculty achievements: this year, Penn faculty were named to three Guggenheim Fellowship Awards and five Sloan Research Fellowships, and five were inducted into the American Academy of Arts and Sciences.

Dr. Gutmann then noted recent facilities developments on Penn’s eastern campus, including Penn Park, the education commons in Weiss Pavilion, and the anticipated completion of Shoemaker Green in August. Renovations underway at Hutchinson Gymnasium will include new training spaces for athletic teams. Dr. Gutmann also mentioned that Penn Law recently welcomed Supreme Court Justice Sonia Sotomayor for the dedication of the stunning Golkin Hall, a new world-class facility for one of the world’s finest law schools and discussed progress on the construction of the Singh Nanotechnology Center, which will position Penn at the forefront of the field of nanoscience and technology.

Dr. Gutmann then provided an update on the progress of the Making History Campaign. As of June 13, 2012, overall commitments to the campaign stood at $3.829 billion with $3.2 billion in total cash receipts. Penn is also on track to surpass last year’s record breaking $60.5 million in annual giving from over 100,000 alumni, parents, and friends. Dr. Gutmann acknowledged a $25 million gift from Penn Alumni Mindy Basser Gray and John Gray. Together with $1.5 million donated by Mindy’s sister Sherry and brother-in-law Leonard Potter, they have established the Basser Research Center for BRCA at the Abramson Cancer Center, which will build upon Penn’s world renowned expertise in research of cancer affecting women.

Dr. Gutmann also highlighted a $5 million gift from Richard Vague to create the Richard Vague Endowed Professorship in Immunotherapy and the Richard Vague Pancreatic Cancer Immunotherapy Research Fund at the Abramson Cancer Center and to support the ground-breaking work of Drs. Carl June and Robert Vonderheide. Dr. Gutmann also noted that alumni Jeffrey and Julie Seaman pledged $5 million toward the construction of the Neural and Behavioral Science Building, and the Seaman Family Foundation will also contribute $5 million dollars to this project bringing their total to $10M for the Neural and Behavioral Science Building. Dr. Gutmann also announced the first named deanship at the School of Engineering thanks to a $5 million gift from alumni Ofer Nemirovsky and his wife Shelly.

Dr. Gutmann then discussed Alumni Weekend participation, which she described as a “spectacularly well attended celebration.” This year, University-wide attendance broke all Penn records, topping out at 9,172 participants. Dr. Gutmann also noted that the Class of 2007 five year reunion was by far the largest ever held at Penn, with almost 800 class members attending.

In concluding her report, Dr. Gutmann offered a resolution of appreciation for William M. Schilling. A Penn alumnus and a champion of student financial aid, Mr. Schilling’s career at the University has spanned over 30 years. After graduating from Penn Law in 1969, he returned to Student Financial Aid and in 1980 was appointed University Director of Financial Aid. Mr. Schilling’s visionary efforts streamlined the financial aid process for students and their families. In 1988, he led the integration of financial aid, student loans, payment plans, and student accounts into Student Financial Services, the first
center of its kind among Penn’s peers. Mr. Schilling was instrumental in implementing Penn’s historic no-loan policy for undergraduate students in 2009 and Penn is now the largest university to have an all-grant no-loan policy. Beyond campus, Mr. Schilling devoted time to training regional high school counselors about financial aid. Nationally he has served on the College Board for 25 years, including its task force for access for students of low income families.

The following resolution was presented and approved (full resolution text is appended):

- Resolution of Appreciation for William M. Schilling

Dr. Gutmann then called upon Provost Vincent Price to deliver the Academic report.

**Academic Report**

Dr. Price began by briefly updating the Trustees on the formal release of diversity action plans for each of Penn’s schools. The Action Plan for Faculty Diversity and Excellence released last year called for each school to create its own plan specific to its current situation and future goals. As part of the process, Provost Price; President Gutmann; John Jackson, Jr., the Senior Advisor for Diversity, and Vice Provost for Faculty Lynn Lees consulted this past year with each school’s leadership team and faculty. Provost Price reported that all schools have now completed individual diversity plans, these plans have been posted online and the University is moving ahead with the next phase of implementing these initiatives.

