

*UNIVERSITY of PENNSYLVANIA*



The University Archives  
and Records Center

A Guide to the  
Office of the Provost  
General Files, 1924 - 1994

104 Cubic ft.

UPA 6.4

Prepared by Kaiyi Chen  
Revised by J. M. Duffin, Kaiyi Chen

March 2000  
Revised July 2001, April 2005

The University Archives and Records Center  
3401 Market Street, Suite 210  
Philadelphia, PA 19104-3358  
215.898.7024  
Fax: 215.573.2036  
<http://www.archives.upenn.edu/>  
Mark Frazier Lloyd, Director

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**PROVENANCE**

Transferred to the University Archives in 1960, 1969, 1979, 1983, 1984, 1989, 1994, 1995, and 1997.

**ARRANGEMENT**

The collection has been arranged alphabetically by subject.

**AGENCY HISTORY**

Historically, before the final establishment of the institution of the Office of the University President in 1930, the Provost used to be the head of the University of Pennsylvania responsible for both academic and administrative activities of the School. Quick growth of the University and great expansion of the scope of its multifarious activities gave rise to the need for some fundamental changes in the mechanism of the school leadership. In the decade from early 1920s to early 1930s, the University went through a zigzag course in exploring for an appropriate way to reorganize its leadership system. The twists and turns in the course underlined a struggle between the forces in favor of the changes and the resilience of the existing order.

The movement began in December 1922 when the University Trustees, “in recognition of the great growth and development of the University and its activities,” decided to create the office of the University President as the “Executive and Administrative Head of the University” while re-defining the office of Provost “as the Educational or Academic head of the University.” This incipient proposal conceived the idea of creating two separate and parallel institutions, for the Provost was to have “all of the powers, duties and functions heretofore vested in and devolved upon the Provost, which shall not be vested in the President of the University.” A Special Committee of Five Trustees was formed for further discussion of the duties of the two Executive Officers, the changes in the existing Statutes necessitated by the creation of the new Office of President and the selection of a suitable person to fill the office.

In its report to the Trustees in January 1923, the Special Committee of Five expanded the responsibility of the Office of the University President by re-defining the University President as “Head of the University.” The Trustees adopted the report and appointed a committee of four to approach the incumbent Provost for his endorsement of the change. Josiah Harmar Penniman, who had been Provost since 1921, accepted, “after prolonged discussion [with a Committee of Four] and much consideration,” the new arrangement as well as his election as Provost “in accordance with the report of the Special Committee of Five.”

A twist came in the middle of the year, however. For reasons unknown, the Trustees, instead of finding a new and suitable person to fill the office of President, selected in July Penniman President of the University of Pennsylvania. The Board of Trustees requested in the meantime Penniman to “act as Provost until a new Provost shall have been chosen.” As Penniman was now President and Provost concurrently, the Trustees raised his annual salary from \$15,000 to \$25,000 in November 1923.

The movement of relapse finished a full cycle by late 1926. On November 15, the Trustees approved “in principle” the consolidation of the offices of the President and Provost

under the title of Provost. In December, the Trustees formally abrogated the title of University President and restored the Provost as head of the University. To assist the Provost, the Trustees decided to create the positions of three or more Vice Provosts to share the responsibilities in such fields of activities as faculty matters, student matters and the relations with the public.

The momentum for change surged again five years later. In January 1931, the Trustees approved the revised Statutes of the University. The new Statutes stipulated that the collective of University Officers consisted of “a President, a Provost, four or more Vice-Presidents, a Treasurer, a Secretary, a Comptroller, a General Counsel, a Librarian and such a number of Deans and Directors as the Trustees may from time to time approve.” The Trustees, again, made the President of the University “head of the University” to whom “all officers of the University shall be responsible.” The role of the Provost was re-defined as “the senior educational officer of the University” who “shall be a member of every Faculty of the University” and “shall advise the President upon the educational policies and development of the University.” [The Agency History of the Guide to the Martin Meyerson papers (a draft that has incorporated Mark’s revision) includes a paragraph with a quote that is supposedly from the University statutes revised (???) in January 1932 (???). The paragraph runs like this: the University President was defined as “the educational and administrative head of the University with all powers comparable to those of a corporation,” to whom all officers, instructors, and employees of the University were responsible. The President, in turn, was responsible to and reported to the Trustees, and served simultaneously as the presiding officer of the Board of Trustees.] The first person elected to the newly-defined head position was Thomas S. Gates while Josiah H. Penniman retained the position of Provost.

The new executive and administrative system of the University, which took a whole decade to shape and emerge out of drastic twists and turns, has been in existence since then. It has functioned without much change in the past half century and more.

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Beginning in the late 1920s, positions of Vice Provosts were gradually created as various needs arose. In 1928, the Trustees established three Vice Provost positions. One was to supervise the Undergraduate Schools and the Graduate School of Arts and Sciences; the second to be in charge of the Medical Schools, Institutes and Departments; the third to exercise supervision over the administrative business of the University as well as over departments not attached to any one school or group of schools. All three Vice Provosts were responsible to the Provost and to the Trustees. One of them (in the order designated by the Trustees) would act as Provost during the absence or inability of the Provost or during a vacancy in the Office of Provost. The Vice Provost in charge of the Undergraduate Schools would also serve as Chairman of a Committee on Student Welfare.

In January 1954, at the recommendation of President Gaylord P. Harnwell, the Trustees appointed two more Vice Provosts to strengthen the Office of the Provost. One was to be responsible for research funds and awards, research publicity and relationships with learned societies; the other for budget matters, teachings loads and records, Summer School, Undergraduate calendar, etc. In 1973, a new position of Vice Provost for Graduate Studies and Research was created. A committee was formed to search for the position. In the same year, another committee was constituted to search for a Vice Provost for University Life. The two latter offices were alternatively named in later years as Vice Provost for Research and Vice Provost for Undergraduate Studies and University Life respectively.

The Office of the Provost was most recently reorganized in the summer of 1999 by Provost Robert L. Barchi. Under his direction the principal functions of the Office are managed by an Associate Provost, a Deputy Provost, and four Vice Provosts. The Vice Provosts include one for the University Libraries, one for Information Systems and Computing, one for Research, and one for University Life.

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The Associate Provost manages the academic personnel process including recruitment, appointments, promotions, tenure cases, grievances, oversight of faculty policy changes, and administrative review of faculty policies. In addition, the Office of Student Conduct reports to the Associate Provost. The Associate Provost therefore also reports to the Provost on matters related to the student judicial process in cases of academic integrity and student conduct violations. The Center for Greater Philadelphia also reports to the Associate Provost.

