University of Pennsylvania Board of Trustees
Annual Stated Meeting

June 19, 2009

MINUTES

The Annual Stated Meeting of the Trustees of the University of Pennsylvania was convened on Thursday, May 14, 2009 at 11:37 a.m. in Bodek Lounge, Houston Hall.


The complete texts of all resolutions passed in the course of the meeting are appended to this document and are to be considered part of the official record of this meeting.

Chair’s Report

Chairman James Riepe welcomed everyone to the meeting and thanked them for their hard work and wise counsel during a year of financial challenges. He mentioned the Weiss Pavilion groundbreaking event from the previous night and thanked Trustee George Weiss for his strong commitment to Penn. Mr. Riepe also welcomed two new trustees: Robert Kapito W’79 (Term) and Marshall Mitchell (Commonwealth).

Mr. Riepe thanked Trustees Andrea Mitchell, Edward Mathias, and David Silfen for their service as chairs of the External Affairs, Honorary Degrees and Development Committees, respectively, and welcomed the new chairs to these committees: Ms. Mitchell on Honorary Degrees, Mr. Mathias on External Affairs and George Weiss on Development. He also acknowledged trustee Laurie Landeau, who recently completed her term as Chair of the Board of Overseers of the
School of Veterinary Medicine. Mr. Riepe called attention to the Penn Center for Executive Health brochure and asked that everyone remain after the Stated Meeting for a commemorative service for the late Trustee Emerita Leonore Annenberg.

Mr. Riepe called the meeting to order.

University Chaplain Reverend Charles Howard presented the invocation.

The minutes of the February 27, 2009 meeting were approved as distributed.

Mr. Riepe expressed his appreciation for the advice and support from the tri-chairs of the Faculty Senate in working on a resolution to change the statutes regarding the procedures governing the election of a president. He then presented the following resolutions, which were approved (full resolution text is appended):

- Resolution to Amend the Statutes and Revise the Standing Resolution on the Consultative Committee for the Election of the President (p. 1)
- Memorial Resolution for Leonore Annenberg (p. 3)

Mr. Riepe then called for a moment of silence in honor of Leonore Annenberg.

**Vice Chair's Report**

Vice Chair William Mack thanked Mr. Riepe for his exemplary work as Chairman of the Board of Trustees and presented the following resolution, which was approved (full resolution text is appended):

- Resolution to Reelect James S. Riepe as Chair of the Board of Trustees (p. 5)

Mr. Mack also thanked Trustee David Cohen for his work as a long-time trustee and chair of the Penn Medicine board and expressed his confidence that Mr. Cohen would be very successful as the next Chairman of the Board of Trustees.

The following resolution was presented and approved (full resolution text is appended):

- Resolution to Elect David L. Cohen as Chair of the Board of Trustees (p. 6)

**Nominating Committee Report**

Mr. Riepe presented the following resolutions, which were approved (full resolution text is appended):

- Resolution to Reelect William L. Mack as Vice Chair of the Board of Trustees (p. 7)
- Resolution to Elect George A. Weiss as Vice Chair of the Board of Trustees (p. 8)
President’s Report

President Amy Gutmann remarked that Penn had reacted prudently, creatively, and expeditiously to the unexpected financial burdens over the past year. She noted that Penn was the only university in *Scientific American*’s list of the nation’s 25 leading institutions for sustainability and the only urban university converting industrial acreage into green space.

Dr. Gutmann gave brief updates on fundraising, faculty recruitment, campus development and admissions. With three years remaining in the *Making History* campaign, Penn has raised $2.4 billion, 69% of its $3.5 billion goal. Cash receipts totaled $392 million for FY2009, 112% of the target goal. There were $350 million in new commitments and $157 million in contributions to the endowment. More than 90,000 alumni and friends made gifts in FY2009. The Class of 2009 had a record 70% class participation in the Senior Class Gift Drive, led by Trustee Andrew Heyer’s son William Heyer. She also acknowledged two recent gifts, a $10.5 million commitment from Janet and John Haas to the School of Medicine and the Arboretum, and a $6.76 million gift from the estate of Louis Schoenleber, Jr. to the School of Dental Medicine.