Provost Price then discussed Penn students studying and working abroad, including 50 who are participating in Penn’s international internship program. Forty-four undergraduates from all four undergraduate schools and six graduate students are working this summer with non-governmental organizations and nonprofit organizations in countries that include Argentina, Botswana, China, Guatemala, India, and Italy. The program works closely with academic units and campus centers to offer students meaningful, hands-on learning opportunities for which they receive a stipend. Provost Price stated that the internships are an invaluable way of enhancing their Penn experience and enhancing engagement across the world.

To conclude, Provost Price presented the Resolution on Faculty Appointments, Leaves, and Promotion.

The following resolution was presented and approved (full resolution text is appended):

- Resolution on Faculty Appointments, Leaves and Promotions

Following Provost Price’s presentation, Dr. Gutmann called on Craig Carnaroli for the Financial Report.

**Financial Report**

Mr. Carnaroli began his report by updating the Trustees on the Fiscal Year 2012 forecast. He stated that the University is forecasted to end FY 2012 with an overall increase in net assets, forecasting a budget surplus of $55 million for the academic component. He added that the University Health System continues to generate strong financial performance, with an operating margin (6.2%) forecasted at $221 million, which exceeds Moody’s Aa and other peer medians. Mr. Carnaroli also noted that in aggregate the University’s academic component and Health System will expect to invest approximately $400 million into the campus from their favorable financial performance.
Turning to a discussion about the upcoming Fiscal Year 2013 budgets, Mr. Carnaroli noted that the University is anticipating modest growth in overall revenues, which should grow to $2.6 billion. While tuition revenue will actually exceed $1 billion for the first time in the history of the University in the next fiscal year, sponsored programs, a very important revenue source, are forecasted to decrease 2.6%. Mr. Carnaroli noted that the aggregate financial aid budget, which includes undergraduate, graduate, and graduate stipends, will exceed $400 million for the first time in the history of the University. Though the Health System is anticipating a 3% growth in overall activity, made possible by investments over the past 5-7 fiscal years, it is forecasting a lower operating margin for the year at 4.9%.

The volatility of the financial markets has had an impact on the University’s balance sheet on the asset side with investments, and lower interest rates have had a strong impact in valuing the University’s pension liabilities. Sponsored program funding is down due to declining federal support. Mr. Carnaroli concluded his report by noting that such decreases are offset by the generosity of the Trustees and friends of the University.

**Penn Medicine Report**

Dr. J. Larry Jameson began his report by discussing the 12 new Perelman Scholars, full scholarships having been made possible by the gift of Ray Perelman and his late wife Ruth to Penn Medicine’s endowment. The strong financial support that these students, as well as the Gamble Scholars, receive helps Penn to compete with other institutions such as Harvard for the most talented students. Dr. Jameson also announced the new Chair for Neurology, Dr. Frances Jensen, who will be joining Penn from Harvard.

Dr. Jameson noted that more people continue to choose the University Health System and physicians for their medical care, which is reflected in its financial performance. Such success frequently results in maximum capacity situations; however, several projects are underway to improve patient care capacity. Dr. Jameson stated that the University Health System will continue to focus on delivery of outstanding patient care and the most effective and cost-conscious delivery of care. Dr. Jameson concluded by noting that the Health System was recognized by the Federal Centers for Medicare and Medicaid with two new highly competitive grants of $9 million over the next three years. Both projects will develop community-based efforts to support patients following discharge and in preventing re-admissions, and in reducing healthcare expenditures.

**Admissions Report**

Eric J. Furda, Dean of Undergraduate Admissions, delivered a report on the University’s successful recruiting efforts. He noted that over 31,000 students from around the world applied to the University this year, and only 12.5% were admitted. Forty-eight percent of the students offered admission accepted, up from 46% the previous year.