The Deputy Provost is the Provost's chief advisor. He works closely with the Provost and is responsible for both undergraduate and graduate education. He chairs the Council of Undergraduate Deans, the Council of Graduate Deans, and the Graduate Faculties. In addition, a number of academic and cultural units on campus report to him. They include the Annenberg Center for Performing Arts, the Institute for Contemporary Art (ICA), the Arthur Ross Gallery, the University Museum, the University Press, and the Office of International Programs.

The Vice Provost and Director of Libraries. He is responsible, under the Provost's direction, for planning, acquiring, managing and preserving the knowledge and informational resources that support Penn's instructional and research programs. The Vice Provost and Director of Libraries has responsibility for fourteen centrally administered libraries on campus (excluding Law), the Center for Judaic Studies Library in center-city Philadelphia, and the rapidly growing "sixteenth" library -- Penn's digital Library on the World Wide Web. The Vice Provost also represents Penn's interest in national and regional library consortia, such as the Research Libraries Group, the Coalition for Networked Information and the Association of Research Libraries, that enhance scholarly access to information, and advocate libraries in public and government arenas. The Vice Provost advises the Provost on all matters pertaining to academic information resources.

The Vice Provost for Information Systems and Computing is responsible for providing core administrative information systems and the campus data network, as well as advising the

Provost and President on issues involving information technology. His office serves as facilitator for addressing information technology service issues shared among service providers in the schools as well as central administrative units. It also seeks to be an innovator in the use of information technologies for teaching.

The Vice Provost for Research is the spokesman for the University on research related matters. The Vice Provost for Research also has responsibility for the development and implementation of policies and procedures which promote excellence in research across the University. In this capacity the Vice Provost advises the Provost on all research programs and planning initiatives related to research. The Vice Provost is responsible for administering and coordinating a wide variety of activities at Penn, including the Provost's Council on Research, the Research Foundation, and the Research Facilities Development Fund. The Vice Provost for Research has ongoing, direct supervisory responsibility for the Office of Research Administration (ORA) (joint with the Vice President for Finance), the Center for Technology Transfer (CTT), University Laboratory Animal Resources (ULAR), the Office of Environmental Health and Radiation Safety (EHRS), the Laboratory for Research on the Structure of Matter (LRSM), and other interdisciplinary institutes.

The Vice Provost for University Life (VPUL) has administrative responsibility for offices and programs which support Penn's 22,000 undergraduate, graduate, and professional students and the faculty and staff who nurture their interests and aspirations. The following are areas for which the Vice Provost for University Life has oversight in partnership with students, faculty, and the twelve schools of the University: co-curricular academic programs; student affairs, organizations, and student union facilities; campus resource, student health, and student support services; and University Life Information and Technology Services.

The Office of the Provost is also managed by eight senior administrators: the Director of College Houses and Academic Services; the Dean of Undergraduate Admissions; the Director of

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Athletics; the Director of Institutional Research; the Executive Director of Administrative Services; the Executive Assistant to the Provost; the Executive Director of External Affairs; and the Assistant Vice Provost for Graduate Education.

The Director of College Houses and Academic Services (CHAS) is responsible for supporting the staff, programming, and academic mission of Penn's twelve College Houses. The Director is the chair of the Residential Faculty Council (RFC), comprising the Faculty Masters of the twelve houses. The Penn Video Network is also part of CHAS.

The Dean of Undergraduate Admissions oversees the recruitment, selection, and enrollment of students for the four undergraduate schools at Penn. He sits on university wide committees and serves as a Trustee member of The College Board.

The Director of the Division of Recreation and Intercollegiate Athletics also serves as Assistant to the Provost. Penn Athletics supports 32 intercollegiate athletic programs with more than 1,100 student-athlete participants. The Athletic Director also oversees Penn's numerous recreational, intramural and community programs. This is an important service to the University community and a significant priority for Penn athletics and the recreation department.

The Director of Institutional Research and Analysis directs the office which provides institutional research supporting the policy and planning goals of the University. The Office of Institutional Research and Analysis also prepares the numerous reports and analysis required by external agencies. It also plays a significant supporting role with the external school reviews, which are coordinated by the Associate Provost.

The Executive Director of Administrative Affairs for the Office of the Provost is responsible for the administration of the Provost's budget centers, and takes an active role in the financial administration for the administrative and resource centers reporting to the Provost. In

addition, the Executive Director works with the Provost on university budget issues. The Executive Director represents the Provost on a number of University committees including the Network Policy Task Force and Capital Advisory Group.

The Executive Assistant to the Provost provides extensive administrative assistance to the Provost, ensuring the implementation of his academic priorities. The Executive Assistant coordinates the activities of the Provost and his associates both within the Office as well as with other administrative offices in the University. She also prepares or manages the preparation of the Provost's correspondence, position papers, agendas and reports; performs research activities including data-gathering, analysis and interpretation; and staffs various committees. In recent years, the Executive Assistant has also assisted the Provost on office and classroom space issues. The Executive Director of External Affairs assists the Provost with his communications to external constituencies including alumni, trustees, donors, public officials, community leaders and the media. She also takes an active role in the development of communications strategies for other administrative and resource centers reporting to the Provost. In addition, the Executive Director of External Affairs supports the Provost in his numerous interactions with student groups and student leaders. She has led several major communications efforts while at Penn, including a comprehensive assessment of undergraduate communications and the initial marketing efforts for Penn's College House system.

The Assistant Vice Provost for Graduate Education in the Office of the Deputy Provost assists the Deputy Provost and works on student outreach and fellowships, coordinates the Exchange Scholars program, and advises students, faculty and staff with questions about University policy.

## **SCOPE AND CONTENT**

This collection documents the operation of the Provost and his staff functioning, basically, in the capacity of “the senior educational officer of the University” who advises the President upon the educational policies and development of the University as the Office was defined in the revised University statutes of 1931. It reflects all major activities of the University for a period of nearly seventy years from mid 1920s to early 1990s, focusing in particular on University academic and educational activities involving both faculty and students.

There are records of administration, planning and policy-making processes on matters that concern the entire university and have hence been put in the direct charge of the Provost Office. Records of this category include files of dozens of committees, among them the Academic Planning and Budget Committee, the Educational Policy Committee, and the Committee on Academic Appointments and Promotions, as well as files on such campus-wide matters as educational survey (1954-1970), Administrative Reorganization, and FiveYear Plans. For an over-all view of the Provost Office’s work, the researcher may also look into files of the General Correspondence and a file of pink copies of outgoing correspondence from 1978 to 1984.