Dr. Gutmann noted two recent Penn Integrates Knowledge Professor appointments, Dr. Karen Glanz and Dr. Shelley Berger. Dr. Glanz, appointed University Professor in the School of Medicine and the School of Nursing, is a distinguished public health scholar lauded for her work in epidemiology, health psychology and disease prevention. At Penn, she will lead a new center focused on research and training in health behaviors. Dr. Berger has been appointed the new Daniel S. Och Professor in the School of Medicine and the School of Arts and Sciences. Her groundbreaking work in the field of epigenetics has led to advances in tissue regeneration, stem cell biology and treatments for diseases such as cancer.

Dr. Gutmann stated that plans for Penn Connects were on schedule, including the recently opened Weave Bridge, completing the design for Penn Park, and the groundbreaking for the Weiss Pavilion at Franklin Field. Other major projects included: renovations of Kings Court/English, Dubois and Rodin College Houses; the new Annenberg Public Policy Center, scheduled to open in the fall of 2009; the Roberts Proton Therapy Center, also scheduled to open in the fall of 2009; and the renovated and expanded Music Building, scheduled to open in January 2010.

Finally, Dr. Gutmann noted that the incoming Class of 2013 would be the most accomplished and diverse class in Penn’s history, with an average combined SAT score of 2,150 and 44% of the class coming from underrepresented backgrounds.
The following resolution was presented and approved (full resolution text is appended):

- Resolution to Appoint Vincent E. Price as Provost (p. 13)

Provost Vincent Price stated how honored he is to serve as Penn’s new Provost and that he will continue to pursue Penn’s strong legacy of research and teaching. He also thanked the Office of the Provost, the Trustees, and University leadership for their hard work.

The following resolution was presented and approved (full resolution text is appended):

- Resolution to Appoint Denis F. Kinane as Dean of the School of Dental Medicine (p. 14)

Dean Denis Kinane thanked everyone for all the help offered to him during his transition to Dean of the School of Dental Medicine.

The following resolution was presented and approved (full resolution text is appended):

- Resolution to Reappoint Richard J. Gelles as Dean of the School of Social Policy & Practice (p. 15)

Academic Report

Provost Vincent Price briefly highlighted several successful academic initiatives. Dr. Price stated that Penn’s participation in the QuestBridge program and implementation of its no-loan policy have helped attract the strongest and most diverse freshman class in history. Additionally, the Faculty Advisory Council for Access and Academic Support Initiatives has been evaluating ways to promote the academic success of students from under-represented groups, particularly in science, technology, engineering and math. The Summer Undergraduate Research Mentoring Program, which pairs faculty mentors with undergraduate researchers, increased its fellowships by more than a third, to 38. Measures have also been implemented to increase support of Penn’s graduate and professional students, including increasing stipends, expanding family leave policies, and placing a greater emphasis on Ph.D. student supervision and graduation rates. Penn’s faculty responded very quickly to the American Reinvestment and Recovery Act by working closely with the schools and the Office of Research Services to submit nearly 850 new grant proposals University-wide, seeking over $550 million in research funding. Furthermore, Penn launched the International Internship Program, which has developed partnerships with global NGOs, charities and public-private ventures. A faculty-student conference has been planned for the fall of 2009 to share experiences from the first round of interns.