Mr. Furda offered some statistics on the incoming class of 2016. The average SAT score for the Class of 2016 is 2162.84, which represents a seven-point gain from last year, and a 24 point gain since 2008. Gender equity is exactly 50/50 with students coming from every state in the country. 397 students are from Pennsylvania, including 138 students from Philadelphia County. African American enrollment increased 8% this year to 254 students, the highest absolute number in Penn’s history. After a 31% increase in Latino enrollment last year, this year’s class has the second highest Latino enrollment with 217 students. In terms of global diversity, 69 countries are represented with 12% of matriculants being citizens of countries outside of the United States.
Mr. Furda concluded with reports on “legacy” and “first generation” students. There are 360 legacy students, comprising 15% of the class. First generation students comprise 14% of this year’s incoming class, or 345 students. With regard to access, 95 students with the QuestBridge program and 11 students from the Posse Foundation were admitted.

**Academic Policy**

Scott Bok, Chair of the Academic Policy Committee, delivered the report for his committee. He summarized a discussion on commercialization at Penn led by Steven Fluharty, Senior Vice Provost for Research, including licensing, industry partnerships, and a successful new program designed to help faculty form start-up companies for newer technologies. He also discussed Penn’s venture with Osage, a company that provides universities with a stronger revenue stream from the preemptive rights and licensing agreements. The committee also looked at ways to balance industry partnerships with the University’s core values of free intellectual inquiry and social responsibility, and discussed the relation of research commercialization and the University’s academic enterprise, particularly the importance of reinvesting resources in research and development to stimulate future innovation.

Mr. Bok noted that Penn is at a turning point for technology transfer and research commercialization, building on the momentum of previous years to become a leader among its peers in this area.

Next, Mr. Bok discussed three resolutions approved by the committee. The first resolution calls for the establishment of a Department of Africana Studies in the School of Arts and Sciences. The department builds on the existing Center for Africana Studies, enhancing the scope and stature of this growing area of study, and helping to faculty recruitment and retention in accordance with the Action Plan for Faculty Diversity and Excellence.

The second resolution calls for the establishment of a Master of Science and Medical Ethics in the Perelman School of Medicine. It would be the first degree granting program in the country designed to train academic bioethicists, scholars who aspire to faculty positions in bioethics in universities and academic medical centers. The program would establish Penn as the leader in this area.

The third resolution calls for the creation of a Master of Integrated Product Design in the School of Engineering and Applied Science. This program would bring together students who are interested in product design across the fields of design, engineering, and business. It would build on the school’s existing degree of Integrated Product Design, while aiming to attract a wider range of students across an interdisciplinary range of backgrounds.

The following resolutions were presented and approved (full resolution text is appended):

- Resolution to Establish a Department of Africana Studies in the School of Arts & Sciences page 37
- Resolution to Establish a Master in Medical Ethics in the Perelman School of Medicine page 38
- Resolution to Establish a Master of Integrated Product Design in the School of Engineering and Applied Science page 39
Audit & Compliance

Jay Fishman, Chair of the Audit and Compliance Committee, delivered the committee’s report, noting that Trustee Lee Doty had reported on Penn Medicine’s recent Audit and Compliance meeting, and Mary Lee Brown, Associate Vice President for Audit, Compliance and Privacy, had reported on the status of the 2012 audit, compliance and privacy work plans. According to Ms. Brown, with the exception of a few items to be held over until 2013, the University is on track to complete the 2012 work on schedule. Ms. Brown also presented the 2013 risk assessment profile and proposed 2013 work plans which were approved after discussion by the Committee.

Next, Mr. Fishman indicated that the committee had received three briefings and updates as follows: mission continuity programs and disaster recovery planning, the University’s plan for cloud computing, and a review of export controls, new regulations principally related to security of research and research findings.

Mr. Fishman added that John Horn, Comptroller and Keith Kasper, Senior Vice President and Chief Financial Officer, presented the third and fourth quarter accounting and reporting matters and an update on the 2011 Fiscal Year management letter, and John Mattie of PricewaterhouseCoopers provided an update on their audit of FY12.

Budget and Finance

Mr. Fishman then delivered the Budget and Finance report on behalf of Chair Andrew Heyer. He reported that both the University and Health System continue to forecast strong operating results and cash for FY12. He noted that Vice President of Finance and Treasurer Stephen Golding; Vice President, Budget & Management Analysis Bonnie Gibson, and Keith Kasper, Senior Vice President and Chief Financial Officer reported on the University and Health System operating and capital budgets and the capital plan for FY13. Total net assets for the consolidated University are budgeted to be $10.3 billion in FY13, approximately $550 million above the FY12 projection. The expenditure budget totals $6.7 billion, with a projected GAAP operating surplus of $11 million in the Academic budget and $185 million in the Health System budget. University FY13 capital plans total approximately $434 million, with expenditures occurring through FY17. The Health System capital budget totals $172 million.