A major sector of the collection concerns the Provost Office’s routine leadership and supervision of all individual schools, departments, centers, institutes, and programs engaged in academic and educational activities on campus. Included in this category are annual reports from and correspondence with each of the existing twelve schools, files of the two schools that are no longer in existence--the School of Allied Medical Professions (SAMP) and the School of Public and Urban Policy, and the files of such administrative and academic departments and centers as the Admissions Office, Penn Library, Museum, Morris Arboretum, University Press, etc. Also included in this group are budget files and financial files concerning all schools and

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departments reporting to the Provost Office and a sizable subject file named “Binders,” which keeps information collected by the Office staff of each individual school and department.

Records concerning personnel changes make another important group of the collection. This group includes files of faculty appointment and files of personnel search for various administrative vacancies. Related to this category are files of many professorships, fellowships and scholarships sponsored by the University as well as records of the Biomedical Research Support Grant Committee. Also included in this group are files of Grievance cases of individual faculty or staff members involved.

Material documenting relations between the Provost Office and other major decision-making institutions of the University can be found in files of Council of Deans, University Senate, and University Council while the external relations of the University have been documented in files of relevant departments and commissions of the Commonwealth of Pennsylvania and specific national academic associations and foundations.

Researchers interested in student affairs at Penn may refer to files of various student activities such as student protests, sit-ins, ROTC, files of student financial aid, and statistics of student evaluation of individual courses given at each school or academic department. Related to this category is a file of the General Alumni Society recording the activities and interest of the University alumni.

This collection has a substantial documentation of the representation of minorities, an issue that has become increasingly a concern in American society since the 1960s. Files of this category can be found under such titles as Affirmative Action Study, Back Presence, Black Studies, and Minority Affairs.

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**INVENTORY**

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- FF 2 Abadan Institute of Technology, 1958
- FF 3 Academic Advisory Boards, 1957-1958
- FF 4 Academic freedom (Open expression), 1966-1969
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- FF 7 Academic leaves of absence, 1959-1963

Academic Planning and Budget Committee

Agenda material

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Box 1	Academic Planning and Budget Committee Agenda material (cont.)	
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FF	19	Compensation Report, 1981
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FF	24	1981 Sept. - Dec.
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FF	10	Journal of Higher Education
FF	11	Lists/Schedules
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FF	15	Meeting of 1985 Oct. 1, agenda material
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FF	3	Academic planning Committee and academic leave of absence, 1970, 1975

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- FF 4 Academy of Natural Sciences, 1961-1965
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- FF 16 1946-1952
- FF 17 1959 Aug. - 1965 Nov.
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FF	1	College Majors, 1985 (computer print-out)
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Box 3

FF	28	General, 1969-1970
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FF	4	Miscellaneous, 1980-1984 (computer print-out)
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Box 3

FF	30	Prospectus for Progress, 1973 May
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Box 96 (Oversize)

FF	5	Sophomore enrollment, 1983-1984 (computer print-out)
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Box 3            Admissions (cont.)

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FF    32            Transfers, 1970-1971

Box 4

FF    1            West Philadelphia situation, 1969

FF    2            Admissions and Financial Aid, Dean of, 1971

FF    3            Admissions and student financial aid, Report, 1969

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FF    8            Advisory Council on General Education, 1957-1961

FF    9            Conference on Adult Education, 1959 May 25

FF    10            Conference on Undergraduate Education, correspondence, budget proposal, and proceedings, 1957 Sept. 18

FF    11            Report of the Committee on Adult Education (Shaaber Report), 1962

FF    12            Committee on, Report regarding general policy, n.d.

FF    13            Advanced placement, 1958-1964

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- FF 15 Affiliation statement, 1962-1963
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Planning Analysis and Institutional Research)
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FF	13	1948-1972
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Box 5            American Civilization, Department of (cont.)

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Annenberg Center for Communications

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FF    23            1962-1963

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FF	12	Association of Urban Universities, 1956-1957
		Astronomy, Department of
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FF 19		Annual Report, 1975-1976
		Mt. John University Observatory
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		Athletics, Penn athletic survey (Kiphuth Report), 1964
FF 9	(I)	
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Ben Franklin Partnership
  - Advanced Technology Center of Southeastern Pennsylvania
    - FF 23 Final Report, 1983
    - FF 24 Quarterly Report, 1983 Dec.
  - FF 25 Challenge Grant Program for Technological Innovation, 1988-1989  
Proposal: Regional Economic Development Through Advanced Technology
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Box 10	Ben Franklin Partnership Correspondence (cont.)
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FF   17           1975-1976

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                  Binder, Computer manual

FF   19           DBM Reference Manual, 1973

FF   20           Mark IV System, Reference Manual, 1975 (1)

FF   21           Mark IV System, Reference Manual, 1975 (2)

FF   22           Mark IV System, Special Features, 1972-1975 (1)

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FF   24           Mark IV Visuals handbook, 1969

FF   25           OS Sort/Merge Programmer's Guide, 1975

FF   26           PL/I and PL/C Guides, 1974

FF   27           PL/I Compilers guide, 1974

FF   28           Quikjob III, 1978

                  Binder, Educational Policy Committee

FF   29           Statistics on student grades, 1976-1979 (1)

Box 12

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FF   2           Evaluation, 1979-1981 (1)

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Box 12		Binder, Economics, Department of (cont.)
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		Binder, English Department
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FF    22            1975-1976 (2)

                  Binder, Faculty of Arts and Sciences Planning Notebook

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Box 13            Binder, Faculty of Arts and Sciences, Departmental files

FF    1            Humanities (1)

FF    2            Humanities (2)

FF    3            Natural Science

FF    4            Social Science

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FF    6            Chemistry - Geology

FF    7            History – Philosophy

FF    8            Physics – Political Science

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FF	13	Binder, History and Sociology of Science, 1975-1980
FF	14	Binder, History of Art, Department of, 1977-1980
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FF	16	Dissertations, abstracts, 1972-1976
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FF	18	Graduate and Undergraduate information
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		Binder, Immunology Graduate Group
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		Binder, Molecular Biology, Graduate Group on
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		Binder, Music, Department of
FF	13	Report, 1979
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		Binder, Oriental Studies, Department of
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Box 15		Binder, Physics, Department of
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		Binder, Political Science, Department of
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FF 23            (3)

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FF 1            (4)

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- Box 16      Binder, Slavic Languages, Department of
- FF    11            Annual reports, 1976-1982
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- FF    16            Review material (1)
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- FF    18            Background material for Visiting Committee, 1977
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- FF    20      Binder, South Asia Regional Studies, review material
- Binder, Summer Institute for Women in Higher Education Administration
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- FF    2            Academic Honors-University Blood Bank, 1957-1964