Dr. Price noted that Penn would soon launch Arts and the City Year, a celebration of arts and culture on campus and throughout the neighborhood, city and region. The theme for 2009-2010 is an outgrowth of Penn’s reading project for new students. For the first time, students will study and read about a visual text, Thomas Eakins’ 1875 painting *The Gross Clinic*. Penn’s Arts and the City Year will feature a wide range of events, including theme-related exhibits in Penn’s galleries, student performances, distinguished guest artists and vital discussions about national
arts policy and the role of the arts in public health. Dr. Price added that Homecoming 2009 would also have a special focus on arts and culture, with a variety of new events, including classes, concerts, tours, panels, children’s events and film screenings.

The following resolution was presented and approved (full resolution text is appended):

- Resolution on Faculty Appointments, Leaves and Promotions (p. 16)

Financial Report

Executive Vice President Craig Carnaroli stated that, although the University’s net asset position had declined by approximately 14.3%, operating activity for the University and the Health System continued to be positive as overall cost containment measures have taken hold. Sponsored research and overall cash management and cash flow exhibited positive trends as well. With respect to the Health System, adjusted admissions have increased due to the opening of new facilities. Mr. Carnaroli expected that, despite the challenging economy, the Health System would exceed or perform at its current year budget.

Penn Medicine Report

Executive Vice President for the Health System and Dean of the School of Medicine Dr. Arthur Rubenstein thanked Dr. Gutmann on behalf of the faculty, staff and students of Penn Medicine for her guidance and encouragement. He reported that Penn Medicine hosted a healthcare reform forum in Washington, DC. Members of Congress from California, Florida, Pennsylvania and Texas heard presentations on financing, expanded coverage, enhancing quality and best-practice treatment. He also noted that the incoming class of the School of Medicine would be comprised of 160 accomplished students, 43% women and 15% underrepresented minorities.

Dr. Rubenstein announced that Craig Thompson, Director of the Abramson Cancer Center, and his colleagues at the Center were recently awarded one of five “Dream Team” research grants from Stand Up To Cancer, the entertainment industry’s charitable initiative that supports groundbreaking research to deliver new cancer treatments to patients in an accelerated timeframe. Dr. Thompson and his research team, selected from over 250 applications, will receive approximately $15 million over three years.

Dr. Rubenstein reported that the number of patients at the Perelman Center for Advanced Medicine was steadily increasing and that the Roberts Proton Therapy Center, scheduled to open in November 2009, was already attracting patients from around the world. He added that the final phase of Penn’s biomedical complex, the Fisher Translational Research Center, will enable specialists in different fields to collaborate with one another under one roof, a model for health systems around the world.

Dr. Rubenstein noted the School of Medicine’s swift response to the extra NIH funding made available by the American Recovery and Reinvestment Act. The School’s faculty, along with colleagues in the Schools of Nursing, Engineering, Dental Medicine and Arts and Sciences, pooled intellectual and administrative resources to write proposals under very short deadlines.
He also recognized the 17,000 faculty, staff, nurses and administrators at Penn Medicine who make it one of the leading health systems in the country.

**Admissions Report**

Dean of Admissions Eric Furda reported that the 2,494 women and men of Penn’s Class of 2013 were selected from an applicant pool of 23,000 with a 62% yield and a 17.8% admit rate. This class represents the strongest and most diverse class in Penn’s history, with an average combined SAT score of 2,150 and 44% of the class coming from underrepresented backgrounds.

**Academic Policy**

Academic Policy Committee Chair Deborah Marrow stated that the Committee examined Penn’s study abroad programs and other international opportunities, such as internships, service learning, faculty-student research partnerships and short-term study trips. Dr. Anne Waters, Executive Director of the Office of International Programs, presented the distinctive strengths of Penn’s programs as well as key challenges. Dr. Waters described the developing international internship program and the Hewlett Award, a competitive grant program for innovative faculty-student teaching and research projects. Dr. Marrow noted that there would be a renewed focus on maintaining academic rigor in study-abroad programs, aligning student and faculty programs abroad, managing the risks inherent in sending students and faculty into increasingly diverse environments throughout the world, and fostering connections with Penn’s global alumni networks.