Concluding his remarks, Mr. Fishman stated that the committee reviewed and approved 16 resolutions.

The following resolutions were presented and approved (full resolution text is appended):

- Resolution to Authorize the Spending Rule for Endowments
- Resolution to Authorize the Fiscal Year 2013 Operating Budget for the University of Pennsylvania
- Resolution to Authorize the Fiscal Year 2013 Capital Plan for the University of Pennsylvania
- Resolution to Authorize the Fiscal Year 2013 Operating Budget for the University of Pennsylvania Health System
- Resolution to Authorize the Fiscal Year 2013 Capital Budget for the University of Pennsylvania Health System
- Resolution to Declare the University’s Intent to Reimburse Capital Costs with Proceeds of Borrowings
- Resolution to Declare the University of Pennsylvania Health System’s
Intent to Reimburse Capital Costs with Proceeds of Borrowings page 48

- Resolution to Authorize an Increase in the Threshold for Capital Transactions Requiring Trustee Approval page 51
- Resolution to Authorize and Approve the Transactions Related to the Development of an Ambulatory Care Building for Penn Presbyterian Medical Center including the Authorization of the Use of $22 Million of Previously Approved Capital; Total Lease Obligation (Net Present Value) $55.3 Million page 53
- Resolution to Authorize Design and Construction of the ARCH Building Restoration for an Additional $17,241,000 (Total Revised Budget of $24,500,000) page 56
- Resolution to Authorize Design and Construction of the Hutchinson Gymnasium Infill Building Renovation for an Additional $17,147,000 (Total Revised Budget of $22,712,000) page 57
- Resolution to Authorize New College House Design Development for an Additional $3,400,000 (Total Revised Budget of $6,400,000) page 58
- Resolution to Authorize Design and Construction of the Museum West Wing Widener Lecture Hall Renovation in the Amount of $3,010,000 page 59
- Resolution to Authorize Design and Construction of Spruce Street Plaza in the Amount of $2,571,000 page 60
- Resolution to Authorize Purchase of Orbitrap Mass Spectrometer for the Perelman School of Medicine in the Amount of $1,721,000 page 61
- Resolution to Authorize Purchase of Electronic Access Control/Alarm System for the Perelman School of Medicine in the Amount of $1,300,000 page 62

Campaign Steering Committee

George Weiss delivered the report from the sixth and final Campaign Steering Committee meeting, noting that with just over six months left in the Campaign, the University has raised $3.829 billion. Major gifts from first time donors are up, and annual giving is on pace to surpass last year’s totals. Stressing there is still more work to be done, Mr. Weiss indicated that the committee had discussed how to maximize the momentum of the Campaign through December 2012 as well as ways to continue engagement of new and first time donors beyond the Campaign. Mr. Weiss reported that President Gutmann had highlighted the successes to date of Making History as a comprehensive and transformative campaign, and acknowledged the significant leadership of the Campaign Steering Committee and how Penn’s resources are advancing the University’s mission in the world.

Mr. Weiss reported that John Zeller, Vice President for Development and Alumni Relations, provided a comprehensive update on the Campaign’s performance, emphasizing the final priorities to be met across the University and at each school and center. To conclude, Mr. Weiss reflected on the stories of Campaign volunteers and donors whose philanthropy and personal involvement transformed the University, as well as stories from faculty whose research programs and overall experiences had been positively impacted.

Facilities and Campus Planning

Chair of the Facilities and Campus Planning Committee Egbert Perry delivered his committee’s report, summarizing three presentations. Anne Papageorge, Vice President for Facilities and Real Estate
Services and Dennis Pieprz of Sasaki Associates, provided an update of the University’s campus development plan, *Penn Connects 2.0*. *Penn Connects 2.0* builds on the success of *Penn Connects* Phase 1 and is organized by five themes: Academics and Scholarship, Research and Clinical Care, Living and Learning, Campus and Community, and Past and Future. The plan provides the vision for the next five years of campus growth and sustainable reinvestment and a particular focus is a conceptual development strategy for Penn's South Bank.