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FF	10	Policies of University Committee on Research Retirement, 1951-1974
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FF	14	Bio-chemical Research Foundation, 1962-1963
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		Biology, Department of
FF	17	1946-1953 (Botany and Zoology included)
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- FF    25            Chairmanship of the Division of Biology, 1957
- FF    26            Evaluation reports, 1968
- FF    27            Future of the Biological Sciences at the University (Dr. Flexner's  
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- FF    28            Information ring-binder
- FF    29            Proposed merging of Biology Department library with Medical School  
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- FF    30            Unification of the Departments of Botany, Microbiology, and Zoology,  
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- FF    1            University herbarium, 1968-1974
- FF    2            Zoology--re Edward L. Tatum, 1956
- FF    3            Biomedical graduate education, 1976-1977  
  
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- FF    4            1983, Rejections (I)
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- FF 15     Correspondence, Provost Rhoads, 1956-1958
  
- FF 16     Correspondence, Provost Williams, 1955-1956
  
- FF 17     Criteria for the Baccalaureate Degree, 1956-1957
  
- FF 18     Integrated Development Plan, 1961
  
- FF 19     Joint Committee on Ford Foundation Grant, 1955-1956
  
- FF 20     Letters and comments from medical faculty, 1958
  
- FF 21     Minutes, 1945

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Box 27            Committee on Educational Policy (and Planning) (cont.)

- FF 22            Minutes and reports, 1946
- FF 23            Minutes, 1955-1956
- FF 24            Minutes, 1957-1958
- FF 25            Minutes, 1959
- FF 26            Minutes, reports, correspondence, 1962-1963
- FF 27            Oral Hygiene, 1956
- FF 28            Report to the President and Trustees, 1946 Oct. 1
- FF 29            Report to the President, 1946 Oct. 1
- FF 30            Reports, 1955-1958
- FF 31            Subcommittee on Future Size and Composition of the University, 1955-1958
- FF 32            Survey Report on Nursing Education, 1958

Box 28

- FF 1            Vet School, 1957
- FF 2            Committee on Physical Development of the University, Report, 1948 Oct. 25
- FF 3            Committee on Radio and TV Programs, 1962
- FF 4            Committee on Selection, Dean of the College, 1958-1960
- FF 5            Committee on Selective Service, 1948-1952
- FF 6            Committee on Teacher Education, 1956-1959

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		Committee on the Calendar
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		Committee on the Future Size and Composition of the University of Pennsylvania
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		Committees
FF	19	Academic Committee on Equal Opportunity, 1970-1974
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Box 28            Committees (cont.)

- FF    24            Ad hoc Committee on Cost Sharing, 1967-1968
- FF    25            Ad hoc Committee to Review Recommendations of Educational Survey of School of Medicine, 1957-1961
- FF    26            Association of Business Administrators, Steering Committee, 1967-1968
- FF    27            Committee on Advising, 1967-1969
- FF    28            Committee on Education Policy, survey reports, 1958-1959
- FF    29            Committee on Educational Policy, Survey Report on School of Medicine, 1958-1959
- FF    30            Committee on Educational Survey, report, 1924

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- FF    1            Committee on Eligibility, 1964-1969
- FF    2            Committee on Faculty Affairs, 1967-1970
- FF    3            Committee on Financial Planning, 1967-1968
- Committee on Future Size and Composition of University of Pennsylvania
- FF    4                            1956-1957 (I)
- FF    5                            1956-1957 (II)
- FF    6            Committee on Implementing Research Policy, 1966-1970
- FF    7            Committee on Minority Faculty Recruitment, 1973-1975
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		Computer Center
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Box 30	Conference on State Aid (cont.)	
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FF 23	Connor, Ronald, 1964-1972	
FF 24	Continuing Education, 1966-1968	
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- FF 1 Coordinated planning, 1963-1965
- FF 2 Cornell visit, 1963 September
- FF 3 Corporate Sponsored Research, 1982-1984

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- FF 5 A, 1956-1957
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FF 29	Government Club, 1957
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FF 31	H - I, 1956-1957
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FF	48	N, 1955-1956
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- FF 26            1973-1974
- FF 27            1975-1976
- FF 28            1979
- FF 29            1980
- FF 30            1981
- FF 31            1981-1982
- FF 32            1983
- FF 33            Academic Calendar, 1985-1986
- FF 34            Meeting of 1985 Feb. 1, agenda material and minutes
- FF 35            Meeting of 1985 March 15, agenda material and minutes
- FF 36            Meeting of 1985 April 12, agenda material and minutes
- FF 37            Meeting of 1985 May 10, agenda material and minutes
- FF 38            Meeting of 1985 June 7, agenda material and minutes
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Box 33

- Meeting of 1985 Oct. 4, agenda material and minutes
- FF 1            (I)
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- FF 4            Meeting of 1987 May 22, background material re Planning Campaign

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		Council of Undergraduate Deans
FF	9	1975-1976
		Agenda material
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FF	12	1990 Sept. - Dec.
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		Council on Governmental Relations
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- FF    1            1981
- FF    2            1982-1983
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- FF    4            Council on the Performing Arts, 1971-1977
- FF    5            Counselor of the University, 1973

Box 96 (Oversize)

Course Evaluation (computer print-out, by Instructor)

- FF    7            1983 Fall (I)
- FF    8            1983 Fall (II)
- FF    9            1983 Spring (I)
- FF    10           1983 Spring (II)
- FF    11           1984 Spring (I)
- FF    12           1984 Spring (II)

Box 97 (Oversize)

- FF    1            Course Evaluation (computer print-out, by Department), 1985 Spring  
                  Course Report (computer print-out)
- FF    2            1985 Spring (I)

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- FF    3            1985 Spring (II)

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- FF 6      Crawley Memorial Lecture Fund, 1965-1971
- FF 7      Cultural Olympics, 1944-1954
- FF 8      Data processing and research, 1962-1968
- FF 9      Davenport Report--Committee to Study Student Regulations, 1965
- FF 10     Day Care, 1971-1976
- FF 11     Dean for Graduate School of Education, Search, 1986-1987
- FF 12     Dean of Students, 1964-1973
- FF 13     Dean of Women, 1946-1950
- FF 14     Dean of Women, Advisory Board, 1964
- FF 15     Deer Problem, 1991
- FF 16     Delinquent student loans, 1979
- Dental Medicine, School of
- FF 17             1959-1967
- FF 18             1968-1969
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- FF 20             1973-1975
- FF 21             1976-1977
- FF 22             Center for Oral Health Research, 1966-1968
- FF 23             Center for Oral Health Research, 1969-1972

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Box 34      Dental Medicine, School of (cont.)