The Committee also discussed and recommended the following resolution to the full board for approval. The following resolution was presented and approved (full resolution text is appended):

- Resolution to Repatriate Clan Objects and Establish a Partnership between the Tlingit T’akdeintaan Clan of Huna, Alaska, and the University of Pennsylvania Museum of Archaeology and Anthropology (p. 41)

**Audit & Compliance**

Audit and Compliance Committee Chair Jay Fishman reported that Associate Vice President for Audit, Compliance and Privacy Mary Lee Brown provided an update on the status of the FY2009 Audit & Compliance Work Plan and outlined the proposed plan for FY2010. With the exception of two reviews that have been postponed to FY2010, Penn is on target to complete the FY2009 plan as scheduled. Vice President for Finance and Treasurer Stephen Golding, Comptroller John Horn, and Senior Vice President and Chief Financial Officer for the University of Pennsylvania Health System Keith Kasper reviewed year-end accounting matters and the Management Letter Update for both the University and the Health System. PricewaterhouseCoopers provided an update on the status of the FY2009 audit and noted that Penn was significantly ahead of schedule with respect to the compilation of footnotes. Trustee Perry Golkin provided highlights of the Penn Medicine Audit and Compliance meeting of April 29, 2009. The Committee then held an executive session.
Budget & Finance

Budget and Finance Committee Chair Mark Winkelman stated that the Committee heard University and Health System partial FY2009 financial reports and operating and capital budgets for FY2010. Mr. Winkelman noted that these budgets were made with estimates in student aid, patient revenues, and federal and state grants, which could vary greatly depending on market trends. Mr. Winkelman assured everyone that both institutions would be able to respond quickly and adeptly to changes in the financial environment. He also noted that there were large reductions in capital spending compared with prior years.

Mr. Winkelman presented the following resolutions (full resolution text is appended):

- Resolution to Authorize a Revision to the Spending Rule for Endowments (p. 45)
- Resolution to Authorize the Fiscal Year 2010 Operating Budget for the University of Pennsylvania (p. 46)
- Resolution to Authorize the Fiscal Year 2010 Capital Plan for the University of Pennsylvania (p. 47)
- Resolution to Authorize the Fiscal Year 2010 Operating Budget for the University of Pennsylvania Health System (p. 48)
- Resolution to Authorize the Fiscal Year 2010 Capital Budget for the University of Pennsylvania Health System (p. 49)
- Resolution to Authorize Design Services During Construction and Construction for Penn Park in the Amount of $40,520,000 (for a Total Revised Budget of $46,000,000) (p. 50)
- Resolution to Authorize the Management Services Agreement with Bon Appétit Management Company (p. 51)
- Resolution to Authorize the Refinancing or Restructuring of Certain University of Pennsylvania Health System Indebtedness (p. 52)
- Resolution to Declare the University’s Intent to Reimburse Capital Costs with Proceeds of Borrowings (p. 55)
- Resolution to Declare the University of Pennsylvania Health System’s Intent to Reimburse Capital Costs with Proceeds of Borrowings (p. 58)

Development

Development Committee Chair David Silfen stated that the Campaign Steering Committee heard a report on the fundraising landscape across the country from John Glier, President and Chief
Executive Officer, Grenzebach & Glier, and reviewed the results and final campaign projections for FY2009. Mr. Silfen assured that, while Penn had experienced some negative impact due to the economy, there were many positive indicators, with $350 million in new commitments and $392 million in cash receipts, bringing the University to 69% of its campaign goal. He noted that FY2009 would also likely be the University’s second best year in cash added to the endowment. While there had been a reduction in the amounts given to annual giving, participation was on pace to match last year’s record levels. Mr. Silfen reported that Development and Alumni Relations have focused on cultivation activities both across the United States and abroad, which have met with great success. Finally, Mr. Silfen thanked the Development Committee members, Vice President for Development and Alumni Relations John Zeller and his staff for their hard work during his time as chair. He also expressed his confidence in incoming Development Committee Chair George Weiss and wished him great success.