Next, Provost Vincent Price and Peter Saylor of Saylor/Gregg Architects presented the design for the ARCH building renovations at 36th and Locust Walks. The Arts, Research and Cultural House is home to the Center for Undergraduate Research and Fellowships (CURF) and three student cultural centers - La Casa Latina, PAACH, and MAKUU. Renovations are expected to be completed in December 2013.

In the final presentation, Anne Papageorge and Michael Dausch, Executive Director of Design and Construction, gave a status report on a number of major campus construction projects that are ongoing or will begin over this summer.

**Local, National and Global Engagement Committee**

Marc McMorris, Chair of the Local National and Global Engagement Committee discussed three reports delivered to his committee. The first report was from Roger LaMay, General Manager of WXPN, who reported that the radio station was making solid progress toward its $6.5 million goal for the *Campaign for Music*. The success the station has had with its programming was noted as a major impetus for the campaign. WXPN’s World Café program is a particular success, with 239 stations across the country now airing the program.

Dean of Admissions Eric Furda presented a report to the committee on the recruiting efforts for international undergraduate students. Dean Furda noted that in 1981 there were only 26 international students in the incoming class, and that the Class of 2016 will have 320 students. Mr. McMorris noted that applications from China have risen over the past decade by more than 500%, evidence that Penn is becoming a destination of choice for international students.

Finally, Ezekiel Emanuel, Vice Provost for Global Initiatives and chair of the Department of Medical Ethics and Health Policy, presented a comprehensive inventory of Penn’s global reach and impact. Mr. McMorris noted that whether through student recruitment, research, or faculty engagement, Penn has influence and a presence in virtually every corner of the world.

**Student Life Committee and Ad Hoc Committee on Diversity**

The Student Life Committee met jointly with the Ad Hoc Committee on Diversity, and Gil Casellas, Chair of the Ad Hoc Committee on Diversity, gave the report for both committees. Mr. Casellas reported that the committees focused on the University’s efforts to support admitted students whose families are of modest means. Dr. Laura Perna, Professor in the Graduate School of Education, shared research that outlined national trends for high school completion and college attendance by socioeconomic status, and that these factors contribute to the stratification of college choice. She also described the financial, social, and cultural factors that impact the engagement of these students.

Mr. Casellas summarized reports from Dean of Undergraduate Admissions Eric Furda, who provided a brief profile of the class of 2016, and from Vice Provost for Education Andrew Binns, who outlined trend data for Penn students across socioeconomic status. Dr. Binns noted that six-year graduation rates for
Penn students overall is 95.7%, and for high needs students is at 95.3%, virtually the same. This compares very favorably with the national average of about 82% for highly selective colleges and universities. Vice Provost Binns, Valarie Swain-Cade McCollum, Vice Provost for University Life, and William Gipson, Associate Vice Provost for Equity and Access, discussed the many University resources in place to strengthen the pipeline of students eligible for admission to schools such as Penn, and the many ways the University seeks to understand and respond to the challenges faced by these students, and efforts to ensure they continue to thrive after matriculation.

Alumni Trustees

Lee Spelman Doty, President of Penn Alumni, presented a slate of recommendations to fill Alumni Trustee positions for five-year terms beginning January 1, 2013: Allan Bell C’81, Susanna Lachs CW’74, and Mark Werner C’80. All three have been very involved with Penn Alumni over many years. Ms. Doty noted that next year there will be three new positions to fill and asked the Board to alert her to any candidates they may have in mind.

Ms. Doty noted that over 9,000 alumni attended this year’s Alumni Weekend, setting attendance records for the fifth, 20th, and 25th reunions, with the fifth setting the all time record for any reunion. Ms. Doty then discussed ways in which the University is making efforts to engage alumni throughout the United States and internationally. In partnership with Wharton External Affairs and Alumni Relations, the first Asian Alumni Volunteer Leadership Summit was held last month in Hong Kong. Forty representatives from nine countries attended. Attendees were from the Penn Alumni Club, Wharton Alumni Club, and the Secondary School Committee.