- FF    24            Dean search, 1971
- FF    25            Dean search, 1982
- FF    26            Dean search, 1982
- FF    27            Dean search, 1987-1988 (I)
- FF    28            Dean search, 1987-1988 (II)
- FF    29            Lancaster Cleft Palate Clinic, 1971-1972
- FF    30            Proposal for B.S./M.S. in Dental Hygiene, 1973-1975

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- FF    1            Violation of student ethic code, 1968
- FF    2            Department Teaching Analysis, Statistics (print-out), 1983
- Development
- FF    3            1975-1977
- FF    4            General correspondence, 1964-1969
- FF    5            General correspondence, 1972-1974 (I)
- FF    6            General correspondence, 1972-1974 (II)
- FF    7            Development Campaign, McCoy-Stellar Foundations Committee, 1975-1976
- Development Commission
- FF    8            Draft report, 1972 Dec. 20
- FF    9            Implementation of Commission recommendations, 1975

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FF	15	Development of Faculty Personnel, 1932-1933
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FF	19	1957-1958 (II)
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FF	24	Development Steering Committee, Minutes, 1973-1974
FF	25	Dining Services, 1972
FF	26	Disaster Planning, 1977-1985
FF	27	Division of Facilities Management, Capital Projects, User's Guide, [1988]
FF	28	Dramatic Activities, Ad hoc Committee, 1962

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- FF 29 Dreiser Publication Project, 1968-1976
- FF 30 Dutch Chair, 1972-1975

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- FF 1 Earth Sciences, Department of, 1944-1962
- FF 2 Earth Week, 1970
- Easterlin Data for Teaching Analysis
- FF 3 1974-1975 (1)
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- FF 7 1942-1962
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- FF 10 Raymond Bowman, 1956-1957
- FF 11 Edgar Fahs Smith Memorial Collection, 1946-1948
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- FF 13 1955-1956
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		Education, Graduate School of
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FF	24	Closing of the School, 1974-1975 (II)
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		Correspondence
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FF 10	EDUCOM (Inter-university Communications Council), 1966-1975	
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FF	25	Woodring Report (Educational Survey), 1957
		Educational Council
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- FF    9            Minutes, 1957
- FF    10           Reorganization, 1932-1960
- FF    11           Representatives, 1956-1958

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- FF    12           Correspondence, 1976-1978
- FF    13           Correspondence, 1979
- FF    14           Correspondence, 1980
- FF    15           Correspondence, 1981
- FF    16           Minutes, agenda, etc., 1976-1977
- FF    17           Minutes, agenda, etc., 1978-1981

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- FF    18           1955-1956
- FF    19           American Historical Architecture, 1956
- FF    20           Courses in Oral Hygiene, 1956
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- FF    22           Latin American Studies, [1955-1956]
- FF    23           National Council on Asian Affairs, 1955-1956
- FF    24           Report re the development of faculty personnel, 1932 Dec. 20

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- FF    27            1955 (II)
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- FF    1            Correspondence re Coman Report, 1958-1960
- FF    2            Electronic Shop, 1982
- FF    3            Employee and Classification Review Committee, 1963
- FF    4            Employee Classification and Review, 1967-1968
- FF    5            Engagements, 1955
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- FF    7            1956 June - Dec.

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		English, Department of
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FF 31	Buckley Amendment, 1975-1976	
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FF 6	Budget matters, 1978-1980
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FF 11	Campus Cable Communications Projects, 1974-1978
FF 12	College of General Studies, 1972-1975
FF 13	Commission on Higher Education, 1972
FF 14	Community medicine, 1973-1976
FF 15	Comptroller, 1971-1975
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FF 17	Consortium on Financing Higher Education, A Comparative Cost Study of Student Services, 1976
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		Sloan-funded Thematic Programs
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FF	13	Van Pelt College House, 1971-1975
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- FF 4 Academic actions, Athletic Eligibility, 1981-1982 (computer print-out)

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FF    12            Educational Survey report, 1959

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FF	8	1963-1969
FF	9	1970-1973
FF	10	1974-1976
FF	11	Committee on University Activities, report on History Department, 1953-1954
FF	12	Maclure Collection of French Revolutionary Materials, 1962-1967
FF	13	Proposal for a center for medical and behavioral science study of women, 1974
FF	14	Ho, 1966-1967
		Honor Code/Honor Board
FF	15	Correspondence, 1959-1971
FF	16	Correspondence, 1972-1979
FF	17	Statements and policies, 1958-1959
FF	18	Honor System, 1966-1970
		Honorary Degrees, Committee on
FF	19	1965-1969
FF	20	1970-1973
		Hospital of the University of Pennsylvania (HUP)
FF	21	Search for Executive Director, 1983
FF	22	Search for Executive Director, 1986

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Box 58      Hospitals

- FF    23            Agreements with other hospitals, 1958-1959
- FF    24            Blue Cross negotiations, 1973
- FF    25            General correspondence, 1958-1970
- FF    26            General correspondence, 1971-1973

Box 59

- FF    1            House of the Family, 1974-1975
- FF    2            Houston Hall, 1961-1970
- Huebner Foundation, S. S.
- FF    3            1940-1963
- FF    4            1955-1956
- FF    5            1956-1957
- FF    6            Human Resources Program, 1964-1969
- FF    7            Human Resources Program, 1964-1977
- FF    8            Humanistic education for business executives (Bell Telephone Co.), Evaluation,  
                 etc., 1954-1960
- FF    9            Humanistic Studies, Board of, 1960-1967
- Humanities and Social Sciences, Board of
- FF    10           1955-1956
- FF    11           1956-1957
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- FF 13 Humanities Study Group, 1961-1967
- FF 14 Illman Carter unit, 1940
- FF 15 India Seminar, 1960
- FF 16 Industrial Research Unit, 1958-1976
- FF 17 Industrial Research, Department of , 1948-1954
- FF 18 Industry, Department of, 1965-1972
- FF 19 Institute of Contemporary Art , Director Search, 1989
- FF 20 Institute of Contemporary Art, New Building plan, 1989
- Institute of Humanistic Studies
- FF 21 1952-1955
- FF 22 1953-1955
- FF 23 1955-1957
- FF 24 1957-1960
- FF 25 Conference with Dr. Rex W. Crawford, 1958 June
- FF 26 Evaluation of the Program, Final Report, Part I and Part II, 1954 Aug. 11
- FF 27 Evaluation of the Program, Final Report, Part III, 1954 Oct. 21
- FF 28 Evaluation of the Program, Final Report, Part IV, 1955 Feb. 15
- FF 29 List of participants, 1956-1959
- FF 30 Institute of International Education, 1955-1957