External Affairs

External Affairs Committee Chair Andrea Mitchell called attention to the Penn in the News booklets and thanked the Office of University Communications and Vice President for Communications Lori Doyle for their work in increasing Penn’s coverage in the news.

Ms. Mitchell reviewed the presentations heard by the External Affairs Committee. Anne Papageorge, Vice President for Facilities and Real Estate Services, and Anthony Sorrentino, Executive Director for Public Affairs, Office of the Executive Vice President, presented on environmental sustainability, highlighting sustainability efforts on campus and in West Philadelphia. They outlined Penn’s ongoing commitment to environmental sustainability, including efforts underway to reduce campus carbon emissions. Ms. Papageorge and Mr. Sorrentino also outlined a new communications plan, which will be unveiled in the fall of 2009, and recommendations to make sustainability practices a part of students’ lives.

The Committee also heard a presentation from Suzanne Sawyer, Chief Marketing Officer for the University of Pennsylvania Health System, outlining Penn Medicine’s branding strategy. The Health System, School of Medicine and other health care entities of the University have begun to communicate under a single, unified banner: "Penn Medicine." Ms. Mitchell noted that this change, which now conforms to the rest of the University's naming and visual identity system, will end the fragmentation of Penn-related brands and bring simplicity and clarity to branding. Ms. Sawyer also described new advertising to highlight Penn’s position as a leader in advanced medicine. Several Committee members suggested that Penn Medicine’s new advertising should also emphasize wellness and preventative medicine.

Jeffrey Cooper, Vice President for Government and Community Affairs, reported on the recent gatherings of non-Penn affiliated young people at 40th and Walnut Streets and how Vice President for Public Safety Maureen Rush and the Division of Public Safety were able to control the situation.

Roger LaMay, General Manager of WXPN, gave his annual update on WXPN, including an overview of the year’s activities and a financial update, specifically focused on the station’s
reaction to the national decline in corporate underwriting. He presented WXPN’s new development video, detailing its strategic development plan and the "Campaign for the Music."

Finally, Ms. Mitchell stated how honored she felt to have served as Committee Chair for the past ten years. She noted the major steps Penn has taken to enhance its reputation in the national media, including the branding initiative in which the logos of all twelve schools were streamlined and Penn’s website was redesigned. She also expressed how pleased she was that WXPN had transformed into a station that broadcasts from a state-of-the-art facility, including the World Café Live, and offers internships to Penn students. She thanked Ms. Doyle, Mr. LaMay, and Trustees Emeriti Leonard Lauder and Leonore Annenberg for all of their help in enhancing Penn’s image.

Facilities & Campus Planning

Facilities and Campus Planning Committee Chair William Mack reported that Vice President for Facilities and Real Estate Services Anne Papageorge and Executive Director, Design and Construction Management Michael Dausch presented an update on several construction projects underway on campus, including the Annenberg Public Policy Center, the Music Building, the Weiss Pavilion and the Fisher Translational Research Center. They also mentioned several projects that were scheduled to begin in the near future, including renovations to the Rodin, Dubois, and Kings Court/English College Houses; a new entrance to the Caster Building; new chemistry teaching labs; and site improvements at 37th Street and Woodland Walk. Ongoing work at the Morris Arboretum and third-party projects including the Cira Centre garage were also noted.

In the second presentation, Ms. Papageorge and University Architect David Hollenberg provided an overview of the evolution of the campus’ landscape and described various funding methods to implement these improvements. The combined efforts of donor funding and central University support have created a rich network of open spaces that knits together Penn’s campus, providing Penn’s most lasting image. As Penn’s campus is increasingly imbued with sustainable design practices, attention to higher degrees of maintenance will be necessary.