Ms. Doty then noted that Homecoming weekend will take place October 26 – 28, and the 78th annual Alumni Award of Merit Gala will be on Friday, October 26. Two of the honorees will be Emeritus Trustees Jim Kim and Paul Kelly. Finally, Ms. Doty reminded the Board of the Penn Spectrum Conference coming in September 2013. The two day conference will be devoted to celebrating the University’s richly diverse alumni.

Appointments to Penn Medicine, Overseer and Other Boards

Mr. Cohen introduced a series of resolutions concerning appointments to Overseer and other boards, including the election of the Penn Medicine Election Committee.

The following resolutions were presented and approved (full resolution text is appended):

- Resolution to Appoint Joseph P. Puglise to the Board of Overseers of the Annenberg Center for the Performing Arts
- Resolution to Re-Appoint David M. Silfen as Chair of the Board of Overseers of the School of Arts & Sciences
- Resolution to Appoint Charles B. Leitner III as Vice Chair of the Athletics Board of Overseers and to Re-Appoint L. John Clark as Chair of the Athletics Board of Overseers
- Resolution to Appoint William DeVizio to the Board of Overseers of the School of Dental Medicine
- Resolution to Appoint Matthew H. Nord to the Board of Overseers of PennDesign
• Resolution to Appoint Andrew D. Africk to the Board of Overseers of the School of Engineering and Applied Science  page 68
• Resolution to Appoint Daniel S. Sundheim to the Board of Overseers of the Institute of Contemporary Art  page 69
• Resolution to Appoint Evan Heller and Preston D. Pinkett III to the Penn Institute for Urban Research Advisory Board  page 70
• Resolution to Appoint Thomas O. Katz as Chair of the Board of Overseers of the Katz Center for Advanced Judaic Studies  page 71
• Resolution to Appoint Richard C. Pepperman and John Peter Suarez to the Board of Overseers of Penn Law and to Appoint Robert I. Toll as an Emeritus Member of the Board of Overseers of Penn Law  page 72
• Resolution to Appoint Curtis S. Lane as an Emeritus Member of the Penn Medicine Board  page 73
• Resolution to Appoint or Reappoint Members of the Penn Medicine Executive Committee  page 74
• Resolution to Appoint Christine James, William F. McLaughlin, Jr., Sandra L. McLean, and Clarence Z. Wurts to the Advisory Board of Managers of the Morris Arboretum of the University of Pennsylvania; and to Re-Appoint Ellen Nalle Hass to the Advisory Board of Managers of the Morris Arboretum of the University of Pennsylvania; and to Appoint Jane Bradley Alavi as Chair and to appoint Peter C. Cilio and Carole Haas Gravagno as Co-Vice Chairs of the Advisory Board of Managers; and to Appoint Elizabeth P. McLean and Ann L. Reed as Emerita Members of the Advisory Board of Managers of the Morris Arboretum of the University of Pennsylvania  page 75
• Resolution to Re-Appoint Michael J. Kowalski as Chair of the Board of Overseers of the Penn Museum of Archaeology and Anthropology  page 78
• Resolution to Appoint Dean C. Kehler as Chair of the Board of Overseers of the School of Nursing  page 79
• Resolution to Appoint Julie Franklin, Larry Scott Wieseneck, and Vivian Zelter to the Board of Overseers of the School of Social Policy and Practice and to Re-Appoint Ann Nolan Reese as Chair of the Board of Overseers of the School of Social Policy and Practice  page 80
• Resolution to Re-Appoint Mindy Halikman Heyer as Chair of the Board of Overseers of the School of Veterinary Medicine  page 81
• Resolution to Re-Appoint Jon Huntsman, Sr. as Chair of the Board of Overseers of the Wharton School  page 82
• Resolution to Appoint Van Billet to the Board of Trustees of The Wistar Institute  page 83

The resolutions were approved, and the meeting was adjourned at 12:27 p.m.

Respectfully submitted,

Leslie Laird Kruhly
Vice President and Secretary of the University