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Box 59            Institute of Local and State Government

- FF    31            1954-1957
- FF    32            1956-1957
- FF    33            1956-1958

Box 60

- FF    1            1959
- FF    2            Institute of Neurological Sciences, 1968-1972
- FF    3            Institute of Neurological Sciences, 1973

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- FF    4            Addiction Prevention Institute, Plan, 1973
- FF    5            Fels Institute, Reports, 1966
- FF    6            Foreign Policy Research Institute, 1966-1968
- FF    7            Foreign Policy Research Institute, evaluation, 1969

Institute for Cooperative Research

- FF    8            1956-1958
- FF    9            1959-1960
- FF    10           1961-1963
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- FF    12           Institute of Cell, Subcell, and Membrane Biology, 1973-1976
- FF    13           Institute of Environmental Medicine, 1969-1974

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Box 60		Institutes (cont.)
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FF	17	Leonard David Institute, establishment of the Health Care Management Center, 1976
FF	18	Insurance, 1959-1962
FF	19	Insurance, Department of, 1964-1972
FF	20	Integrated Development Plan, 1959-1963
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FF	22	Intercollegiate Athletics, Director search, 1978-1979
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FF	24	Interdisciplinary Cancer Research Facility, 1962
FF	25	Inter-institutional relationships, 1971-1972
FF	26	International Exchanges, Committee on, 1963-1965
FF	27	International House, 1964-1971
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FF	29	International Programs, 1972-1976
FF	30	International Programs, Office of, 1983-1990
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Box 60		International Program, Cairo (cont.)
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FF	10	International Research and Exchanges Board (IREX), 1970-1971
FF	11	International study, 1963-1964
FF	12	International Teaching Assistants, English fluency, 1991
FF	13	Inter-University Committee on Travel Grants, 1969
FF	14	Japanese University Administrators, Program for, 1957
FF	15	Joint State Government Commission, Survey of academic situation of special group of seniors, 1962
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Box 61		Judicial Code
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FF	19	Correspondence, 1980-1982
FF	20	Reports, papers, documents, etc., 1970-1973
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FF	22	Judicial System, 1969-1971
FF	23	Judicial System, Student affairs, 1969
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FF	25	Judy Lee Memorial Award, 1963-1968
FF	26	Kaplan Program and Stephen Allan Kaplan Memorial Lectures, 1964-1973
FF	27	Kennedy Papers exhibition, 1964
FF	28	KYW (broadcast station), 1969
FF	29	L'Aquila University, Agreement on Center for Italian Studies at Penn, 1978-1989
		Language Laboratory
FF	30	1959-1970
FF	31	1971-1972
FF	32	1972-1975
		Law School
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Box 61            Law School (cont.)

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FF 5            Dean search, 1981-1982  
FF 6            Dean Search, 1988-1989  
FF 7            Evaluation, 1960  
FF 8            History and organization, n.d.  
FF 9            Law, Board of, 1956-1957  
FF 10           Letters to Deans, Trustees approval of budgets, etc., 1968  
FF 11           Lewis, Ada H., Estate, 1968-1970  
FF 12           Liberal Studies Program, Correspondence, 1979-1986  
FF 13           Liberal Studies Program, Reports, 1983-1986

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Box 62	Libraries
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FF 16	1976-1977
FF 17	Biddle Law Library, 1970-1977
FF 18	Board of Libraries, 1956-1957
FF 19	Board of Libraries, 1965-1970
FF 20	Building program, 1954-1958
FF 21	Consolidation, 1973
	Correspondence
FF 22	1942-1946
FF 23	1947-1962
FF 24	1963-1966
FF 25	1967-1968
FF 26	1969
FF 27	1970-1971
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FF 29	1973
FF 30	Italian materials, 1957-1976
FF 31	Medical School Library, 1970-1977
FF 32	Short Title Catalog project and McCauly Bequest Fund, 1966-1967

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- Box 62      Libraries (cont.)
- FF    33            Study, survey, report, 1948-1955
- FF    34            University Library Surveys, 1945-1955
- FF    35      Library Director Search, 1986-1987
- FF    36      Light Building construction and marketing course, 1946
- Box 63
- FF    1      Lindback Awards, 1973-1976
- Linguistics, Department of
- FF    2            1959-1967
- FF    3            1959-1973
- FF    4            1973-1977
- Loyalty certifications
- FF    5            1954-1957
- FF    6            1958-1960
- FF    7            1961-1964
- FF    8      Loyalty Oath (Senate Bill #27), 1951-1970
- FF    9      Loyalty Oath (Senate Bill #27), 1971-1977
- FF    10     Lutheran Theological Seminary, Cooperative agreement, 1967-1968
- FF    11     Management and Behavioral Science Center, 1962-1968
- FF    12     Mantua Project, 1968-1973

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- FF 13 Manufacturing Chemists' Association, Inc., 1960-1964
- FF 14 Marketing, 1958-1962
- FF 15 Massachusetts Institute of Technology, Computer group visit, etc., 1964
- Master Plan on Higher Education
- FF 16 A Design for Regionalization in Higher Education, 1973
- FF 17 Report on Continuing Education, 1977
- FF 18 Task Force II & III Reports, 1978
- FF 19 Task Force IV Reports, 1978
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- Mathematics, Department of
- FF 22 1955-1966
- FF 23 1959-1961
- FF 24 1962-1964
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- FF 26 1967-1972
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- FF 28 Ak, 1961-1964
- FF 29 Au, 1962
- FF 30 Committee on Applied Mathematics, 1961-1962

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Box 63		Mathematics, Department of (cont.)
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FF	34	Professorship in Mathematical Statistics, 1963-1967
FF	35	R, 1965-1966
FF	36	McGill Report, 1971-1972
		Medical Bicentennial
FF	37	1963
FF	38	1964
FF	39	1965
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FF	1	Proposed honorary degree recipients, 1963-1965
		Medical Division
FF	2	1953-1958
FF	3	Personnel, 1966
FF	4	Job descriptions. n.d.
FF	5	Medical School, 1974-1976
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- FF 8 Medical Education and Research, Board of, Minutes, 1956 May 28
- FF 9 Medicine, Graduate School of, 1954-1964  
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  - FF 10 1963
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  - FF 12 Annual Report, 1985
  - FF 13 Committee for Black Admissions, 1969  
Correspondence
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    - FF 17 1969
    - FF 18 1970
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  - FF 22 Dean Search, 1987-1988 (I)
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Box 64            Medicine, School of (cont.)