In the final presentation, Ms. Papageorge joined Executive Director of Administration Marilyn Jost to present a progress report on Penn’s Facility Renewal Program. Facility renewal continues to be one of the University’s capital planning priorities. Ms. Jost and Ms. Papageorge summarized the status of University-wide facility renewal needs. While significant strides have been made through allocated costs and renovation projects, new methods are necessary to further incentivize schools and centers in funding this ever-growing need.

Neighborhood Initiatives

Trustee Egbert Perry gave the report on behalf of Neighborhood Initiatives Committee Chair Susan Taylor. Mr. Perry stated that Vice President for Business Services Marie Witt and Chief Procurement Officer Ralph Maier provided the Committee with an update on Penn’s successful supplier diversity and procurement programs, a part of the economic inclusion strategy for the University. The University’s efforts have contributed to a steady increase in the number of
minority-, women-, and West Philadelphia-owned businesses that are able to make competitive
bids to do business with Penn. Since the inception of the Buy West Philadelphia program in
1986, the University has conducted over $928 million in business with local- and minority-
owned firms. Mr. Perry noted that Penn received the Inaugural Vision award from the Urban
League in Philadelphia in recognition of the University’s commitment to economic inclusion and
the University’s impact on the city and the region.

Robert Engs, Professor of History; Walter Licht, Walter H. Annenberg Professor of History; and
Mark Lloyd, University Archivist, provided an overview of the West Philadelphia Community
History Center, a virtual museum of West Philadelphia’s history. Ms. Witt also described Penn’s
new mortgage programs, which will reduce closing costs and enable more favorable terms on
mortgages, all designed to continue the momentum in West Philadelphia.

Student Life and Diversity

Mr. Gilbert Casellas gave the report on behalf of Student Life Committee Chair Julie Beren Platt.
Mr. Casellas advised that the Ad Hoc Committee on Diversity and the Student Life Committee
met in joint open session and heard preliminary information about the Class of 2013 from Dean
of Admissions Eric Furda. Dean Furda described several initiatives designed to increase access
and diversity, including the QuestBridge initiative, access search applicant conversion and the
Philadelphia Counselor Professional Development Day. Director of Student Financial Aid
William Schilling gave a brief update on the implementation of Penn’s new no-loan policy.

Associate Provost for Education Andrew Binns provided a preliminary report on the work of the
Faculty Council on Access and Academic Support regarding retention and graduation rates for
majority and underrepresented minority (URM) students. Penn has a strong four- and six-year
graduation rate for majority and URM students, which is similar to peer institutions and
substantially better than the national averages for all colleges and universities. However, URM
students appear to be slightly less likely to earn their degrees in four years. The Council is
currently analyzing data to understand the reasons for this trend so that strategies can be
developed to increase four-year graduation rates among URM students.

Dr. Binns then led a discussion with undergraduate Deans and Directors of Advising regarding
the advising system for first- and second-year students. They outlined the process, resources and
opportunities common to advising across the four undergraduate schools. Discussion ensued
about the challenges of ensuring that students are aware of and utilize the wide array of peer,
professional and faculty advisors who are in place to assist them in navigating the University as
well as the academic, social and personal transitions from high school to college.

Investment Board

Mr. Riepe thanked Mr. Winkelman for his ten years of service to the Investment Board. Mr.
Winkelman gave the report on behalf of Investment Board Chair Howard Marks. He reported
that the Investment Board reviewed the endowment’s performance and current asset allocation
and discussed a number of strategic issues related to portfolio positioning in the current
economic environment. Mr. Winkelman stated that, although the endowment was well-
diversified and conservatively managed, the portfolio had still been affected by the economic downturn. For the fiscal year through April 30, 2009, the endowment was down slightly over 20%, which was in line with the portfolio’s composite benchmark and more than 10% better than the S&P for that same period. He added optimistically that preliminary returns for May 2009 were significantly positive, a result of numerous steps taken to protect the portfolio in the period leading up to the economic crisis. The Board also discussed how to position the portfolio going forward. Mr. Winkelman assured everyone that the endowment had ample liquidity and that Penn would have no difficulty in meeting unfunded commitments and taking advantage of new investment opportunities.

**Alumni Report**

Penn Alumni President Lee Spelman Doty advised that the Nominating Committee of Penn Alumni recommended the following slate of three candidates to fill alumni trustee positions for five-year terms beginning January 1, 2010: Jamie Greene W’72, Andrea LaPorte N’69, and Simon Paley WG’83. Ms. Doty expressed her confidence that the candidates would continue their strong commitments to Penn over many decades. She added that she would be accepting candidate submissions for two 2011 positions until January 1, 2010. The Nominating Committee also reviewed candidates for and selected the recipients of the Alumni Award of Merit: William Constantine, David Montgomery, Maria Ho, and Lawrence Schoenberg, with the Young Alumni Award of Merit awarded to Leila Jacobson.

Ms. Doty provided highlights of the 2009 Alumni Weekend, which had 8000 alumni in attendance, including several celebrating their 70th and 75th reunions. She reminded everyone that Homecoming Weekend would have a new program infused with a robust arts and culture component. She then thanked the Development and Alumni Relations staff and the Trustees for their support during all of these events.

**Appointments to Penn Medicine, Overseer and Other Boards**

Mr. Riepe thanked Ms. Doty for her work in organizing another successful Alumni weekend. He then presented the following resolutions which were approved (full resolution text is appended):

- Resolution to Re-Appoint Michael S. Kuritzkes as Chair of the Board of Overseers of the Annenberg Center for the Performing Arts (p. 61)
- Resolution to Appoint Julie Breier Seaman to the Board of Overseers of the School of Arts and Sciences and David M. Silfen as Chair, and to Designate Christopher H. Browne as Chair Emeritus (p. 62)
- Resolution to Appoint James Cohen and Ellen Vagelos Masseur to the Athletics Board of Overseers, to Appoint James H. Greene, Jr., and Clay W. Hamlin III as Vice Chairs, and Re-Appoint L. John Clark as Chair of the Athletics Board of Overseers (p. 63)
- Resolution to Appoint Andrew M. Boas to the Board of Overseers of the Graduate School of Education (p. 64)
• Resolution to Appoint Wendy K. Fisher to and Patricia B. Silverstein as Chair of the Board of Overseers of the Institute of Contemporary Art (p. 65)

• Resolution to Re-Appoint Pamela Daley and Lisa Scottoline to the Board of Overseers of the Law School (p. 66)

• Resolution to Reappoint Members of the Penn Medicine Board as Term Members (p. 67)

• Resolution to Reappoint Members of the Penn Medicine Executive Committee (p. 68)

• Resolution to Re-Appoint Nina Schneider to the Board of Managers and Ann Reed as Chair of the Board of Managers of the Morris Arboretum of the University of Pennsylvania (p. 69)

• Resolution to Re-Appoint Michael J. Kowalski as Chair of the Board of Overseers of the University of Pennsylvania Museum of Archaeology and Anthropology (p. 70)

• Resolution to Appoint Carol Boas, Mary Anne Gamba, and Krista Pinola to the Board of Overseers of the School of Nursing (p. 71)

• Resolution to Appoint Ann Nolan Reese as Chair of the Board of Overseers of the School of Social Policy & Practice (p. 72)

• Resolution to Appoint Mindy H. Heyer as Chair of the Board of Overseers of the School of Veterinary Medicine (p. 73)

• Resolution to Appoint Andrew M. Saul and Frederic D. Dubois to the Board of Overseers and to Re-Appoint Jon M. Huntsman as Chair of the Board of Overseers of the Wharton School (p. 74)

The meeting was adjourned at 12:49 p.m.

Respectfully submitted,

Leslie Laird Kruhly
Secretary of the University