- FF 26            Family Study Center, 1952
- FF 27            Fitts Report, 1961-1964
- Five Year Plan
- FF 28            1985
- FF 29            1983
- FF 30            1984 April
- FF 31            1984, Supplementary I
- FF 32            1984, Supplementary II

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- FF 1            1984, Supplementary III
- General Correspondence
- FF 2            1973
- FF 3            1974
- FF 4            1975 Jan.-June
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- FF 6            Gift of C. Mahlon Kline (Centennial Plan), 1968-1969
- FF 7            Henry Ginsberg and microbiology, 1972-1973
- FF 8            Henry Phipps Institute, 1965
- FF 9            History, 1960-1961
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Box 65		Medicine, School of (cont.)
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FF	14	Regional Comprehensive Health Care Center, 1971
FF	15	Research library in the health sciences, 1963-1965
FF	16	Rourke Reports on Hospital of the University, 1964
FF	17	Silverstein Pavilion, 1975
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FF	20	Meyerson, Martin, 1970
		Middle East Center
FF	21	Correspondence, 1984-1985
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FF	23	General File
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- Box 65      Middle States Association of College and Secondary Schools
- FF    27            University evaluation project, (I), 1962-1963
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  - FF    30            Military Service, 1968-1969
  - FF    31            Miller, Walter, Report to the Governor's Council on Business and Industry, 1963
- Minority Affairs
- FF    32            Afro-American Studies at the University of Pennsylvania, 1982-1983
  - FF    33            Black Centennial at Penn (1879-1979), Proposal for an exhibition, 1979-1985
  - FF    34            Black Faculty and Administrators, 1978-1979
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- FF    1            Black Faculty and Administrators, 1979-1981
  - FF    2            Black Faculty and Administrators, BFA Committee on Admission, 1979
  - FF    3            Black Faculty Colloquia, 1980-1981
  - FF    4            Black Presence, 1973-1975
  - FF    5            Black Presence, 1975-1976
  - FF    6            Black Presence, 1985 (I)
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Box 66	Minority Affairs (cont.)	
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FF	10	Black Presence, 1986 (I)
FF	11	Black Presence, 1986 (II)
FF	12	Black Presence, 1986 (III)
FF	13	Black Presence Steering Committee, 1973-1975
		Black Student League (Racial Awareness, Minority Presence)
FF	14	1985 (I)
FF	15	1985 (II)
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FF	18	Minority faculty recruitment, 1974-1975
		Minority Graduate and Professional Students' Association
FF	19	1982-1983
FF	20	1983-1984
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FF	22	National Endowment for the Humanities (NEH), Summer stipend--Robert Eng's application, 1979-1980
FF	23	Special Summer Program Group, 1984

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Box 66      Minority Affairs (cont.)

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FF    1                        1984-1985 (I)

FF    2                        1984-1985 (II)

FF    3                        1984-1985 (III)

FF    4                      Undergraduate Minority Concerns Coordinating Committee, 1985

FF    5                      University Council, Steering Committee, minutes and agenda, 1985

FF    6      Miscellaneous, 1967-1968

Miscellaneous correspondence

FF    7                      1984

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FF    9                      1985 (II)

FF    10                     1985 (III)

FF    11                     1985 (IV)

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FF    12                     1956-1957

FF    13                     1957-1958

FF    14                     1958-1959

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Moore School Trustees (cont.)

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FF	16	1960-1962
FF	17	1963-1964
FF	18	1964-1965
FF	19	1968-1969
FF	20	1970-1972

Box 68

FF	1	Agenda and minutes, 1956 April 9
FF	2	Morgan State College, 1964-1966
FF	3	Morgan State Project, 1967-1974
FF	4	Morgan State Project, 1969
		Morgan State College, Cooperative Project
FF	5	1965-1968
FF	6	1969-1973
FF	7	1973
FF	8	1974
		Morris Arboretum
FF	9	1957-1966
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Box 68		Morris Arboretum (cont.)
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FF	12	1973
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FF	16	Operations Manual, [1987]
FF	17	Relationship with Pennsylvania Horticultural Society, 1971
FF	18	Sewer Construction Project, 1968-1970
FF	19	Special Study, 1933-1938 (I)
FF	20	Special Study, 1933-1938 (II)
		Museum, University
FF	21	1959-1962
FF	22	1963-1965
FF	23	1966-1968
FF	24	1973-1976
FF	25	Anthropology Department in Museum, 1960
FF	26	Budget planning correspondence, 1982-1983
FF	27	Constitution, 1938-1975
FF	28	Correspondence, 1941-1968
FF	29	Correspondence, 1968-1973

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Box 69            Museum, University (cont.)

Director search

- |    |    |  |
|----|----|--|
| FF | 1  | 1975, general                            |
| FF | 2  | 1975                                     |
| FF | 3  | 1975                                     |
| FF | 4  | 1975                                     |
| FF | 5  | 1981-1982                                |
| FF | 6  | Egyptology, 1962-1965                    |
| FF | 7  | Proposed new wing, 1965-1967             |
| FF | 8  | Roof repairing, 1973-1977                |
| FF | 9  | Sale of Japanese Netsukes, 1974-1976     |
|    |    | Music, Department of                     |
| FF | 10 | 1950-1955                                |
| FF | 11 | 1958-1960                                |
| FF | 12 | 1961-1966                                |
| FF | 13 | 1967-1971                                |
| FF | 14 | 1967-1972                                |
| FF | 15 | 1974-1975                                |
| FF | 16 | Penn Contemporary Players, 1967-1969     |
| FF | 17 | Report by Howard Hanson (Director), 1951 |

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Box 69

- FF 18 Names for new buildings, 1960-1962
- FF 19 NASA-University relations, 1965-1967
- FF 20 National Commission on Accrediting, 1973
- FF 21 National Council Notes, 1963-1966
- FF 22 National Defense Education Bill, 1958-1970
- FF 23 National Humanities Center, 1974-1975
- FF 24 National Institutes of Health, 1964-1975
- FF 25 National Institutes of Health, Sensory phenomena, 1963
- FF 26 National League for Nursing, 1957-1959
- National Science Foundation
- FF 27 1956-1958
- FF 28 1959-1962
- FF 29 1961-1962
- FF 30 1963
- FF 31 1964-1965
- FF 32 1966-1972
- FF 33 Institutional Grants, 1965-1967
- FF 34 Senior Foreign Scientist Fellowship, 1963-1968

Box 70

- FF 1 Near East Center, 1965-1976

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Box 70

- FF 2 New York Botanical Garden, 1965
- FF 3 New York University, Report of Visitation of the Middle States Association Team, 1963
- Nursing doctoral program
- FF 4 Feasibility discussion , 1978-1980
- FF 5 Feasibility discussion, 1974-1976
- FF 6 Feasibility discussion, 1977
- FF 7 First National Conference on Doctoral Education in Nursing, 1977 June
- Nursing education
- FF 8 1941-1954
- FF 9 Ad hoc Committee on, 1968-1970
- FF 10 Nursing, HUP School of , 1966-1974
- Nursing, School of
- FF 11 1973-1976
- FF 12 Conference of the Committee on Nursing and Nursing Education, 1971
- FF 13 Correspondence, 1960-1965
- FF 14 Correspondence, 1966-1971
- FF 15 Dean Search, 1990-1991
- FF 16 Nursing Building, 1964-1965
- FF 17 Task Force on Nursing, Allied Medical Professions and Related Health Sciences, 1973

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Box 70

FF 18 O'B, 1971

Box 101 (Oversize)

Office of Comptroller

FF 7 Grants and Projects, 1985 (computer print-out)

FF 8 Tuition Distribution from Home School to Receiving School, 1979 Fall  
(computer print-out)

Tuition Distribution to Departments from Schools

FF 9 1976 Fall (computer print-out)

Box 102 (Oversize)

FF 1 1977 Fall (computer print-out)

FF 2 1977 Spring (computer print-out)

FF 3 1978 Spring (computer print-out)

FF 4 Tuition Distribution to Departments--Department tuition income report,  
1975 Summer (computer print-out)

Box 70

FF 19 Office of Institutional Studies and Planning, 1967-1968

FF 20 Office of Project Research and Grants, 1966-1968

FF 21 Office of Research Administration, 1960-1972

FF 22 Ogontz Plan for Mutual International Education, 1964-1967

OMB Circular A-21

FF 23 1979

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Box 70

OMB Circular A-21 (cont.)

FF 24 Faculty effort and indirect cost study, 1977-1979

FF 25 Reference material, 1979

FF 26 Opportunities Industrialization Center, 1972

Outgoing Correspondence, 1978

FF 27 July - September

FF 28 October - November

FF 29 December

Box 71

Outgoing Correspondence, 1979

FF 1 January

FF 2 February

FF 3 March

FF 4 April

FF 5 May

FF 6 June

FF 7 July

FF 8 August

FF 9 September

FF 10 October

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Box 71      Outgoing Correspondence, 1979 (cont.)

FF    11            November

FF    12            December

                 Outgoing Correspondence, 1980

FF    13            January

FF    14            February

FF    15            March

FF    16            April

FF    17            May

FF    18            June

FF    19            July

FF    20            August

FF    21            September

FF    22            October

FF    23            November

FF    24            December

                 Outgoing Correspondence, 1981

FF    25            January

FF    26            February

FF    27            March

FF    28            April

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FF	30	June
FF	31	July - August
FF	32	September
FF	33	October
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Outgoing Correspondence, 1982

FF	36	January
FF	37	February
FF	38	March
FF	39	April
FF	40	May
FF	41	June
FF	42	July
FF	43	August
FF	44	September
FF	45	October
FF	46	November
FF	47	December

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Box 71           Outgoing Correspondence, 1983

FF   48           January

FF   49           February

FF   50           March

FF   51           April

FF   52           May

FF   53           June

FF   54           July

FF   55           August

FF   56           Sept.

FF   57           Oct.

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FF   1           Nov.

FF   2           Dec.

Outgoing Correspondence, 1984

FF   3           January

FF   4           Feb.

FF   5           March

FF   6           April

FF   7           May

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Box 72	Outgoing Correspondence, 1984 (cont.)	
FF 8	June	
FF 9	July	
FF 10	August	
FF 11	Sept.	
FF 12	Oct.	
FF 13	Nov.	
FF 14	Dec.	
FF 15	Outside activities by members of the faculty, 1961	
FF 16	Pahlavi-Pennsylvania Project, 1968-1971 May	
FF 17	Pahlavi-Pennsylvania Project, 1971 June-1971 December	
FF 18	Pathway School, 1965-1966	
FF 19	Peace Corps, 1962-1966	
FF 20	Penn lectureships in Biology, 1966-1969	
FF 21	Penn Medical Center Plan, 1988-1989	
FF 22	Pennsylvania Academy of the Fine Arts, 1959-1960	
	Pennsylvania Association of Colleges and Universities	
FF 23	1955	
FF 24	1956	
FF 25	1957	
FF 26	1960-1965	

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Pennsylvania Association of Colleges and Universities (cont.)

- FF 27 1966-1972
- FF 28 Pennsylvania Commonwealth, Human Relations Commission, 1965-1974
- FF 29 Pennsylvania Commonwealth, Legislative Office for Research Liaison (LORL), 1975-1977
- FF 30 Pennsylvania Commonwealth Aid to the University of Pennsylvania, 1978

Pennsylvania Department of Education: Statewide Planning Task Forces

- FF 31 Agenda/Minutes/Lists, 1977
- FF 32 Correspondence, 1976 June - 1977
- FF 33 Correspondence, 1977 July - 1977 Nov.
- FF 34 Correspondence, 1978

Box 73

- FF 1 General Background, 1977
- FF 2 Reports, 1971-1974
- FF 3 Reports, 1975
- FF 4 Reports, 1976
- FF 5 Reports, 1977-1978

Pennsylvania, Commonwealth of

Commission on Higher Education, Master Plan

- FF 6 1965

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Box 73	Pennsylvania, Commonwealth of Commission on Higher Education, Master Plan (cont.)	
FF 7		1966 (I)
FF 8		1966 (II)
FF 9		1967
FF 10		1969
FF 11		1970
FF 12		1971-1972
FF 13		Gladfelter Committee, 1969-1970
FF 14		Correspondence, 1963-1965
FF 15		Correspondence, 1966-1967
FF 16		Correspondence, 1968-1969
FF 17		Correspondence, 1970
FF 18		Correspondence, 1971
FF 19		Correspondence, 1972
FF 20		General State Authority discussion, 1963
FF 21		State Council of Higher Education, 1965
FF 22		Pepper, Frederick S., Jr., Trust, 1972
		Personnel
FF 23		1974
FF 24		Administrative Assistant to Provost search, 1979

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Box 73            Personnel (cont.)

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